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# PACT INDUSTRIES LIMITED

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33RD ANNUAL REPORT  
2025-2026



[www.pactindustries.in](http://www.pactindustries.in)

## CORPORATE INFORMATION

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|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>BOARD OF DIRECTORS</b>                                                                                                                                                                                                                                                 | <b>BANKERS</b>                                                                                                                                                   |
| Mr. Harpreet Singh- Managing Director                                                                                                                                                                                                                                     | <b>State Bank of India</b>                                                                                                                                       |
| Ms. Sushneet Kaur –Non-executive Independent Director                                                                                                                                                                                                                     | Overseas Branch, Ludhiana                                                                                                                                        |
| Ms. Ishmeet Kaur – Non-Executive Independent Director                                                                                                                                                                                                                     | <b>REGISTERED OFFICE</b><br>303, Hotel The Taksonz,<br>Opp. Railway Station,<br>Ludhiana-141008                                                                  |
| Mr. Eshaan Singh Takkar – Non-Executive Director                                                                                                                                                                                                                          |                                                                                                                                                                  |
| <b>COMPANY SECRETARY AND CHIEF FINANCIAL OFFICER</b>                                                                                                                                                                                                                      | <b>GENERAL INFORMATION</b>                                                                                                                                       |
| Mr. Raghav Maheshwari (Appointed w.e.f. 29.05.2025)<br>Mr. Sanjay Jain - Chief Financial Officer                                                                                                                                                                          | Company's Corporate Identification Number (CIN): L18101PB1993PLC013193 Company's Shares are Listed at BSE and MSEI.                                              |
| <b>STATUTORY AUDITORS</b>                                                                                                                                                                                                                                                 | <b>REGISTRAR &amp; SHARE TRANSFER AGENT</b>                                                                                                                      |
| Sanjeev Raj & Associates, Chartered Accountants, Ludhiana (Firm Registration No. 015202N) (upto 7 <sup>th</sup> September 2026)<br><br>M/s. Koul Vijh Associates, Chartered Accountants, Ludhiana (Firm Registration No. 008709N) (w.e.f. 8 <sup>th</sup> September 2026) | Skyline Financial Services Private Limited, D-153 A, 1st Floor, Okhla Industrial, Area, Phase-I, New Delhi-110020. Tel: 011- 64732681-88 Web: www.skylinerta.com |
| <b>SECRETARIAL AUDITORS</b>                                                                                                                                                                                                                                               | <b>CONTENTS</b>                                                                                                                                                  |
| M/s. PDM & Associates, Company Secretaries, 83 New Sant Fateh Singh Nagar, Dugri Road, Ludhiana, Punjab - 141002.                                                                                                                                                         | <b>Corporate Information</b>                                                                                                                                     |
| <b>33<sup>RD</sup> ANNUAL GENERAL MEETING</b>                                                                                                                                                                                                                             | Notice                                                                                                                                                           |
| Day: Wednesday                                                                                                                                                                                                                                                            | Directors' Report                                                                                                                                                |
| Date: 30 <sup>th</sup> September, 2026                                                                                                                                                                                                                                    | Management Discussion & Analysis                                                                                                                                 |
| Time: 11:00 A.M.                                                                                                                                                                                                                                                          | <b>FINANCIAL STATEMENTS</b>                                                                                                                                      |
| Place: 303, Hotel The Taksonz, Opp. Railway Station, Ludhiana-141008.                                                                                                                                                                                                     | Independent Auditor's Report                                                                                                                                     |
|                                                                                                                                                                                                                                                                           | Balance Sheet                                                                                                                                                    |
|                                                                                                                                                                                                                                                                           | Statement of Profit & Loss                                                                                                                                       |
|                                                                                                                                                                                                                                                                           | Cash Flow Statement                                                                                                                                              |

## **PACT INDUSTRIES LIMITED**

**Registered Office: 303, Hotel The Taksonz, Opp. Railway Station, G.T. Road, Ludhiana, Punjab, India, 141008**

**CIN: L18101PB1993PLC013193**

**Email: [pactindustries1993@gmail.com](mailto:pactindustries1993@gmail.com),**

**Website: [www.pactindustries.in](http://www.pactindustries.in)**

### **NOTICE**

**NOTICE** is hereby given that the 33<sup>rd</sup> (Thirty Third) Annual General Meeting ("33<sup>rd</sup> AGM" or "AGM") of the Members of **Pact Industries Limited** ("the Company") will be held on **Wednesday, 30<sup>th</sup> day of September, 2026 at 11:00 A.M.** at the Registered Office of the Company situated at 303, Hotel The Taksonz, Opp. Railway Station, Ludhiana-141008 to transact the following business:

### **ORDINARY BUSINESS:**

#### **Item no. 1-Adoption of Financial Statements**

To receive, consider and adopt the Audited Financial Statements of the Company for the Financial Year ended on March 31, 2026 together with the Reports of the Board of Directors and the Auditors thereon.

To consider and If thought fit, to pass, with or without modification(s), the following resolution as an **Ordinary Resolution**:

**"RESOLVED THAT** the Audited Financial Statements of the Company for the financial year ended March 31, 2026 and the Reports of the Board of Directors' and Auditors, thereon as circulated to the Members, be and are hereby received, considered and adopted."

#### **Item no. 2-Appointment of Directors**

To appoint a Director in place of Mr. Harpreet Singh (DIN: 00570541), who retires by rotation and being eligible, offers himself for re-appointment.

To consider and if thought fit, to pass, with or without modification(s), the following Resolution as an **Ordinary Resolution**:

**"RESOLVED THAT** pursuant to the provisions of Section 152 and other applicable provisions of the Companies Act, 2013, Mr. Harpreet Singh (DIN: 00570541), who retires by rotation, be and is hereby re- appointed as a director liable to retire by rotation."

### **SPECIAL BUSINESS:**

**Item no. 3-To appoint M/s. Koul Vijn Associates, Chartered Accountants, Ludhiana (Firm Registration No. 008709N) as Statutory Auditors of the Company to fill the causal vacancy caused due to the resignation of M/s. Sanjeev Raj & Associates, Chartered Accountants, Ludhiana (Firm Registration No. 015202N) Statutory Auditors of the Company to fill the causal vacancy.**

To consider and If thought fit, to pass, with or without modification(s), the following resolution as an **Ordinary Resolution**:

**RESOLVED THAT** in supersession to the ordinary resolution passed by the Members at 32<sup>nd</sup> Annual General Meeting of the Company held on 26<sup>th</sup> September, 2025 and pursuant to the provisions of Section 139(8) and 142 and other applicable provisions, if any, of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014 (the Rules), including any statutory modification(s), amendment(s) thereto or re- enactment(s) thereof for the time being in force and the relevant regulations/ rules framed under the Securities and Exchange Board of India (Listing Obligations and Disclosures Requirements) Regulations, 2015, as amended from time to time and in accordance with all the relevant circulars issued by Securities and Exchange Board of India in this regard, and on the basis of recommendation(s) of the Audit Committee of the Company and the Board of Directors of the Company, approval of the members of the Company be and are hereby accorded for the appointment of M/s Koul Vijh Associates, Chartered Accountants, Ludhiana (Firm Registration No. 008709N) as the Statutory Auditors of the Company to fill the casual vacancy caused by the resignation of “M/s Sanjeev Raj & Associates, Chartered Accountants, Ludhiana (Firm Registration No. 015202N)” effective from 7<sup>th</sup> September, 2026, to hold office as Statutory Auditors of the Company with effect from 8<sup>th</sup> September, 2026 to till the conclusion of 33<sup>rd</sup> Annual General Meeting of the Company.

**RESOLVED FURTHER THAT** M/s Koul Vijh Associates, Chartered Accountants shall hold the office of Statutory Auditors of the Company from 8<sup>th</sup> September, 2026, until the conclusion of the 33<sup>rd</sup> Annual General Meeting of the Company, at such remuneration plus applicable taxes, and out of pocket expenses, as may be determined and recommended by the Audit Committee in consultation with the Auditors and duly approved by the Board of Directors of the Company.”

**Item no. 4- To appoint M/s. Koul Vijh Associates, Chartered Accountants, Ludhiana (Firm Registration No. 008709N) as Statutory Auditors of the Company**

To consider and If thought fit, to pass, with or without modification(s), the following resolution as an **Ordinary Resolution**:

**“RESOLVED THAT** pursuant to the provisions of Section 139, 141 and 142 and other applicable provisions, if any, of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014 (the Rules), including any statutory modification(s), amendment(s) thereto or re- enactment(s) thereof for the time being in force and the relevant regulations/ rules framed under the Securities and Exchange Board of India (Listing Obligations and Disclosures Requirements) Regulations, 2015, as amended from time to time and in accordance with all the relevant circulars issued by Securities and Exchange Board of India in this regard, approval of members of the Company be and are hereby accorded for the appointment of M/s Koul Vijh Associates, Chartered Accountants, Ludhiana (Firm Registration No. 008709N), as Statutory Auditors of the Company, to hold office from the conclusion of 33<sup>rd</sup> Annual General Meeting till the conclusion of 38<sup>th</sup> Annual General Meeting of the Company to be held in the year 2031 to conduct the audit of the accounts of the Company for the financial year ending March 31, 2027, March 31, 2028, March 31, 2029, March 31, 2030 and March 31, 2031 at such remuneration mentioned in the explanatory statement annexed herewith pursuant to Section 102 of the Act and Regulation 36 of the SEBI Listing Regulations.

**RESOLVED FURTHER THAT** the Board of Directors of the Company or any Committee constituted or to be constituted by the Board or any person authorized by the Board in this regard, be and is hereby severally authorized to settle any question, difficulty or doubt, that may arise in giving effect to this resolution and to do all acts and take all such steps as may be necessary, proper or expedient and desirable to giving effect to this resolution.”

**Item no. 5- Approval for Related Party Transactions**

To consider and If thought fit, to pass, with or without modification(s), the following resolution as an **Ordinary Resolution**:

“**RESOLVED THAT** pursuant to the provisions of Section 188 and all other applicable provisions, if any, of the Companies Act, 2013 (the ‘Act’) read with rules made thereunder and subject to such approvals, consents, sanctions and permissions as may be necessary, consent of the members of the company be accorded to the Board of Directors of the Company to enter into contracts and/or agreements with Related Parties as defined under the Act with respect to sale, purchase or supply of any goods or materials, selling or otherwise disposing of, or buying, leasing of property of any kind, availing or rendering of any services, appointment of agent for purchase or sale of goods, materials, services or property or appointment of such related party to any office or place of profit in the Company or its subsidiary or associates Company or any other transactions of whatever nature with related parties.

**RESLOVED FURTHER THAT** the Board of Directors of the Company be and are hereby severally authorized to take such steps as may be necessary for obtaining approvals, statutory, contractual or otherwise, in relation to the above and to settle all matters arising out of and incidental thereto, and to sign and execute all deeds, applications, documents and writings that may be required, on behalf of the Company and generally to do all acts, deeds, matters and things that may be necessary, proper, expedient or incidental thereto for the purpose of giving effect to this Resolution.

**RESOLVED FURTHER THAT** the Board of Directors of the Company be and are hereby severally authorized to determine the actual quantum to be involved in the proposed transactions and the terms & conditions related thereto and all other matters arising out of or incidental to the proposed transactions and generally to do all acts, deeds, matters and things that may be necessary, proper, expedient or incidental thereto for the purpose of giving effect to this Resolution.”

**Item no. 6- Re-appointment of Mr. Harpreet Singh (DIN 00570541), as Managing Director of the Company**

To consider and If thought fit, to pass, with or without modification(s), the following resolution as a **Special Resolution**:

“**RESOLVED THAT** pursuant to recommendation of the Nomination and Remuneration Committee and approval of the Board and subject to the provisions of Sections 196, 197, 198, 203 and other applicable provisions of the Companies Act, 2013 and the rules made thereunder (including any statutory modification or re-enactment thereof) read with Schedule- V of the Companies Act, 2013 and Articles of Association of the Company, approval of the members of the Company be and is hereby accorded to the re-appointment of Mr. Harpreet Singh (DIN 00570541) as a Managing Director of the Company with effect from 7<sup>th</sup> September, 2026 for a period of five years, liable to

retire by rotation, upon the terms and conditions as detailed in the explanatory statement attached hereto, which is hereby approved and sanctioned with authority to the Board of Directors to alter and vary the terms and conditions of the said re-appointment in such manner as may be agreed to between the Board of Directors and Mr. Harpreet Singh.

**RESOLVED FURTHER THAT** the Board of Directors of the Company be and is hereby severally authorized to do all such acts, deeds and things and execute all such documents, instruments and writings as may be required and to delegate all or any of its powers herein conferred to any Committee of Board.”

**Item no. 7- To approve the overall Borrowing Limits u/s 180(1)(c) of the Companies Act, 2013**

To consider and If thought fit, to pass, with or without modification(s), the following resolution as a **Special Resolution:**

“**RESOLVED THAT** pursuant to the provisions of Section 180(1)(c) and other applicable provisions, if any, of the Companies Act, 2013 and Rules made there under (including any statutory modification(s) or re-enactment thereof for the time being in force), the Articles of Association of the Company and subject to such other approvals as may be necessary, consent of the Company be and is hereby accorded to the Board of Directors of the Company (‘hereinafter referred to as the ‘Board’, which term shall be deemed to include any Committee thereof which the Board may hereinafter constitute to exercise its powers including the powers conferred by this Resolution’) to borrow any sum or sums of money by obtaining loans, overdraft facilities, lines of credit, commercial papers, convertible/ nonconvertible debentures, external commercial borrowings (loans/ bonds), INR denominated offshore bonds or in any other forms from Banks, Financial Institutions, other Bodies Corporate or other eligible investors, from time to time, which, together with the monies already borrowed by the Company (apart from temporary loans obtained or to be obtained from the Company’s Bankers in the ordinary course of business) may exceed, at any time, the aggregate of the paid-up share capital and free reserves, provided that the total amount so borrowed by the Board shall not at any time exceed Rs. 15 Crores (Rupees Fifteen Crores only).

**RESOLVED FURTHER THAT** for the purpose of giving effect to this resolution, director and key managerial personnel of the Company be and are hereby severally authorized to do all acts, deeds, matters and things as they may in their absolute discretion deem necessary, proper or desirable and to settle any question, difficulty, doubt that may arise in respect of the matter aforesaid and further to do all acts, deeds, matters and things as may be necessary, proper or desirable or expedient to give effect to the above resolution.”

**Item no. 8- To seek approval under Section 180(1)(a) of the Companies Act, 2013 inter alia for creation of mortgage or charge on the assets, properties or undertaking(s) of the Company**

To consider and If thought fit, to pass, with or without modification(s), the following resolution as a **Special Resolution:**

“**RESOLVED THAT** pursuant to the provisions of Section 180(1)(a) of the Companies Act, 2013 (the “Act”) and any other applicable provisions, if any of the Act, or any amendment or modifications thereof and pursuant to the provisions of the Articles of Association of the Company, consent of the Company be and is hereby accorded to the Board of Directors (hereinafter referred to as the ‘Board’, which term shall be deemed to include any Committee thereof which the Board may hereinafter constitute to exercise its powers including the powers conferred by this Resolution) to

sell, lease or dispose of in any manner including but not limited to mortgaging, hypothecating, pledging or in any manner creating charge on all or any part of the present and future moveable or immovable assets or properties of the Company or the whole or any part of the undertaking(s) of the Company of every nature and kind whatsoever (hereinafter referred to as the "Assets") and/or creating a floating charge on the Assets to or in favour of banks, financial institutions, investors, debenture trustees or any other lenders to secure the amount borrowed by the company or any entity which is a subsidiary or associate or group entity, from time to time, for the due re-payment of principal and/or together with interest, charges, costs, expenses and all other monies payable by the Company or any such entity in respect of the such borrowings provided that the aggregate indebtedness so secured by the assets do not at any time exceed the value of limits approved under Section 180(1)(c) of the Act.

**RESOLVED FURTHER THAT** the Board be and is hereby severally authorized to do all such acts, deeds, matters and things as may be considered necessary in this regard for and on behalf of the Company, including but not limited to, negotiating and finalizing the terms of sale, lease, creation of security or any other dispositions, filing of necessary forms, returns, applications, submissions under the Act."

By order of the Board  
**For Pact Industries Limited**

**CS Raghav Maheshwari**  
**Company Secretary**  
**Membership No. A71401**

**Place: Ludhiana, Punjab**  
**Dated: 7<sup>th</sup> September, 2026**  
**Registered Office**

303, Hotel The Taksonz, Opp. Railway Station, G.T. Road,  
Ludhiana, Punjab, India, 141008  
E-mail: pactindustries1993@gmail.com, Website: www.pactindustries.in  
CIN: L18101PB1993PLC013193

**NOTES:**

1. A member entitled to attend and vote at the Annual General Meeting (the "meeting") is entitled to appoint a proxy to attend and vote on a poll instead of himself and the proxy need not be a member of the company. The instrument appointing the proxy should, however, be deposited at the registered office of the company not less than forty-eight hours before the commencement of the meeting.
2. A person can act as a proxy on behalf of members not exceeding fifty and holding in the aggregate not more than ten percent of the total share capital of the Company carrying voting rights. A member holding more than ten percent of the total share capital of the Company carrying voting rights may appoint a single person as proxy and such person shall not act as a proxy for any other person or shareholder.

3. Corporate members intending to send their authorized representatives to attend the Meeting are requested to send to the Company a certified true copy of the Board Resolution authorizing their representative to attend and vote on their behalf at the Meeting.
4. In case of Joint-holders, the Member whose name appears as the first holder in the order of names as per the Register of Members of the Company will be entitled to vote during the AGM.
5. An Explanatory Statement pursuant to Section 102 of the Act and Rules framed thereunder, in respect of the Special Business under Item Nos. 3 to 7 is annexed hereto. The recommendation of the Board of Directors of the Company (the "Board") in terms of Regulation 17(11) of the Listing Regulations is also provided in the said Statement. Necessary information of the Directors seeking appointment/re-appointment at the AGM as required under Regulation 36(3) of the Listing Regulations and the Revised Secretarial Standard on General Meetings (SS-2) issued by the Institute of Company Secretaries of India (ICSI) is also appended to the Notice.

**The Statement read together with the Annexures hereto and these notes form an integral part of this Notice.**

6. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit their PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN to the Company/ Skyline Financial services Limited.
7. The Register of Members and the Share Transfer Book of the company will remain closed from 24th September, 2026 to 30th September, 2026 (both days inclusive).

#### **8. DISPATCH OF ANNUAL REPORT THROUGH E-MAIL**

Pursuant to the MCA Circulars and the SEBI Circulars, the Notice alongwith the Annual Report of the Company for the financial year ended March 31, 2026, will be sent only through e-mail, to those Members whose e-mail addresses are registered with the Company or the Registrar and Share Transfer Agent (the "RTA"), i.e., M/s. Skyline Financial Services Private Limited or the Depository Participant(s). The Notice and the Annual Report for the financial year ended March 31, 2026 shall be available on the websites of the Company viz., [www.pactindustries.in](http://www.pactindustries.in) and of the Stock Exchanges where Equity Shares of the Company are listed i.e. i.e., BSE Limited at [www.bseindia.com](http://www.bseindia.com) and MSEI at <https://www.msei.in/>.

Members who have received the Notice of AGM, Annual Report and Attendance Slip in electronic mode are requested to print the Attendance Slip and submit a duly filled in Attendance Slip at the Gate of Venue of the AGM.

Any queries regarding the Annual Accounts or otherwise must be sent to Registered Office of the Company at least 10 days before the date of meeting.

9. Mrs. Pooja Damir Miglani, PDM & Associates, Practicing Company Secretary has been appointed as the Scrutinizer to scrutinize the e-voting process in a fair and transparent manner (including the ballot forms received from members who do not have access to the e-voting process). The scrutinizer shall upon the conclusion of General Meeting, unblock the votes in presence of at least

two witnesses not in employment of the Company and make a report of the votes cast in favour or against, if any, forthwith to the chairman of the Company.

10. The Results of the resolutions passed at the AGM of the Company will be declared within 2 working days from the conclusion of AGM. The Results declared along with the Scrutinizer's report shall be placed on Company's website of CDSL and will be communicated to the stock exchanges.

#### 11. Nomination Facility

SEBI vide its Circular dated 16<sup>th</sup> March, 2023 has mandated furnishing of PAN, KYC details (i.e. Postal Address with Pin Code, email address, mobile number, bank account details) and nomination details by holders of securities. On or after 1<sup>st</sup> October, 2023, in case any of the above cited documents/ details are not available in the Folio(s), RTA shall be constrained to freeze such Folio(s). Relevant details and forms prescribed by SEBI in this regard are available on the website of the Company at [www.pactindustries.in](http://www.pactindustries.in)

Members holding shares under a single name in physical mode are advised to make nomination in respect of their shareholding in the Company. The Nomination Form can be downloaded from the Company's website, i.e., [www.pactindustries.in](http://www.pactindustries.in) from "Investor Relations" section. Members holding shares in demat mode should file their nomination with their respective Depository Participant(s).

12. Pursuant to Regulation 40 of the Listing Regulations, the securities of listed companies can be transferred only in the dematerialized mode. In compliance with SEBI vide its circular SEBI/HO/MIRSD/MIRSD \_ RTAMB/ P/CIR/2022/8 dated 25<sup>th</sup> January 2022, the following requests received by the Company/ Company RTA in physical form will be processed and the shares will be issued in dematerialisation form only:-

- i. Issue of duplicate share certificate
- ii. Claim from unclaimed suspense account
- iii. Renewal/Exchange of securities certificate
- iv. Endorsement
- v. Sub-division/splitting of securities certificate/ Consolidation of securities certificates/folios
- vi. Transmission
- vii. Transposition

For this purpose, the securities holder/claimant shall submit a duly filled up Form ISR-4 which is hosted on the website of the Company as well as on the website of Skyline Financial Services Pvt Ltd, Registrar and Share Transfer Agent (RTA). Members, who are holding shares in physical/electronic form and their e-mail addresses are not registered with the Company/their respective Depository Participants, are requested to register their e-mail addresses at the earliest by filling Form ISR-1 and sending the scanned copy of the Form mentioning their name, complete address, folio number, number of shares held with the Company along with self-attested scanned copy of the PAN Card and self-attested scanned copy of any one of the following documents viz, Aadhaar Card, Driving License, Election Card, Passport, utility bill or any other Govt. document in

support of the address proof of the Member as registered with the Company for receiving the Annual Report 2025-26 along with AGM Notice by email to [pactindustries1993@gmail.com](mailto:pactindustries1993@gmail.com). Members holding shares in demat form can update their email address with their Depository Participants and send scan copy of client master to [pactindustries1993@gmail.com](mailto:pactindustries1993@gmail.com).

The Securities and Exchange Board of India ('SEBI') vide its circular no SEBVHO/MIRSD/MIRSD \_RTAMB/ P/CIR/2021/655 dated 3<sup>rd</sup> November, 2021, circular no. SEBI/HO/MIRSD/MIRSD \_RTAMBiP/CIR/2021/687 dated 14<sup>th</sup> December, 2021, circular no. SEBVHO/ MIRSD/MIRSD-PoD-1/P/CIR/2023/37 dated 16<sup>th</sup> March, 2023 (now rescinded by Master Circular SEBI/ HO/MIRSD/POD-1/PiCIR/2023/70 dated 17<sup>th</sup> May, 2023) read with SEBI/HO/MIRSD/POD-1/P/ CIR/2023/1 81 dated 17<sup>th</sup> November, 2023 has made it mandatory for the shareholders holding securities in physical form to furnish PAN, KYC (complete address with pin-code, bank detail with MICR-CODE & IFS CODE, Email-ID, Mobile Number) and Nomination details to the Registrar and Transfer Agent ('RTA') of the Company. Registrar will not process any service requests or complaints received from the member until unless above KYC and nomination will not be completed by shareholder.

SEBI has made it mandatory for all Companies to use the bank account details furnished by the Depositories and the bank account details maintained by the RTA for payment of dividend to Members only electronically by rescinded the SEBI circular SEBI/HO/MIRSD/MIRSD \_RTAMB/P/CIR/2021/655 dated 3<sup>rd</sup> November, 2021 and SEBI/HO/MIRSD/MIRSD-PoD-1/P/CIR/2023/37 dated 16<sup>th</sup> March, 2023 by issuance of Master Circular for Registrars to an Issue and Share Transfer Agents dated 17<sup>th</sup> May, 2023 and SEBI/HO/ MIRSD/POD-1/P/CIR/2023/ 181 dated 17<sup>th</sup> November, 2023, all dividend payments after 31<sup>st</sup> March, 2024, will be processed only electronically.

In compliance with SEBI Circular, please note that no dividend will be processed in Physical mode and the Company will process the dividend in electronic mode only as per the details provided by you within the stipulated time. Further to note that if the aforesaid details are not received and the dividend remain unpaid/unclaimed upto 7 years, dividend will be transferred to IEPF after 7 years as per the applicable provisions of the Companies Act, 2013.

Securities and Exchange Board of India ("SEBI") vide its Circular Nos. SEBI/HO/OIAE/OIAE\_IAD-1/P/CIR/ 2023/131 dated 31<sup>st</sup> July. 2023 and SEBVHO/OIAE/ OIAE\_IAD-1/P/CIR/2023/135 dated 4<sup>th</sup> August, 2023 and Master Circular no. SEBI/HO/OIAE/OIAE\_IAD-1/P/CIR/2023/145 (updated as on 11<sup>th</sup> August, 2023), has introduced a common Online Dispute Resolution Portal ("ODR Portal") to facilitate online conciliation and online arbitration for resolution of disputes arising in the Indian Securities Market. Investors may also refer link <https://scores.gov.in/> to access the ODR Portal as well as to the modalities of the ODR portal and operational guidelines and instructions including timelines for registration/review/ resolution of complaints/disputes filed through the portal, manner of proceedings to be conducted by the ODR institutions, role and responsibilities of market infrastructure intermediaries, code of conduct for conciliators and arbitrators etc. as provided in the SEBI Circulars referred above and available on the website of the Company. An intimation to the shareholders through email had been sent by Company RTA during the year under consideration whose email are registered with them in regard to the Online Dispute Resolution Mechanism (ODR system) as maintained by the Company.

13. Members holding shares in electronic form are requested to intimate immediately any change in their address or bank mandates to their Depository Participants with whom they are maintaining their demat accounts.

Members holding shares in physical form are requested to advise any change in their address or Bank mandates immediately to the Company's Registrar and Share Transfer Agent, M/s Skyline Financial Services Pvt. Ltd, D-153 A, 1st Floor, Okhla Industrial, Area, Phase-I, New Delhi-110020. Tel: 011- 64732681-88 Web: [www.skylinerta.com](http://www.skylinerta.com)

14. Members holding shares in physical mode are requested to immediately notify any change in their address along with self attested copy of address proof i.e. Adhaar Card/Electricity Bill/Telephone Bill/Driving License/Passport/Bank Passbook particulars to the Company or its RTA and in case their shares are held in dematerialized mode, this information should be notified/submitted directly to their respective Dps.
15. Members holding shares in electronic form may note that bank particulars registered against their respective depository accounts will be used by the Company for payment of dividend, if any. The Company or its Registrar and Share Transfer Agent, M/s Skyline Financial Services Pvt. Ltd. cannot act on any request received directly from the Members holding shares in electronic form for any change of bank particulars or bank mandates. Such changes are to be advised only to their Depository Participants by the Members.
16. Pursuant to Section 72 of the Companies Act, 2013, read in conjunction with Rule 19(1) of the Companies (Share Capital and Debentures) Rules, 2014, Members are provided the opportunity to make nominations concerning the shares held by them. Members who have not yet registered their nominations are hereby urged to do so by submitting Form No. SH 13. This form can be obtained from the Company's website [www.pactindustries.in](http://www.pactindustries.in).
17. Members who hold shares individually in single name and in physical form are advised to initiate the nomination process regarding their shareholding in the Company. To accomplish this, they must submit the duly completed Form No. SH 13 with the Company's Registrar and Transfer Agent (RTA) for shares in physical form, and with their respective depository for shares in electronic form.
18. In the event that any Member requires cancellation or modification of their existing nomination pertaining to their Shareholding in the Company, they may download Form ISR-3 or Form SH-14 from the Company's website [www.pactindustries.in](http://www.pactindustries.in). After obtaining the appropriate form, they must duly complete it and submit Form ISR-3 with the Company's Registrar and Transfer Agent (RTA) for shares in physical form, or Form SH-14 with their respective depository for shares in electronic form.
19. Non-Resident Indian Members are requested to inform Registrar and Share Transfer Agent, M/s Skyline Financial Services Pvt. Ltd., immediately of:
  - a) Change in their residential status on return to India for permanent settlement.
  - b) Particulars of their bank account maintained in India with complete name, branch, account type, account number and address of the bank with pin code number, if not furnished earlier.
20. **Voting through Electronic Means:** Pursuant to the Section 108 of the Companies Act, 2013, Rule 20 of the Companies (Management and Administration) Rules, 2014, as amended from time to time and Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company is pleased to provide the facility to the Members a facility to exercise their right to vote at the 33<sup>rd</sup> Annual General Meeting (AGM) by electronic means

**21. The instructions for shareholders voting electronically are as under:**

a) The voting period begins on Sunday, 27<sup>th</sup> September, 2026 at 9:00 A.M and ends on Tuesday, 29<sup>th</sup> September 2026 at 5:00 P.M. During this period shareholders' of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date i.e. 23<sup>rd</sup> September, 2026 may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.

b) Shareholders who have already voted prior to the meeting date through e-voting would not be entitled to vote at the meeting value.

CDSL e-Voting System – For e-voting.

**THE INTRUCTIONS OF SHAREHOLDERS FOR REMOTE E-VOTING:**

**Step 1 :** Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

**Step 2 :** Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

c) Pursuant to SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09.12.2020, under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional Shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to all the demat account holders, by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

**Step 1:** Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

d) In terms of **SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020** on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Pursuant to above said SEBI Circular, Login method for e-Voting and joining virtual meetings **for Individual shareholders holding securities in Demat mode CDSL/NSDL** is given below:

| Type of shareholders                                                      | Login Method                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|---------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Individual Shareholders holding securities in demat mode with CDSL</b> | <ol style="list-style-type: none"> <li data-bbox="678 264 1425 548">1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. The option will be made available to reach e-Voting page without any further authentication. The users to login Easi / Easiest are requested to visit CDSL website <a href="http://www.cdslindia.com">www.cdslindia.com</a> and click on login icon &amp; New System Myeasi Tab and then use your existing my easi username &amp; password.</li> <li data-bbox="678 663 1425 1052">2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by the company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider i.e. CDSL for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting. Additionally, there are also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly.</li> <li data-bbox="678 1167 1425 1304">3. If the user is not registered for Easi/Easiest, the option to register is available at CDSL website <a href="http://www.cdslindia.com">www.cdslindia.com</a> and click on login &amp; New System Myeasi Tab and then click on registration option.</li> <li data-bbox="678 1419 1425 1766">4. Alternatively, the user can directly access the e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on <a href="http://www.cdslindia.com">www.cdslindia.com</a> home page. The system will authenticate the user by sending OTP on registered Mobile &amp; Email as recorded in the Demat Account. After successful authentication, the user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.</li> </ol> |

|                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|---------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p><b>Individual Shareholders holding securities in demat mode with NSDL.</b></p>                             | <ol style="list-style-type: none"> <li>Existing IDeAS user can visit the e-Services website of NSDL viz... <a href="https://eservices.nsdl.com">https://eservices.nsdl.com</a> either on a personal computer or on a mobile. On the e-Services home page click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name i.e. CDSL and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period.</li> <li>If you are not registered for IDeAS e-Services, option to register is available at <a href="https://eservices.nsdl.com">https://eservices.nsdl.com</a> Select "Register Online for IDeAS Portal" or click at <a href="https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp">https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp</a></li> <li>Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <a href="https://www.evoting.nsdl.com/">https://www.evoting.nsdl.com/</a> either on a personal computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen-digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name i.e. CDSL and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period.</li> </ol> |
| <p><b>Individual Shareholders (holding securities in demat mode) &amp; login through their depository</b></p> | <ul style="list-style-type: none"> <li>You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |

|                     |                                                                                                                                                                                                                                            |
|---------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>participants</b> | authentication, wherein you can see e-Voting feature. Click on the company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period. |
|---------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

**Important note:** Members who are unable to retrieve User ID/ Password are advised to use

Forget User ID and Forget Password option available at abovementioned website.

| <b>Helpdesk for Individual Shareholders holding securities in demat mode:</b> | <ul style="list-style-type: none"> <li>In case shareholders/ members holding securities in demat mode have any technical issues related to login through Depository i.e. NSDL/ CDSL, they may contact the respective helpdesk given below:</li> </ul> |                                                                                                                                                                                                                           |
|-------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                               | Login type                                                                                                                                                                                                                                            | Helpdesk details                                                                                                                                                                                                          |
|                                                                               | Individual Shareholders holding securities in demat mode with NSDL                                                                                                                                                                                    | Members facing any technical issue in login can contact NSDL helpdesk by sending a request at <a href="mailto:evoting@nsdl.co.in">evoting@nsdl.co.in</a> or call at : 022-4886 7000 and 022-2499 7000                     |
|                                                                               | Individual Shareholders holding securities in demat mode with CDSL                                                                                                                                                                                    | Members facing any technical issue in login can contact CDSL helpdesk by sending a request at <a href="mailto:helpdesk.evoting@cdslindia.com">helpdesk.evoting@cdslindia.com</a> or contact at toll free no 1800 22 55 33 |

**Step 2 :** Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

e) Login method for e-Voting Physical shareholders and shareholders other than individual holding in Demat form.

1) The shareholders should log on to the e-voting website [www.evotingindia.com](http://www.evotingindia.com).

2) Click on "Shareholders" module.

3) Now enter your User ID

a. For CDSL: 16 digits beneficiary ID,

- b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
- c. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
- 4) Next enter the Image Verification as displayed and Click on Login.
- 5) If you are holding shares in demat form and had logged on to [www.evotingindia.com](http://www.evotingindia.com) and voted on an earlier e-voting of any company, then your existing password is to be used.
- 6) If you are a first-time user follow the steps given below:

|                                                     | <b>For Physical shareholders and other than individual shareholders holding shares in Demat.</b>                                                                                                                                                                                                                                                                                   |
|-----------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>PAN</b>                                          | <p>Enter your 10 digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders)</p> <ul style="list-style-type: none"> <li>Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.</li> </ul> |
| Dividend Bank Details <b>OR</b> Date of Birth (DOB) | <p>Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. • If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field.</p>                                                                 |

- f) After entering these details appropriately, click on “SUBMIT” tab.
- g) Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach ‘Password Creation’ menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- h) For shareholders holding shares in physical form, the details can be used only for e voting on the resolutions contained in this Notice. i) Click on the EVSN i.e. 260902102 for the relevant on which you choose to vote.
- j) On the voting page, you will see “RESOLUTION DESCRIPTION” and against the same the option “YES/NO” for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.

- k) Click on the “RESOLUTIONS FILE LINK” if you wish to view the entire Resolution details.
- l) After selecting the resolution, you have decided to vote on, click on “SUBMIT”. A confirmation box will be displayed. If you wish to confirm your vote, click on “OK”, else to change your vote, click on “CANCEL” and accordingly modify your vote.
- m) Once you “CONFIRM” your vote on the resolution, you will not be allowed to modify your vote.
- n) You can also take a print of the votes cast by clicking on “Click here to print” option on the Voting page.
- o) If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- p) Members can also cast their vote using CDSLs mobile app “m-Voting available” for android, Apple and Windows based mobiles. The m- Voting app can be downloaded from Google Play Store, App Store and the Windows Phone store respectively. Please follow the instructions as prompted by the mobile app while remote e-voting on your mobile.
- q) **Additional Facility for Non – Individual Shareholders and Custodians –For Remote Voting only.**
- Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to [www.evotingindia.com](http://www.evotingindia.com) and register themselves in the “Corporates” module.
  - A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com).
  - After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
  - The list of accounts linked in the login should be mailed to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com) and on approval of the accounts they would be able to cast their vote.
  - A scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
  - Alternatively Non Individual shareholders are required to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address viz; [pactindustries1993@gmail.com](mailto:pactindustries1993@gmail.com) (designated email address by company) , if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.
- r) **PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL / MOBILE NO. ARE NOT REGISTERED WITH THE COMPANY / DEPOSITORIES:**
1. **For Physical shareholders** - please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN

card), AADHAR (self-attested scanned copy of Aadhar Card) by email to Company / RTA email id (info@skylinerta.com) and (parveen@skylinerta.com).

**2. For Demat shareholders** - Please update your email id & mobile no. with your respective Depository Participant (DP).

**3. For Individual Demat shareholders** – Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository.

If you have any queries or issues regarding attending AGM & e-Voting from the CDSL e-Voting System, you can write an email to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com) or contact at 022- 23058738 and 022 23058542/43. All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Sr. Manager, (CDSL) Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com) or call at toll free no. 1800 22 55 33.

**22. Note to Shareholders:** SEBI Circular – Special Window for Re-lodgement of Transfer Requests of Physical Shares

Pursuant to the Securities and Exchange Board of India (SEBI) Circular No. SEBI/HO/MIRSD/POD-1/P/CIR/2025/85 dated July 02, 2025, shareholders are hereby informed that SEBI has introduced a Special Window for re-lodgement of transfer requests for physical shares.

In accordance with the circular:

A special window is being provided to shareholders who had submitted transfer requests for physical shares between April 1, 2019 and March 31, 2021, which were returned/rejected due to regulatory restrictions on physical transfers.

Such shareholders may now re-lodge their transfer requests with the concerned listed company or its Registrar and Share Transfer Agent (RTA) between July 7, 2025 and January 6, 2026.

By order of the Board  
**For Pact Industries Limited**

**CS Raghav Maheshwari**  
**Company Secretary**  
**Membership No. A71401**

**Place: Ludhiana, Punjab**  
**Date: 7<sup>th</sup> September, 2026**  
**Registered Office**

303, Hotel The Taksonz, Opp. Railway Station, G.T. Road,  
Ludhiana, Punjab, India, 141008  
E-mail: [pactindustries1993@gmail.com](mailto:pactindustries1993@gmail.com), Website: [www.pactindustries.in](http://www.pactindustries.in)  
CIN: L18101PB1993PLC013193

**Annexure to the notice**

**DETAILS OF DIRECTORS SEEKING APPOINTMENT/ RE-APPOINTMENT AT THE FORTHCOMING ANNUAL GENERAL MEETING AND/OR SEEKING FIXATION/VARIATION OF REMUNERATION**

**[PURSUANT TO REGULATION 26(4) AND 36(3) OF THE SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015 AND SECRETARIAL STANDARDS-2 (REVISED) ON GENERAL MEETINGS ISSUED BY THE INSTITUTE OF COMPANY SECRETARIES OF INDIA (ICSI)]**

|                                                                                                                     |                                                                                                                                                                                                                                                                                                                                           |
|---------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Name of the Director</b>                                                                                         | <b>Sh. Harpreet Singh</b>                                                                                                                                                                                                                                                                                                                 |
| <b>Director Identification Number (DIN)</b>                                                                         | 00570541                                                                                                                                                                                                                                                                                                                                  |
| <b>Category and Designation of Director</b>                                                                         | Managing Director                                                                                                                                                                                                                                                                                                                         |
| <b>Nationality</b>                                                                                                  | Indian                                                                                                                                                                                                                                                                                                                                    |
| <b>Date of Birth/Age</b>                                                                                            | 06/02/1969/ 64 years                                                                                                                                                                                                                                                                                                                      |
| <b>Date of First appointment as Director</b>                                                                        | 31/03/1933                                                                                                                                                                                                                                                                                                                                |
| <b>Qualification</b>                                                                                                | Graduate in Commerce                                                                                                                                                                                                                                                                                                                      |
| <b>Profile/ Background details/ Recognition or awards/ Experience / Expertise in specific Functional Areas</b>      | Mr. Harpreet Singh has rich and varied experience in the Industry and has been involved in the operation of the Company over a long period of time. Mr. Harpreet Singh is Graduate in Commerce and has more than 36 years of Managerial and Administrative experience in textile industries.                                              |
| <b>Terms and conditions of appointment/re-appointment</b>                                                           | 5 years w.e.f. 7 <sup>th</sup> September 2026                                                                                                                                                                                                                                                                                             |
| <b>Details of remuneration to be sought/remuneration last drawn (2025-26)</b>                                       | Nil                                                                                                                                                                                                                                                                                                                                       |
| <b>No. of Board Meetings attended FY 2025-2026</b>                                                                  | 9 out of 9                                                                                                                                                                                                                                                                                                                                |
| <b>Relationship with other Directors and other Key Managerial Personnel (KMPs) inter se</b>                         | Nil                                                                                                                                                                                                                                                                                                                                       |
| <b>List of directorship held in other Companies as on 31<sup>st</sup> March, 2026 (excluding foreign Companies)</b> | <ol style="list-style-type: none"> <li>1. KARTARZ ALLOYS PRIVATE LIMITED</li> <li>2. TAKSONZ DEVELOPERS &amp; INFRASTRUCTURE LIMITED</li> <li>3. PREET BUILDERS PVT LTD</li> <li>4. MANDDO BUSINESS CONSULTANTS PRIVATE LIMITED</li> <li>5. KARTAR FINVEST PRIVATE LIMITED</li> <li>6. THE KHALSA NIRBHAI TRANSPORT CO PVT LTD</li> </ol> |
| <b>List of Chairmanship/Membership in Committees of the Board of the other Companies on which he is a</b>           | Nil                                                                                                                                                                                                                                                                                                                                       |

|                                                                                                                                |           |
|--------------------------------------------------------------------------------------------------------------------------------|-----------|
| <b>Director as on 31<sup>st</sup> March, 2026</b>                                                                              |           |
| <b>No. of shares held in the Company:</b>                                                                                      | 44,68,100 |
| <b>Listed entities from which the person has resigned in the past three years</b>                                              | Nil       |
| <b>Membership/Chairmanship of the Committees of listed entities from which the person has resigned in the past three years</b> | Nil       |

None of the above Directors are disqualified under the Companies Act, 2013 (as amended) or disqualified and / or debarred by virtue of any order passed by the Securities and Exchange Board of India, Ministry of Corporate Affairs, any Court or any such other Statutory Authorities, to be appointment/ re-appointed/ continue as a Director in any Company.

By order of the Board  
**For Pact Industries Limited**

**CS Raghav Maheshwari**  
**Company Secretary**  
**Membership No. A71401**

**Place: Ludhiana, Punjab**  
**Dated: 7<sup>th</sup> September 2026**

**Registered Office**

303, Hotel The Taksonz, Opp. Railway Station, G.T. Road,  
Ludhiana, Punjab, India, 141008  
E-mail: pactindustries1993@gmail.com, Website: www.pactindustries.in  
CIN: L18101PB1993PLC013193

**(Explanatory Statement in respect of the Special Business to be transacted at the AGM and set out under Item No. 3, 4, 5, 6 and 7 of the accompanying Notice of AGM pursuant to Section 102 (1) of the Companies Act, 2013, as amended)**

**Item No. 3 and 4**

The Members of the Company at its 32<sup>nd</sup> Annual General Meeting (“AGM”) approved the appointment of M/s. Sanjeev Raj & Associates, Chartered Accountants, Ludhiana (Firm Registration No. 015202N) as the Statutory Auditors of the Company to hold office for a period of four years from the financial year 2025-26 from the conclusion of 32<sup>nd</sup> Annual General Meeting (“AGM”) till the conclusion of 36<sup>th</sup> AGM of the Company to be held in the Year 2029, at a remuneration of Rs. 50,000/- per annum plus applicable tax and out-of-pocket expenses incurred. Initially M/s Sanjeev Raj & Associates, Chartered Accountants, Ludhiana (Firm Registration No. 015202N) was appointed as Statutory Auditors of the Company through the Extra Ordinary general meeting held on 30<sup>th</sup> December, 2024 till the conclusion of 32<sup>nd</sup> Annual General Meeting of the Company held in the year 2025, to fill the casual vacancy. Subsequently, at the 32<sup>nd</sup> Annual General Meeting M/s. Sanjeev Raj & Associates, Chartered Accountants, Ludhiana (Firm Registration No. 015202N), was appointed as the Statutory Auditors of the Company from the conclusion of 32<sup>nd</sup> Annual General Meeting (“AGM”) till the conclusion of 36<sup>th</sup> AGM for a period of four years.

The term of appointment of M/s. Sanjeev Raj & Associates, Chartered Accountants, Ludhiana (Firm Registration No. 015202N) (“the Outgoing Auditors”) Statutory Auditors expires in the 36<sup>th</sup> Annual General Meeting to be held in the year 2029. However, they had tendered their resignation vide letter dated 7<sup>th</sup> September, 2026 as Statutory Auditors of the Company w.e.f. 7<sup>th</sup> September, 2026 due to their preoccupation with other professional assignments and commitments.

In view of above approval of members is being sought at this 33<sup>rd</sup> AGM for the appointment of M/s Koul Vijn Associates, Chartered Accountants, Ludhiana (Firm Registration No. 008709N), as Statutory Auditors of the Company w.e.f. 8<sup>th</sup> September, 2026 till the conclusion of 33<sup>rd</sup> Annual General Meeting of the Company to fill the Casual Vacancy caused by the resignation of M/s Sanjeev Raj & Associates, Chartered Accountants, Ludhiana (Firm Registration No. 015202N).

Subsequently, it is proposed to the members for their approval for the appointment of M/s Koul Vijn Associates, Chartered Accountants, Ludhiana (Firm Registration No. 008709N), as the Statutory Auditors of the Company to hold office for a period of five (5) years from the conclusion of this 33<sup>rd</sup> Annual General Meeting to till the conclusion of the 38<sup>th</sup> Annual General Meeting of the Company to be held in the year 2031 for the financial years from 2026-2027 to 2030-2031. M/s Koul Vijn Associates, Chartered Accountants, Ludhiana (Firm Registration No. 008709N), have given their consent to be appointed as the Statutory Auditors of the Company and have confirmed that the said appointment, if made will be in accordance with the conditions prescribed under Sections 139 and 141 of the Act. They have also provided confirmation that they have subjected themselves to the peer review process of the Institute of Chartered Accountants of India (ICAI) and hold a valid certificate issued by the ‘Peer Review Board’ of the ICAI.

**Information pursuant to Regulation 36(5) of the SEBI Listing Regulations:**

| <b>Sr. No.</b> | <b>Particulars</b>                              | <b>Details</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|----------------|-------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>1</b>       | Proposed audit fees payable to auditors         | The fees proposed to be paid to M/s Koul Vijh Associates, Chartered Accountants, Ludhiana (Firm Registration No. 008709N) towards the statutory audit and limited review for the financial year 2026-27 shall be Rs. 50,000/- plus applicable tax and reimbursement of out-of-pocket expenses incurred with authority to Board to make changes as it may deem fit for the balance term.                                                                                                                                                                                               |
| <b>2</b>       | Terms of Appointment                            | M/s Koul Vijh Associates, Chartered Accountants, Ludhiana (Firm Registration No. 008709N) will continue as Statutory Auditors for five years, i.e., financial years ending from March 31, 2027 to March 31, 2031.                                                                                                                                                                                                                                                                                                                                                                     |
| <b>3</b>       | Material Change in fees payable                 | None                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| <b>4</b>       | Basis of recommendation and auditor credentials | The Audit Committee and Board of Directors at its meeting held on 7 <sup>th</sup> September, 2026 had recommended the appointment of M/s Koul Vijh Associates, Chartered Accountants, Ludhiana (Firm Registration No. 008709N), as Statutory Auditors of the Company based on a review of their profile, experience and specialization in audit of corporate sector. The said appointment shall be pursuant to applicable provisions of the Companies Act 2013, SEBI Listing Regulations and terms as contained in SEBI circular No. CIR/CFD/CMD/1/114/2019 dated 18th October, 2019. |
|                |                                                 | <p><b>Profile:</b></p> <p>M/s Koul Vijh Associates is a well-established Chartered Accountants firm (Firm Registration No. 008709N) providing Accounting, statutory audits, internal audits, tax filings, income tax returns, and corporate financial advisory.</p> <p>Boasting an operational history of over 39 years, the firm provides comprehensive professional and financial consultancy services.</p>                                                                                                                                                                         |

|  |  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|--|--|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  |  | <p>The firm is offering services include maintaining financial Records, Suggesting Financial Advice, Auditing, Taxation and Maintaining Tax Files. Audit, Book Keeping, Tax returns and Taxation, conducting statutory audits, tax audits, and preparing final statements of accounts adhering to legal guidelines, GAAP, and IFRS.</p> <p>We recruit, train, motivate and retain highly capable and sharpest talent, who bring quality in their work and deliver the best solutions.</p> <p>Serving to the wider business community since more than three decades, we enjoy unparalleled reputation and respect of our clients, who trust and rely on us for our expertise and professionalism.</p> |
|--|--|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

None of the Directors and / or Key Managerial Personnel of the Company and their relatives are in any way concerned or interested, financially or otherwise, in the proposed resolution as set out at Item No. 3 and Item No. 4 of the notice to their appointment.

The Board of Directors recommends the Ordinary Resolutions set out at Item No. 3 and Item No. 4 of the accompanying Notice for approval by the Members.

#### **Item No. 5**

Pursuant to Section 188 of the Companies Act, 2013 read with rules made thereunder, the Company can enter into transaction mentioned under aforesaid resolution, which are not in the ordinary course of business and/or are not on arm length basis, only with the approval of the shareholders accorded by way of an ordinary resolution. Though, your Company always seeks to enter into transactions with related parties in the ordinary course of business and at arm's length basis; still there may be some such transactions which are done in the interest of the Company and for which your approval is required under the provisions of the Companies Act, 2013 and rules made thereunder.

Audit Committee in its meeting held on 07.09.2026 provided the approval for the transaction mentioned below and recommended the board of directors of the Company for their approval. The Board of Directors also approved the same in its meeting held on 07.09.2026 subject to approval of Members of the Company.

| <b>Name of Related Party</b> | <b>Name of Directors/KMP who is related</b> | <b>Tenure</b> | <b>Particulars of the Contract and relevant information</b> | <b>Yearly Monetary Value (In Crores)</b> |
|------------------------------|---------------------------------------------|---------------|-------------------------------------------------------------|------------------------------------------|
|                              |                                             |               |                                                             |                                          |

|                                                   |                                                |                          |                                                                                                                              |      |
|---------------------------------------------------|------------------------------------------------|--------------------------|------------------------------------------------------------------------------------------------------------------------------|------|
| Kartarz Alloys Private Limited                    | Mr. Harpreet Singh and Mr. Eshaan Singh Takkar | FY 2026-2027<br>(1 year) | Sale or supply of goods, material or services including Job work and Lease of immovable property goods, material or services | 2.00 |
| Kartarz Alloys Private Limited                    | Mr. Harpreet Singh and Mr. Eshaan Singh Takkar | FY 2026-2027<br>(1 year) | Purchase of goods, material or services including Job work and Lease of immovable property goods, material or services       | 2.00 |
| Preet Builders Pvt. Ltd. and its unit Preet Steel | Mr. Harpreet Singh                             | FY 2026-2027<br>(1 year) | Sale or supply of goods, material or services including Job work and Lease of immovable property goods, material or services | 2.00 |
| Preet Builders Pvt. Ltd. and its unit Preet Steel | Mr. Harpreet Singh                             | FY 2026-2027<br>(1 year) | Purchase of goods, material or services including Job work and Lease of immovable property goods, material or services       | 2.00 |
| Taksonz developers and infrastructure Limited     | Mr. Harpreet Singh                             | FY 2026-2027<br>(1 year) | Rent Paid                                                                                                                    | 0.05 |

None of the Directors and / or Key Managerial Personnel of the Company and their relatives except Mr. Harpreet Singh and Mr. Eshaan Singh Takkar, are in any way concerned or interested, financially or otherwise, in the proposed resolution as set out at Item No. 5 of the notice.

The Board of Directors recommends the Ordinary Resolution set out at Item No. 5 of the accompanying Notice for approval by the Members.

**Item No. 6**

Mr. Harpreet Singh, who was appointed as Managing Director by the members of the company shall be re- appointed as Managing Director of the company and hence for continuation of his employment as Managing Director requires the approval of members by way of a Special Resolution.

Mr. Harpreet Singh is not disqualified from being re-appointed as a Managing Director in accordance with Section 164 of the Companies Act, 2013, and has not been debarred from holding the office of director by virtue of any SEBI order or any other such authority and has given her consent to act as a Director of the Company. As required under Section 160 of the Act, the Company received a notice in writing from a member proposing the candidature of Mr. Harpreet Singh for the position of Managing Director of the Company.

Keeping in view that Mr. Harpreet Singh has rich and varied experience in the Industry and has been involved in the operation of the Company over a long period of time. It would be in the interest of the company to continue the employment of Mr. Harpreet Singh as Managing Director of the Company.

Mr. Harpreet Singh is Graduate in Commerce and has more than 36 years of Managerial and Administrative experience in textile industries.

Pursuant to the recommendation of Nomination and Remuneration Committee, the Board of Directors of the company passed a resolution on 7<sup>th</sup> September, 2026 for approving re-appointment of Mr. Harpreet Singh, as a Managing Director of the Company for a period of five years with effect from 7<sup>th</sup> September 2026, liable to retire by rotation, subject to the approval of the shareholders at this Annual General Meeting.

Relevant details relating to appointment of Mr. Harpreet Singh as required by the Companies Act 2013, SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015 and Secretarial Standard-2 on General Meetings is annexed and form part of this Notice.

None of the Directors and / or Key Managerial Personnel of the Company and their relatives except Mr. Harpreet Singh, is in any way concerned or interested, financially or otherwise, in the proposed resolution as set out at Item No. 6 of the notice with regard to his reappointment.

The Board of Directors recommends the Special Resolution set out at Item No. 6 of the accompanying Notice for approval by the Members.

**Item No. 7 and 8**

Keeping in view the Company's long term strategic and business objectives, the Company may need additional funds. For this purpose, the Company may, from time to time, raise finance from various Banks and/or Financial Institutions and/ or any other lending institutions and/or Bodies Corporate and/or such other persons/ individuals as may be considered fit, which, together with the monies already borrowed by the Company (apart from temporary loans obtained from the Company's bankers in ordinary course of business) may exceed the aggregate of the paid-up capital and free reserves of the Company. Pursuant to Section 180(1)(c) of the Companies Act, 2013, the Board of

Directors cannot borrow more than the aggregate amount of the paid-up capital of the Company and its free reserves at any time except with the consent of the members of the Company in a general meeting. In order to facilitate securing the borrowing made by the Company, it would be necessary to create charge on the assets or whole or part of the undertaking of the Company. Further, Section 180(1)(a) of the Companies Act, 2013 provides for the power to sell, lease or otherwise dispose of the whole or substantially the whole of the undertaking of the Company subject to the approval of members in the General Meeting.

The above proposal is in the interest of the Company and the Board recommends the Resolutions as set out at Item no. 7 and Item no. 8 for approval by the members of the Company.

None of the Directors of the Company or their relatives, in any way, concerned or interested, financially or otherwise in the proposed resolutions as set out in item no. 7 and Item no. 8 of this Notice.

The Board of Directors recommends the Special Resolutions set out at Item No. 7 and Item No. 8 of the Notice for approval by the Shareholders.

By order of the Board  
**For Pact Industries Limited**

**CS Raghav Maheshwari**  
**Company Secretary**  
**Membership No. A71401**

**Place: Ludhiana, Punjab**  
**Dated: 7<sup>th</sup> September 2026**

**Registered Office**

303, Hotel The Taksonz, Opp. Railway Station, G.T. Road,  
Ludhiana, Punjab, India, 141008  
E-mail: pactindustries1993@gmail.com, Website: www.pactindustries.in  
CIN: L18101PB1993PLC013193

Form No. MGT - 11  
PROXY FORM

[Pursuant to section 105(6) of the Companies Act, 2013 and rules 19(3) of the Companies  
(Management and Administration) Rules, 2014]

**PACT INDUSTRIES LIMITED**  
**CIN: L18101PB1993PLC013193**  
**Regd.office: 303, Hotel The Taksonz, Opp. Railway Station, G.T. Road, Ludhiana, Punjab, India, 141008**

Name of the member (s):.....  
Registered  
address:.....  
E-mail  
Id:.....  
Folio No/Client Id: ..... DPID: .....

I/We, being the member(s) of PACT INDUSTRIES LIMITED holding ... shares of the above named  
company,  
hereby appoint

1. Name: .....  
Address: .....  
E-mail Id: .....Signature ....., or failing him
2. Name: .....  
Address: .....  
E-mail Id: .....Signature ....., or failing him
3. Name: .....  
Address: .....  
E-mail Id: .....Signature....., or failing him

As my/ our proxy to attend and vote (on a poll) for me/ us and on my/ our behalf at the 33<sup>rd</sup> Annual General  
Meeting of the Company, to be held on Wednesday, 30th day of September, 2026 at 11:00 A.M. and at any  
adjournment thereof in respect of such resolutions to be proposed at such 33<sup>rd</sup> Annual General  
Meeting

Signed this ..... day of.....2026  
Signature of Shareholder .....  
Signature of Proxy holder(s) .....  
Note: This form of proxy in order to be effective should be duly completed and deposited at the Company's  
Registered Office, not less than 48 hour before the commencement of the Meeting.

## PACT INDUSTRIES LIMITED

Registered Office: 303, Hotel The Taksonz, Opp. Railway Station, G.T. Road, Ludhiana, Punjab, India, 141008

CIN: L18101PB1993PLC013193

Email: [pactindustries1993@gmail.com](mailto:pactindustries1993@gmail.com), Website:  
[www.pactindustries.in](http://www.pactindustries.in)

### ATTENDANCE SLIP

33<sup>rd</sup> ANNUAL GENERAL MEETING ON 30<sup>th</sup> DAY OF SEPTEMBER,  
2026

|                                |  |
|--------------------------------|--|
| DP ID- Client ID/ Folio No :   |  |
| Name & Address of Sole Member: |  |
| No. of Shares held:            |  |

I certify that I am a member/ proxy of the Company.

I hereby record my presence at the 33<sup>rd</sup> Annual General Meeting of the Company, to be held on Wednesday, 30<sup>th</sup> Day of September, 2026 at 11:00 A.M. at Registered Office of the Company.

Member/ Proxy Signature

### ELECTRONIC VOTING PARTICULARS

| EVSN                                | User ID | Password/Pin  |
|-------------------------------------|---------|---------------|
| (Electronic Voting Sequence Number) |         | (Pan/Seq.No.) |
|                                     |         |               |

Note: Please read the complete instructions given under the Notes (The instructions for shareholders voting electronically) to the Notice of 33<sup>rd</sup> Annual General Meeting. The voting time starts from **Sunday, 27th September, 2026 at (9:00 A.M IST) and ends on Tuesday, 29th September 2026 (5.00PM IST)**. The voting module shall be disabled by CDSL for voting thereafter.

## VENUE OF AGM



## PACT INDUSTRIES LIMITED

Registered Office: 303, Hotel The Taksonz, Opp. Railway Station, G.T. Road, Ludhiana, Punjab,  
India, 141008

CIN: L18101PB1993PLC013193

Email: [pactindustries1993@gmail.com](mailto:pactindustries1993@gmail.com),

Website: [www.pactindustries.in](http://www.pactindustries.in)

### BOARD's REPORT

Dear Shareholders,

Your Directors are presenting the 33<sup>rd</sup> Annual Report of the Pact Industries Limited ("Company" or "Pact") together with the Audited Financial Statements for the financial year ended 31<sup>st</sup> March, 2026.

### Financial Highlights:

The highlights of the financial statements are as under: -

| Particulars                                     | (Rs. In Lakhs) |                 |
|-------------------------------------------------|----------------|-----------------|
|                                                 | 2025-2026      | 2024-2025       |
| Gross Sales                                     | 13.37          | 166.85          |
| Add: Other Income                               | 0.00           | 0.00            |
| <b>Revenue from Operations and Other Income</b> | <b>13.37</b>   | <b>166.85</b>   |
| <b>Loss before Tax Expense</b>                  | <b>(67.32)</b> | <b>(495.66)</b> |
| Less: tax Expenses                              | (3.34)         | (6.73)          |
| <b>Net Loss for the year (NL)</b>               | <b>(63.98)</b> | <b>(502.39)</b> |
| Other Comprehensive Income/ (Loss)              | 0.00           | (0.00)          |
| <b>Total Comprehensive Income</b>               | <b>(63.98)</b> | <b>(502.39)</b> |

### Indian Accounting Standards

The financial statements have been prepared in accordance with the Indian Accounting Standards (Ind-AS) as notified by Ministry of Corporate Affairs (MCA) under Section 133 of the Companies Act, 2013 read with the Companies (Indian Accounting Standards) Rules, 2015 as amended and other relevant provisions of the Act.

### Review of the operations of the Company

Your Company has prepared the Financial Statements for the financial year ended March 31, 2026, in terms of Sections 129, 133 and other applicable provisions, if any, of the Companies Act, 2013 (as amended) (the "Act") and Schedule III thereto read with the Rules framed thereunder.

During the financial year 2025–26, the Company with Gross Sales ₹13.37 Lakhs in current years as compared to ₹166.85 Lakhs in the previous year. Loss before Tax ₹67.32 Lakhs in 2025-26,

compared to ₹495.66 Lakhs in 2024–25. The Net Loss for the year ₹63.98 Lakhs down from ₹502.39 Lakhs in the previous year.

### **Dividend**

Since your Company is not among top 1000 listed Companies based on market capitalization (calculated as on 31<sup>st</sup> March, 2026), therefore the requirement of having the dividend distribution policy as provided under Regulation 43 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 (as amended) herein after referred as “Listing Regulations” in this report, is not applicable to the Company. However, your Company will adopt the same as and when it is applicable on it.

During the year under review, the Company has incurred loss and the Board of Directors after consideration do not recommend any dividend for the financial year 2025-2026.

### **Transfer to Reserves**

Your Directors proposed to transfer Rs. NIL (Previous Year Rs. NIL) to the General Reserves out of the profits available with the Company for appropriations. Accordingly, an amount of Rs. (63.98) Lakhs (Previous Year Rs. (502.39) Lakhs) has been proposed to be retained in the Profit & Loss Account of the Company.

### **Transfer of Unclaimed Dividend to Investor Education and Protection Fund**

During the year under review, there was no unpaid or unclaimed dividend as well as any corresponding shares were liable to be transferred to the Investor Education and Protection Fund, in compliance with provisions of Sections 124 and 125 of the Act read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 (“IEPF Rules”) as amended from time to time, therefore, the provisions of above mentioned sections do not apply to the Company.

### **Change in the nature of Business, if any**

There was no change in the nature of business of the Company during the year under review.

### **Share Capital**

The paid up Equity Share Capital as at March 31, 2026 stood at Rs. 5,54,08,000/-. During the year under review, there was no change in the Company’s Issued, Subscribed and Paid-up Equity Share Capital. The Company has not issued shares or convertible securities or shares with differential voting rights nor has granted any stock options or sweat equity or warrants. As on March 31, 2026, none of the Directors of the Company hold instruments convertible into Equity Shares of the Company.

## **Reporting of Frauds**

During the period under consideration, no incident of frauds was reported by the Statutory Auditors pursuant to Section 143 (12) of the Companies Act, 2013.

## **Board of Directors and Key Managerial Personnel:**

The Company recognizes and embraces the importance of a diverse board in its success. We believe that a truly diverse board will leverage differences in thought, perspective, knowledge, skill, regional and industry experience, cultural and geographical background, age, ethnicity, race and gender, which will help us, retain our competitive advantage.

### ***Woman Director***

In terms of the provisions of Section 149 of the Companies Act, 2013 Mrs. Sushneet Kaur and Mrs. Ishmeet Kaur as Woman Directors on the Board of the Company.

### ***Re-appointment of Directors to retire by rotation***

- i. The members at the 32<sup>nd</sup> Annual General Meeting held on 26<sup>th</sup> September, 2025 have approved the re-appointment liable to retire by rotation Mr. Eshaan Singh Takkar (DIN-07194501) as Non-Executive Director of the Company.
- ii. Mr. Harpreet Singh (DIN: 00570541), Directors of the Company who will be retiring by rotation at the 33<sup>rd</sup> Annual General Meeting in pursuance of the provisions of Section 152 of the Companies Act, 2013 and being eligible, have offered themselves for the re-appointment at the 33<sup>rd</sup> Annual General Meeting.

In compliance with Regulation 36(3) of SEBI Listing Regulations and Secretarial Standards-2 on General Meetings information about the Director proposed to be appointed / re-appointed is attached along with the Notice calling the ensuing Annual General Meeting.

### ***Regularization***

The members at the 32<sup>nd</sup> Annual General Meeting held on 26<sup>th</sup> September, 2025 have approved the appointment of Mrs. Ishmeet Kaur (DIN: 10951750) as Non-Executive Independent Director of the Company, not liable to retire by rotation, to hold office for a first term of 5 years effective from 19th March 2025 to 18th March 2030 (both days inclusive);

In the opinion of the Board, the independent directors appointed during the year possess requisite integrity, expertise, experience and proficiency.

The Independent director Mrs. Sushneet Kaur has cleared the proficiency test of the IICA and it is valid till 28.08.2028. Mrs. Ishmeet Kaur is yet to clear the proficiency test of the IICA.

## **Re-appointment of Directors**

Re-appointment of Mr. Harpreet Singh (DIN 00570541), Managing Director of the Company with effect from 7th September, 2026 for a tenure of five years subject to the approval of shareholders, in the forthcoming Annual General Meeting to be held on 30th September 2026

**Key Managerial Personnel**

As on March 31, 2026, the following persons were the Key Managerial Personnel (KMPs) of the Company as per the provisions of the Companies Act, 2013 -

Sh. Harpreet Singh - Managing Director

Sh. Sanjay Jain - Chief Financial Officer

Sh. Raghav Maheshwari - Company Secretary and Compliance Officer

Sh. Raghav Maheshwari was appointed for the position of the Company Secretary and Compliance Officer of the Company w.e.f. 29.05.2025 by the Board of the Company.

**Declaration by Independent Directors**

The Company has received necessary declaration from each independent director under Section 149(7) of the Companies Act, 2013, that he/she meets the criteria of independence laid down in Section 149(6) of the Companies Act, 2013 and regulation 16(b) of SEBI (Listing Obligations & Disclosure Requirements) Regulation, 2015. The Independent Directors have also confirmed that they have complied with the Company's Code of Business Conduct & Ethics.

During the year under review, the Non-Executive Directors of the Company had no pecuniary relationship or transactions with the Company.

The Independent Directors of the Company had undertaken requisite steps towards the inclusion of their names in the data bank of Independent Directors maintained with the Indian Institute of Corporate Affairs (IICA) in terms of Section 150 of the Act read with Rule 6 of the Companies (Appointment & Qualification of Directors) Rules, 2014 and have registered themselves with the Independent Director's databank as required under the above provisions. Furthermore, they have also renewed their registration with IICA for applicable tenures. The Independent Directors (other than Independent Directors who have appeared and completed the online proficiency self – assessment test) are yet to appear for the online proficiency self-assessment test and hence, the opinion on the aforesaid would be provided in the next year's annual report.

**Number of meetings of the board**

During the year under review, the Board of Directors met 9 (Nine) times. The detail of the composition, board meetings held during the year and attendance at the meetings are given below. The maximum time gap between two meetings did not exceed 120 days.

**Details of the Meeting:**

| Sr. No. | Date of Meeting |
|---------|-----------------|
| 1       | 29.05.2025      |
| 2       | 10.06.2025      |
| 3       | 13.08.2025      |
| 4       | 01.09.2025      |

|   |            |
|---|------------|
| 5 | 26.09.2025 |
| 6 | 14.11.2025 |
| 7 | 24.12.2025 |
| 8 | 14.02.2026 |
| 9 | 26.03.2026 |

#### **COMMITTEES OF THE BOARD:**

The Board has constituted the following committees in compliance with the Companies Act, 2013:

##### **1. AUDIT COMMITTEE**

The Audit Committee of the Company consists of Smt. Ishmeet Kaur as Chairman, Smt. Sushneet Kaur and Sh. Harpreet Singh as Members as at 31.03.2026. The Composition and Terms of Reference of the Audit Committee are in line with Section 177 of the Companies Act, 2013 and rules made thereunder.

During the year under review, the Audit Committee met on four (4) occasions viz. 29.05.2025, 13.08.2025, 14.11.2025 and 14.02.2026 to deliberate on various matters. The members of the Committee are the persons with ability to read, understand the Financial Statement. Not more than 120 days lapsed between any two consecutive meetings of the Audit Committee during the year. There have been no instances, where the Board has not accepted any recommendation of the Committee. The necessary quorum was present at all the Meetings.

##### **2. STAKEHOLDERS RELATIONSHIP COMMITTEE**

The Stakeholders Relationship Committee of the Company consists of Smt. Ishmeet Kaur as Chairman, Smt. Sushneet Kaur and Sh. Harpreet Singh as Members as at 31.03.2026. The Composition and Terms of Reference of the Stakeholders Relationship Committee are in line with Section 178 of the Companies Act, 2013 and rules made thereunder.

During the year under review, the Stakeholders Relationship Committee met on two (2) occasions viz. 29.05.2025 and 13.08.2025. The members of the Committee are effectively address shareholders grievances. The necessary quorum was present at all the meetings. No complaints remained unattended/ pending for more than thirty days. The Company has no share transfers/ transmission pending as on 31st March, 2026. Further, no shareholders complaint/ grievance were received under 'SCORES' during the Financial Year 2025-2026.

##### **3. NOMINATION AND REMUNERATION COMMITTEE**

The Nomination and Remuneration Committee of the Company consists of Smt. Ishmeet Kaur as Chairman, Smt. Sushneet Kaur and Sh. Harpreet Singh as Members as at 31.03.2026. The Composition and Terms of Reference of the Nomination and Remuneration Committee are in line with Section 178 of the Companies Act, 2013 and rules made thereunder.

During the year under review, no Nomination and Remuneration Committee meeting was held.

#### 4. RISK MANAGEMENT COMMITTEE

The Company had discontinued the Risk Management Committee, as company is not covered under the provisions of Regulation 21 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

#### Attendance Details of Board and Committee Meetings held during the Financial Year 2025-2026:

The details of meetings attended by the Members of Board as well as Committees are as follows:

| Name of Directors       | Category                     | No. of Board Meetings attended | No. of Committee Meetings Attended |                           |                             |
|-------------------------|------------------------------|--------------------------------|------------------------------------|---------------------------|-----------------------------|
|                         |                              |                                | Audit                              | Stakeholders Relationship | Nomination and Remuneration |
| Sh. Harpreet Singh      | Chairman & Managing Director | 9 out of 9                     | 4 out of 4                         | 2 out of 2                | NA                          |
| Sh. Eshaan Singh Takkar | Director                     | 9 out of 9                     | -                                  | -                         | -                           |
| Smt. Sushneet Kaur      | Director                     | 9 out of 9                     | 4 out of 4                         | 2 out of 2                | NA                          |
| Smt. Ishmeet Kaur       | Independent Director         | 9 out of 9                     | 4 out of 4                         | 2 out of 2                | NA                          |

#### Annual Return

The Annual Return of the Company, pursuant to sub-section 3 (a) of Section 134 and the provisions of Section 92 read with Rule 12 of the Companies (Management and Administration) Rules, 2014 for the financial year 2025-2026 in the Form MGT-7 has been uploaded on Company's website and the web link for the same is [www.pactindustries.in](http://www.pactindustries.in)

#### Extra Ordinary General Meeting

During the year under review, no Extra Ordinary General Meeting was held.

#### Compliance with Secretarial Standards

The Company is in compliance with the applicable Secretarial Standards issued by The Institute of Company Secretaries of India and approved by the Central Government under Section 118(10) of the Act.

#### Particulars of Loans, Advances, Guarantees and Investments

The Company has not granted any loan, guarantee or made any investments during the year ended 31<sup>st</sup> March, 2026 under Section 186 of the Companies Act, 2013 and Rules made there under. Pursuant to Section 186 (4) read with Rule 11 of the Companies (Meetings of Board and its Powers) Rules, 2014 and Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), disclosure on particulars relating to Loans, advances and investments are provided as part of the financial statements.

**PARTICULARS OF CONTRACTS AND ARRANGEMENT MADE WITH RELATED PARTIES:**

During the year under review, transactions entered into with Group Companies/ Related Parties as per given at Note No. 34 to the Financial Statements which were in the ordinary course of business at arm's length basis and in compliance with the applicable provisions of the Companies Act, 2013. No any contract or arrangement was entered into with the Related Parties as per Section 188(1) of the Companies Act, 2013 during the financial year ended March 31, 2025. Thus, the requirement for disclosure as required under Section 134(3)(n) of the Companies Act, 2013 for particulars of contracts or arrangement with related parties referred to in Section 188(1) is not applicable to the Company.

**Vigil Mechanism/Whistle Blower Policy**

The Company in accordance with Section 177 (9) of the Companies Act, 2013 has established a Vigil Mechanism/Whistle Blower Policy to report genuine concerns about unethical behaviour, actual or suspected fraud or violation of Company's code of conduct or grievances & to provide adequate safeguards against victimization of persons who may use such mechanism. The mechanism provides for direct access to the Chairman of the Audit Committee in exceptional circumstances. The Audit Committee reviews and ensures the adequacy of the system laid down by the Company for the said purpose and no concern was reported during the financial year ended March 31, 2026. The Vigil Mechanism/Whistle Blower Policy is posted on the website of the Company and the web link for the same is [www.pactindustries.in](http://www.pactindustries.in)

**Nomination and Remuneration Policy**

The Nomination and Remuneration Committee recommends to the Board, the Company's policy on Directors', Key Managerial Personnel and Senior Management appointment and remuneration including criteria for determining qualifications, positive attributes, independence of director and other matters as per Section 178(3) of the Companies Act, 2013. The Nomination and Remuneration Policy is available on the Company's website and the web link for the same is [www.pactindustries.in](http://www.pactindustries.in)

As mandated by proviso to Section 178(4) of the Companies Act, 2013, salient features of Nomination and Remuneration Policy is annexed as **Annexure-1** hereto and forms part of this report.

**Policy for Preservation of Documents**

In accordance with regulation 9 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board has adopted a policy for preservation of documents and the same is also available on the Company's website and the web link for the same is [www.pactindustries.in](http://www.pactindustries.in)

**Policy for Determination of Materiality of the Disclosure of Events & Information**

In accordance with regulation 30 (4) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a policy has been adopted regarding disclosures of any events or information which, in the opinion of the board of directors is material and the same is also available on the Company's website and the web link for the same is [www.pactindustries.in](http://www.pactindustries.in)

**Archival Policy**

In accordance with regulation 30 (8) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 an archival policy has been adopted by the Board. The Archival Policy is available

on the Company's website and the web link for the same is [www.pactindustries.in](http://www.pactindustries.in)

### **Other Policies**

Your Company has also framed the Policies (i) the Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information; (ii) the Code of Conduct as required under SEBI (Prohibition of Insider Trading) Regulations, 2015 and (iii) Policy on inquiry in case of leak of unpublished price sensitive information (UPSI) and the same is available on the website of Company at [www.pactindustries.in](http://www.pactindustries.in)

### **Formal Annual/Board Evaluation**

Pursuant to the Section 134(3) of the Companies Act, 2013, the Board has carried out an annual evaluation of its own performance, performance of its Committees as well as directors individually. Further, the Independent Directors of the Company met once during the year on 10.04.2025 to review the performance of the Non-Independent Directors and performance of the Board as a whole, review the performance of the Chairperson of the Company taking into account the views of non-executive directors, Composition of Board / Committees, Quality and timely flow of information that is necessary for the Board to effectively and reasonable perform their duties, frequency of meetings, and level of participation in discussions were some of the parameters considered during the evaluation process and to take note of amendments and legal updates related to independent directors.

### **Internal Financial Control System and their Adequacy**

The Company is maintaining an efficient and effective system of Internal Financial Control for the facilitation of speedy and accurate compilation of financial statements. The Company's internal control system is designed to ensure operational efficiency, protection and conservation of resources, accuracy and promptness in financial reporting and compliance with laws and regulations and procedures. Further, the statutory auditors of the Company have verified the systems and processes and confirmed that the internal financial controls system over financial reporting is operating effectively. Pursuant to the provisions of Section 138 of the Companies Act, 2013 read with Companies (Accounts) Rules, 2014, the Company has also appointed M/s. Bipin Bihari Singh as an Internal Auditor of the Company. The Company has in place adequate internal financial control systems with reference to the Financial Statements. The Internal Audit Reports are discussed with the Management and are reviewed by the Audit Committee of the Board which also reviews the adequacy and effectiveness of the internal controls in the Company. During the year, Company's Internal Controls were tested and no reportable weakness in the system was observed.

Apart from this, an Audit Committee consisting of two non-executive directors and one managing director has been constituted. All the significant audit observation and follow up action thereon are taken care of by the Audit Committee. The Committee oversees the adequacy of Internal

Control. The Audit Committee met five times during the financial year under review. The Company has also established a Vigil Mechanism as per Section 177(9) of Companies Act, 2013 read with Rule 7 of the Companies (Meeting of Board and its Powers) Rules, 2014.

### **Corporate Social Responsibility**

The Company is not covered under the purview of the requirements of Section 135 of the Companies Act, 2013 and the rules made thereon. Hence it is not applicable to the Company.

### **Material changes and commitments affecting financial position between end of the financial year and date of report**

As per the provisions of Section 134(3) (1) of the Companies Act, 2013, below mentioned is material changes or commitments affecting the financial position have occurred between the end of financial year of the Company to which the financial statements relates to the date of the report.

- The company has suffered a loss during the current F.Y. for Rs. 63.98 Lakhs (Previous Year Rs. 502.38 Lakhs), resulting in significant erosion of Net Worth.
- The account of the company has been classified as Non-Performing Asset by its banker namely State Bank of India and subsequently recovery notices have been issued under relevant laws.

### **Public Deposit(s):**

The Company has not accepted any Public Deposit within the meaning of Section 73 of the Companies Act, 2013 and rules made there under. There is no outstanding/unclaimed deposit from the public. However, the information as required under Rule 8 of the Companies (Accounts) Rules, 2014 is given hereunder:-

- (i) Deposits accepted during the year: Nil
- (ii) Deposits remained unpaid or unclaimed as at the end of the year: Nil
- (iii) Default in repayment of deposits and deposits which are not in compliance with the Requirements of Chapter V of the Companies Act, 2013: N.A.

### **Employees Stock Option Scheme(s)**

During the year ended 31st March, 2026, your Company has not floated any scheme in relation to Employees Stock Option(s) and no such further plans have been initiated at present in this regard.

### **Buy Back of Equity Shares:**

Your Company has not undertaken any exercise to buy back its Equity Shares from the shareholders during the year under review.

**Directors' Responsibility statement**

Pursuant to Section 134 (3) (c) of the Companies Act, 2013, your Directors, based on the representations received from the management, confirm that:

- i) in the preparation of the annual accounts, the applicable accounting standards have been followed and there are no material departures from the same;
- ii) they have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the loss of the Company for that period;
- iii) they have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- iv) they have prepared the annual accounts on a going concern basis;
- v) they have laid down internal financial controls to be followed by the Company and such internal financial controls are adequate and operating effectively; and
- vi) they have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

Based on the framework of internal financial controls and compliance systems established and maintained by the Company, work performed by the Internal, Statutory and Secretarial Auditors and external consultants and the reviews performed by management and the relevant board committees, including the Audit Committee, the Board is of the opinion that the Company's internal financial controls were adequate and effective during the financial year 2025-26.

**Disclosure under the Sexual harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013**

Your Company has always believed in providing a safe and harassment free workplace for every individual working in our company's premises through various interventions and practices. The Company always endeavors to create and provide an environment that is free from discrimination and harassment including sexual harassment.

The Company has in place a robust policy on prevention of sexual harassment at workplace. The policy aims at prevention of harassment of employees as well as contractors and lays down the guidelines for identification, reporting and prevention of sexual harassment. There is an Internal Complaints Committee which is responsible for redressal of complaints related to sexual harassment and follows the guidelines provided in the policy.

During the year ended 31<sup>st</sup> March, 2026 the Committee did not receive any complaint pertaining to sexual harassment and there is no complaint pending as on the date of beginning of this

Financial year and as on the date of the closure of this Financial year. Consequently, there are NIL cases disposed off during the year and NIL cases pending for more than ninety days.

### **Compliance of the provisions relating to the Maternity Benefit Act 1961**

During the year under review, the Company has complied with the provisions relating to the Maternity Benefit Act 1961.

### **Familiarisation Program**

To ensure active engagement and informed participation of Independent Directors, the Company conducts familiarisation programmes from time to time. Such familiarisation programme includes detailed presentations by business and functional heads covering key aspects such as operational performance, strategic plans, new product developments, emerging technologies, and industry outlook of our Company. Upon their appointment, Non-Executive and Independent Directors undergo familiarisation programme to understand the Company's business environment. The Non-executive and independent Directors are also provided with financial results, internal audit findings and other specific documents as sought by them from time to time. They are also made aware of the various policies and code of conduct and business ethics adopted by the Board. Details of familiarisation programs extended to the Non-Executive & Independent Directors during the year under consideration are disclosed on the Company website at [www.pactindustries.in](http://www.pactindustries.in).

### **Statutory Auditors and their Report**

Pursuant to the provisions of Section 139 of the Companies Act, 2013, the members at their 32<sup>nd</sup> Annual General Meeting ("AGM") of the Company held on 26<sup>th</sup> September, 2025 had appointed M/s Sanjeev Raj & Associates, Chartered Accountants, Ludhiana (Firm Registration No. 015202N), for a term of 5 (five) consecutive years from the conclusion of 32<sup>nd</sup> Annual General Meeting till the conclusion of 36<sup>th</sup> AGM of the Company to be held in the Year 2029.

Further, M/s Sanjeev Raj & Associates, Chartered Accountants, Ludhiana (Firm Registration No. 015202N) had resigned as Statutory Auditor of the Company w.e.f. 7<sup>th</sup> September, 2026.

In view of above approval of members is being sought at this 33<sup>rd</sup> AGM for the appointment of M/s Koul Vijh Associates, Chartered Accountants, Ludhiana (Firm Registration No. 008709N), as Statutory Auditors of the Company to fill the Casual Vacancy caused by the resignation of M/s Sanjeev Raj & Associates, Chartered Accountants, Ludhiana (Firm Registration No. 015202N) w.e.f. 8<sup>th</sup> September 2026 till the conclusion of 33<sup>rd</sup> Annual General Meeting of the Company.

Subsequently, it is proposed to the members for their approval for the appointment of M/s Koul Vijh Associates, Chartered Accountants, Ludhiana (Firm Registration No. 008709N), as the Statutory Auditors of the Company to hold office for a period of five (5) years from the conclusion of this 33<sup>rd</sup> Annual General Meeting to till the conclusion of the 38<sup>th</sup> Annual General Meeting of the Company to be held in the year 2031 for the financial years from 2026-2027 to 2030-2031.

### **Statutory Auditors' Report**

Your Company's Directors have examined the Statutory Auditors' Report issued by M/s Sanjeev Raj & Associates, Chartered Accountants on the Annual Accounts of the Company for the financial year ended 31<sup>st</sup> March, 2026. The Statutory Auditor had reported some observations:

- The credit facility taken earlier has been declared as non-performing assets by the bank during

the F.Y. 2022-23, so no provision for interest has been made during F.Y. 2025-26

### **Secretarial Auditors and their Report**

In terms of Section 204 of the Act, read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 (as amended), your Board of Directors in their meeting held on 29<sup>th</sup> May, 2025 appointed M/s PDM & Associates, Ludhiana, Punjab, Practicing Company Secretaries, for the financial year 2024-25 for conducting the Audit of secretarial records of the Company and issue their report.

The Secretarial Audit Report in respect of secretarial records of the Company for the Financial Year ended March 31, 2026 has been submitted by M/s PDM & Associates and taken on record by the Board of Directors of the Company. The Report of the Secretarial Auditors in Form MR-3 for the financial Year ended 31<sup>st</sup> March, 2026 is annexed herewith as **Annexure-2**. The Board members have examined the above said report and observed that there was no reservation, qualification and adverse remark made by the Secretarial Auditors.

Further, pursuant to the provisions of the Regulation 24A of the Listing Regulations and Section 204 of the Act read with rules made thereunder, the Board of Directors at its meeting held on 29.05.2025, based on recommendation of the Audit Committee, had approved the appointment of M/s PDM & Associates, Practicing Company Secretaries, a peer reviewed firm (Membership No. A25988, COP No. 25003) as Secretarial Auditors of the Company for a term of five consecutive years commencing from FY 2025-26 till FY 2029-30.

An Ordinary Resolution for the appointment of M/s PDM & Associates, Practicing Company Secretaries as Secretarial Auditors of the Company has been passed by the shareholders of the Company in their 32<sup>nd</sup> Annual General Meeting.

### **Internal Auditors and their Report**

#### **Appointment of Internal Auditors**

M/s Bipin Bihari Singh as internal Auditors of the Company, in accordance with terms of the provisions of Sections 138, 179 of the Companies Act, 2013 read with rule 8 of the Companies (Meetings of Board and its Powers), Rules, 2014 and rule 13 of the Companies (Accounts) Rules, 2014 for the financial year 2024-25 for conducting the Internal Audit of the books of accounts and reviewing and ensuring the Internal Control system of the Company and to issue their report.

Further, on the recommendation of Audit Committee, your Board of Directors in their meeting held on 29<sup>th</sup> May, 2025 had appointed Mr. Gurinder Pal Singh Maan as Internal Auditors of the Company for the Financial year 2025-2026 and have submitted his consent alongwith a confirmation that they are qualified to act as Internal Auditors of the Company.

#### **Internal Audit Report:**

The Internal Audit Report in respect of books of accounts and Internal Control system of the Company for the Financial Year ended March 31, 2026 has been submitted by M/s Bipin Bihari Singh which has been duly considered and requisite corrective actions and remedial measures were taken by Audit Committee and reports thereon were also taken on record by the Board of Directors of the Company. The Board members have examined the above said report and observed that there is no reservation, qualification and adverse remark made by the Internal Auditors.

### **Non-applicability of Maintenance of Cost Records**

The Central Government has not prescribed the maintenance of cost records under Section 148(1) of the Companies Act, 2013 and Rules made there under with respect to the Company's nature of business.

### **Corporate Governance**

Pursuant to provisions of Regulation 15(2) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, the compliance with the Corporate Governance provisions as specified in regulations 17, 17A, 18, 19, 20, 21, 22, 23, 24, 24A, 25, 26, 27 and clauses (b) to (i) and (t) of sub-regulation (2) of regulation 46 and para C, D and E of Schedule V shall not be applicable to the Company as the paid up equity share capital of the Company is Rs. 5,54,08,000/- (Rupees Five Crores Fifty Four Lakhs Eight Thousand Only) and net worth of the Company is Rs. -3,38,25,157.35/- (Rupees Three Crores Thirty Eight Thousand One Hundred Fifty Seven and Thirty Five Paise Only) as on the last day of the previous financial year i.e. March 31, 2026 which is not exceeding Rs. 10 Crores and Rs. 25 Crores, respectively as per the latest Audited Financial Statements as at March 31, 2026.

Whenever this regulation becomes applicable to the Company at a later date, the Company shall comply with requirements of this regulation within six months from the date on which such provisions became applicable to the Company.

### **Subsidiaries, Joint Ventures or Associate Companies and Holding Companies**

The Company does not have any Subsidiary, Joint Venture or Associate Company and Holding Company as on March 31, 2026.

### **Significant or Material Orders Passed by the Regulators or Courts or Tribunals Impacting the Going Concern Status and Company's Operations in Future**

There is no significant or material orders were passed by the Regulators or Courts or Tribunals which impact the going concern status and Company's operations in future.

### **Disclosure of Remuneration of Directors and Employees of the Company**

The information required pursuant to the provisions of Section 197 (12) read with rule 5 (1), 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is annexed hereto as **Annexure- 3** and forms part of this report.

### **Conservation of Energy, Technology Absorption and Foreign Exchange Earning and Outgo**

Particulars with respect to the Conservation of Energy, Technology Absorption and Foreign Exchange Earning and Outgo as required under Section 134(3)(m) of the Companies Act, 2013 read with Companies (Accounts) Rules, 2014 is annexed herewith as **Annexure-4**.

### **Management Discussion and Analysis**

Management Discussion and Analysis Report as required under Regulation 34(3) and Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 forms an integral part of this Report.

## **Green Initiative**

The Ministry of Corporate Affairs (MCA) has taken a "Green Initiative in the Corporate Governance" by allowing paperless compliances by the companies. Further, as per the provisions of Companies Act, 2013, the Company may send financial statements and other documents by electronic mode to its members. Your Company has decided to join the MCA in its environmental friendly initiative. Accordingly, henceforth Company propose to send documents such as Notice of the General Meetings, Postal Ballot Notice, Annual Report and other communication to its shareholders via electronic mode to the registered e-mail addresses of shareholders. To support this green initiative of the Government in full measure, shareholders are requested to register/update their latest e-mail addresses with their Depository Participant (D.P.) with whom they are having Demat A/c or send the same to the Company via e-mail at [pactindustries1993@gmail.com](mailto:pactindustries1993@gmail.com). We solicit your valuable co-operation and support in our endeavor to contribute our bit to the environment.

## **Listing of Securities**

The Securities of the Company are listed on Bombay Stock Exchange Limited and Metropolitan Stock Exchange of India Limited. The Company has not paid Annual Listing Fees for the years Financial Year 2018-19, 2019-20, 2020-21, 2021-22, 2022 23, 2023-24, 2024-25 and 2025-26 to Metropolitan Stock Exchange of India Limited and is in violation of SEBI & Exchange Regulations. The Company has also not paid the fines/SOP fine imposed by the exchanges.

## **Business Risk Management**

The Company is mainly engaged in the business of manufacturing, processes and trades of colouring, spinning, scouring, dyeing, bleaching, doubling, printing and finishing, mercerizing, preparing, combing, sizing, working of manufacturing in any way whatever silk, nylon, cotton, hemp, rayon, wool, polyester, jute, flax, terene and other fibrous or textiles substances and to utilize, deal and treat in any waste arising from any such operations, whether carried out by the company or otherwise and also of vitriol and of bleaching, chemicals and consumable stores, finishing materials and dyeing. Your management at regular intervals evaluates various risks faced by the Company which could affect its business operations or threaten its existence. Major risks identified by the businesses and functions from time to time are systematically addressed through mitigating actions on a continuing basis.

Further, to monitor and manage the risk associated with the Company's business, the Company has developed and implemented a Risk Management Policy including therein identification and risk mitigation measures. The Policy is also posted on Company's website and the web link for the same is [www.pactindustries.in](http://www.pactindustries.in)

## **Disclosures with Respect to Demat Suspense Account/ Unclaimed Suspense Account**

(a) aggregate number of shareholders and the outstanding shares in the suspense account lying at the beginning of the year: Nil

(b) number of shareholders who approached listed entity for transfer of shares from suspense account during the year: Nil

(c) number of shareholders to whom shares were transferred from suspense account during the

year: Nil

(d) aggregate number of shareholders and the outstanding shares in the suspense account lying at the end of the year: Nil

(e) that the voting rights on these shares shall remain frozen till the rightful owner of such shares claims the shares: Not Applicable

### **Human Resources/Industrial Relations**

The Industrial Relations remained cordial throughout the year. A detailed section on Human Resources/Industrial Relations is provided in the Management Discussion and Analysis Report, which forms part of this Annual Report.

### **Other Disclosures**

- (i) No application has been made under the Insolvency and Bankruptcy Code; hence the requirement to disclose the details of application made or any proceeding pending under the Insolvency and Bankruptcy Code, 2016 (31 of 2016) during the year along with their status as at the end of the financial year is not applicable.
- (ii) The requirement to disclose the details of difference between amount of the valuation done at the time of one time settlement and the valuation done while taking loan from the Banks or Financial Institutions along with the reasons there of, is not applicable.
- (iii) Disclosure of certain types of agreements binding listed entities (1) Information disclosed under clause 5A of paragraph A of Part A of Schedule III of these regulations: During the year under review, the company has not entered into any such kind of agreements.
- (iv) The Company has not defaulted in payment of interest and/ or repayment of loans to any of the financial institutions and/ or banks during the year under review is not applicable.

### **Acknowledgement**

The Board of Directors of the Company wish to place on record their sincere thanks to the shareholders for their co-operation, faith and confidence in the management of the Company. The Company's endeavor would be to merit the confidence reposed in it by its stakeholders. Your Board acknowledges support and cooperation received from all the regulatory authorities of the Central Government and State Government respectively. It also express its sincere appreciation of the employees at all levels for being encouraged to meet several challenges encountered and look forward to their valuable support and commitment in the times ahead.

**For and on behalf of the Board  
For Pact Industries Limited**

**Place: Ludhiana, Punjab  
Date : 7<sup>th</sup> September 2026**

**(Harpreet Singh)  
Chairman and Managing Director  
DIN: 00570541**

## **ANNEXURE -1 TO THE DIRECTORS' REPORT**

### **SALIENT FEATURES OF THE NOMINATION AND REMUNERATION POLICY**

**[as per proviso to section 178(4) of the Companies Act, 2013]**

#### **Applicability**

This Policy is applicable to:

- a. Directors (Executive, Non-Executive and Independent)
- b. Key Managerial Personnel (KMP)
- c. Senior Management Personnel
- d. Other employees as may be decided by the Committee ("NRC")

#### **Objective**

The Policy provides criteria for:

1. Determining qualifications, positive attributes and independence of a Director;
2. Performance evaluation of Independent Directors, non-independent Directors, Chairman and the Board;
3. Remuneration of Directors, Key Managerial Personnel, Senior Management Personnel and other employees, as may be decided by the Committee;

#### **Provisions Relating to Remuneration of Manager, Key Managerial Personnel, Senior Management Personnel and Other Employees**

The following are the guiding factors:

- The scope of duties, the role and nature of responsibilities;
- The level of skill, knowledge, experience, local factors and expectations of individual;
- The Company's performance, long term strategy and availability of resources;
- The level and composition of remuneration is reasonable and sufficient to attract, retain and motivate Directors, KMPs, Senior Management Personnel and other employees of the quality required to run the Company successfully; and
- Relationship of remuneration to performance is clear and meets appropriate performance benchmark;

#### **Provisions Relating to Remuneration of Non-Executive / Independent Director(S)**

The following are the guiding factors:

- The amount of sitting fees shall be subject to ceiling/ limits as provided under Companies Act, 2013 and rules made thereunder or any other enactment for the time being in force and as decided by the Board from time to time.
- The Non-Executive/ Independent Director(s) may also receive remuneration / compensation / commission etc as per criteria/limit thereof prescribed under Companies Act, 2013 and rules made thereunder
- Any increase in the maximum aggregate remuneration payable beyond permissible limit under the Companies Act, 2013 shall be subject to the approval of the Shareholders', as may be applicable

### **Evaluation**

The evaluation will be done on following parameters:

1. Role which he/she is expected to play, internal Board Relationships to make decisions objectively and collectively in the best interest of the Company to achieve organizational successes and harmonizing the Board;
2. Attendance and contribution at Board and Committee meetings;
3. Subject expertise, skills, behavior, experience, leadership qualities, understanding of business and strategic direction to align company's values and standards;
4. Ability to monitor the performance of management and satisfy himself with integrity of the financial controls and systems in place by ensuring right level of contact with external stakeholders
5. Ability to create a performance culture that drives value creation and a high quality of discussions;
6. Effective decision making ability to respond positively and constructively to implement the same to encourage more transparency;

**For and on behalf of the Board  
For Pact Industries Limited**

**Place: Ludhiana, Punjab  
Date : 7<sup>th</sup> September, 2026**

**(Harpreet Singh)  
Chairman and Managing Director  
DIN: 00570541**

**ANNEXURE-2 TO THE DIRECTORS' REPORT**

**FORM NO. MR-3**

**SECRETARIAL AUDIT REPORT**

**FOR THE FINANCIAL YEAR ENDED ON 31<sup>ST</sup> MARCH, 2026**

***[Pursuant to section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]***

**To  
The Members,  
Pact Industries Limited  
(CIN: L18101PB1993PLC013193)  
303, Hotel The Taksonz, Opp.  
Railway Station, G.T. Road,  
Ludhiana, Punjab, India, 141008**

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Pact Industries Limited** (hereinafter called "the Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31<sup>st</sup> March, 2026 ('Audit Period') complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31<sup>st</sup> March, 2026 according to the provisions of:

- (i)** The Companies Act, 2013 (the Act) and the rules made there under;
- (ii)** The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under;
- (iii)** The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;
- (iv)** Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;

Provisions of Foreign Exchange Management Act, 1999 and the rules and regulations made there under were not attracted during the audit period as there was no instance of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings as informed to us.

**(v)** The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):

- (a)** The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
- (b)** The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
- (c)** The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018; Not applicable as the company has not issued any securities during the audit period;
- (d)** The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2021 -Not applicable to the company during the audit period.
- (e)** The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2021- Not applicable to the company during the audit period.
- (f)** The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client- Not Applicable as the company is not registered as Registrars to an issue and share Transfer agent.
- (g)** The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021- Not applicable to the company during the audit period.
- (h)** The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018- Not applicable to the company during audit period.

**vi)** Reserve Bank of India Act, 1934 and Guidelines made there under.

We have also examined compliance with the applicable clauses of the following:-

- (i)** Secretarial Standards issued by The Institute of Company Secretaries of India
- (ii)** The Listing Agreements entered into by the Company with BSE Limited, read with SEBI (Listing Obligations & Disclosures Requirement) Regulations, 2015.

During the period under review the Company has generally complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

**We further report that**

The Board of Directors of the Company is duly constituted with proper balance of Non-Executive and Independent Directors. The changes in the composition of the Board of Directors/ KMP that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

All decisions at Board Meetings and Committee Meetings are carried out unanimously or by the majority as recorded in the minutes of the meetings of the Board of Directors or Committee of the Board, as the case may be.

**We further report that** there are adequate systems and processes in the Company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

**For PDM & Associates  
Company Secretaries**

**(Pooja Damir Miglani)  
Company Secretary in whole time practice  
M. No.: ACS 25988  
C.P. No.: 25003  
Peer Review Certificate No. 6237/24  
UDIN: A025988H000553724**

**Place: Ludhiana, Punjab  
Date: 30<sup>th</sup> May 2026**

**NOTE:-**

This report is to be read with our letter of even date which is annexed as "ANNEXURE- A" and forms an integral part of this report.

**“ANNEXURE- A”**

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**To  
The Members,  
Pact Industries Limited  
(CIN: L18101PB1993PLC013193)  
303, Hotel The Taksonz, Opp.  
Railway Station, G.T. Road,  
Ludhiana, Punjab, India, 141008**

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and books of accounts of the Company.
4. Wherever required, we have obtained and relied on the management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The Compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedure on test basis.
5. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

**For PDM & Associates  
Company Secretaries**

**(Pooja Damir Miglani)  
Company Secretary in whole time practice  
M. No.: ACS 25988  
C.P. No.: 25003  
Peer Review Certificate No. 6237/24  
UDIN: A025988H000553724**

**Place: Ludhiana, Punjab  
Date: 30<sup>th</sup> May, 2026**

### ANNEXURE-3 TO THE DIRECTORS' REPORT

**Disclosure in the Boards' Report under Section 197(12) of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014**

1. The percentage increase in remuneration of each Director, Company Secretary and Manager Cum Chief Financial Officer during the Financial Year 2025-2026, ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the financial year 2025-2026.

| Sr. No. | Name & Designation of Director/KMP | Remuneration for F.Y. 2025-2026 (in Rs.) | % age increase/(decrease) in remuneration in the F.Y. 2025-2026 | Ratio of Remuneration of each director to median remuneration of employees |
|---------|------------------------------------|------------------------------------------|-----------------------------------------------------------------|----------------------------------------------------------------------------|
| 1.      | Sh. Harpreet Singh                 | -                                        | -                                                               | -                                                                          |
| 2.      | Sh. Eshaan Singh Takkar            | -                                        | -                                                               | -                                                                          |
| 3.      | Smt. Sushneet Kaur                 | -                                        | -                                                               | -                                                                          |
| 4.      | Smt. Ishmeet Kaur                  | -                                        | -                                                               | -                                                                          |
| 5.      | Sh. Sanjay Jain                    | -                                        | -                                                               | -                                                                          |
| 6.      | Sh. Raghav Maheshwari              | 1,50,000                                 | -                                                               | -                                                                          |

@Sh. Raghav Maheshwari joined the Company on 29.05.2025 and he was appointed as Company Secretary and Compliance Officer of the Company.

2. The median remuneration of employees of the Company during the financial year was Rs. 1,50,000/-
3. In the financial year under review, there was no increase and decrease in the median remuneration of employees.
4. There were 1 permanent employee on the rolls of Company as on March 31, 2026.
5. Average percentile increase made in the salaries of employees other than the managerial personnel in the last financial year 2025-2026 is not applicable and there was no increase or decrease in the managerial remuneration.
6. It is hereby affirmed that the no remuneration paid to Directors, KMP's and other employees during the year.

**Details of Top ten employees of the Company in terms of salary drawn as required under Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 for the financial year 2024-2025.**

| Sr .<br>No. | Name & Designation    | Remuneration Received (in Rs.) | Nature of Employment                     | Qualification and Experience | Date of commencement of employment | Age (in years) | Last employment held         | % age of equity shares held | Whether relative of any director or manager |
|-------------|-----------------------|--------------------------------|------------------------------------------|------------------------------|------------------------------------|----------------|------------------------------|-----------------------------|---------------------------------------------|
| 1.          | Sh. Raghav Maheshwari | 1,50,000                       | Company Secretary and Compliance Officer | Company Secretary            | 29.05.2025                         | 34 years       | Oakway International Schools | -                           | -                                           |

**Note:**

1. During the Financial Year 2025-2026, there was no employee who, if employed throughout the financial year, was in receipt of remuneration in the aggregate, not less than one crore and two lakh rupees.
2. During the Financial Year 2025-2026, there was no employee who, if employed for a part of the financial year, was in receipt of remuneration for any part of the year, at a rate which, in the aggregate, was not less than Eight Lakhs and Fifty Thousand Rupees per month.
3. During the Financial Year 2025-2026, there was no employee who, if employed throughout the financial year or part thereof, was in receipt of remuneration in the year which, in the aggregate, or as the case may be, at a rate which, in the aggregate, was in excess of that drawn by the managing director or whole-time director or manager and holds by himself or along with his spouse and dependent children, not less than two percent of the equity shares of the Company.

**For and on behalf of the Board  
For Pact Industries Limited**

**Place: Ludhiana, Punjab  
Date: 7<sup>th</sup> September 2026**

**(Harpreet Singh)  
Chairman and Managing Director  
DIN: 00570541**

#### ANNEXURE-4 TO THE DIRECTORS' REPORT

##### CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

[Section 134(3) (m) of The Companies Act, 2013 read with Rule 8(3) of The Companies (Accounts) Rules, 2014]

###### A. CONSERVATION OF ENERGY:

(i) **Efforts made for conservation of energy:** - Energy conservation continues to receive priority attention at all levels. All efforts are made to conserve and optimize use of energy with continuous monitoring, improvement in maintenance and distribution system and through improved operational techniques.

(ii) **The steps taken by the company for utilizing alternate sources of energy:** NIL

(iii) **The capital investment on energy conservation equipment's:** Due to Industry scenario in previous year company was not able to spend any money on equipment's for energy conservation.

| A  | Power and Fuel Consumption          |     | 2025-2026 | 2024-2025  |
|----|-------------------------------------|-----|-----------|------------|
| 1. | <b>Electricity – Own Generation</b> |     |           |            |
|    | Unit Produced                       | KWH | 0         | 0          |
|    | Cost of Diesel                      | Rs. | 0.00      | 0.00       |
|    | Cost Per Unit                       | Rs. | 0.00      | 0.00       |
| 2. | <b>Electricity – Purchased</b>      |     |           |            |
|    | Unit Purchased                      | KWH | 0         | 64950 Unit |
|    | Total Amount                        | Rs. | 0.00      | 519600.00  |
|    | Rate Per Units                      | Rs. | 0.00      | 8.00       |
| B  | <b>Other/ Internal Generations</b>  | -   |           | -          |
|    | –                                   |     |           |            |

###### B. Technology absorption:

(i) **The efforts made towards technology absorption:** The Company is continuously endeavoring to upgrade its technology from time to time in all aspects through in-house R&D primarily aiming at reduction of cost of production and improving the quality of the product. The Company has successfully achieved results in reducing the cost of production, power consumption and improving technical efficiencies and productivity.

(ii) **The benefit derived like product improvement, cost reduction, product development or import substitution:** NONE

(iii) **In case of imported technology (imported during the last three years reckoned from the beginning of the financial year):** NONE

- a. The details of technology imported;
- b. The year of import;
- c. Whether the technology been fully absorbed;
- d. If not fully absorbed, areas where absorption has not taken place, and the reasons the reasons thereof; and

**(iv) The expenditure incurred on Research and Development:** No specific expenditure exclusively on R&D has been incurred. The indigenous technology available is continuously being upgraded to improve the overall performance of the Company.

**C. FOREIGN EXCHANGE EARNING AND OUTGO**

**(12 months)**

|                                      | <b>2025-2026</b> | <b>2024-2025</b> |
|--------------------------------------|------------------|------------------|
| a) Earning (Export Sales- FOB Value) | NIL              | NIL              |
| b) Outgo                             | NIL              | NIL              |
| i) Imports-Raw Material & Spares     | NIL              | NIL              |
| Capital Goods                        | NIL              | NIL              |
| ii) Expenditure                      | NIL              | NIL              |
| c) Net Foreign Exchange Earnings     | NIL              | NIL              |

**For and on behalf of the Board  
For Pact Industries Limited**

**Place: Ludhiana, Punjab  
Date : 7<sup>th</sup> September 2026**

**(Harpreet Singh)  
Chairman and Managing Director  
DIN: 00570541**

## **MANAGEMENT DISCUSSION AND ANALYSIS REPORT**

### **INDUSTRY STRUCTURE AND DEVELOPMENTS**

The Indian textile industry is a key contributor to the country's manufacturing output and employment. However, during FY 2025–26, the sector witnessed significant headwinds due to global economic slowdown, subdued export demand, rising input costs, and supply chain disruptions.

The textile processing sub-sector, where our Company operates, faced challenges including fluctuating raw material prices (especially cotton and dyes), rising energy and labor costs, and increasing compliance pressure on environmental norms. Many players in the dyeing and finishing segment witnessed squeezed margins or negative returns.

### **OPPORTUNITIES AND THREATS**

#### **Opportunities:**

- Increasing demand for processed and finished fabrics in both domestic and international markets.
- Government initiatives such as the Production Linked Incentive (PLI) scheme and the MITRA parks scheme promoting integrated textile value chains.
- Rising trend toward sustainable and eco-friendly processing, opening avenues for green chemistry and waterless dyeing technologies.
- Export potential due to India's competitive labor costs and abundant raw material availability.

#### **Threats:**

- Volatility in raw material prices (especially cotton and polyester).
- Environmental regulations and compliance challenges related to effluent treatment and chemical usage.
- Competition from unorganized sector and cheaper imports.

### **SEGMENT-WISE OR PRODUCT-WISE PERFORMANCE**

The Company operates in the textile processing segment, focusing on dyeing, bleaching, printing, mercerizing, finishing, and related services. The revenue during the year dropped due to reduced capacity utilization and fall in orders from key clients in both domestic and export markets.

## **OUTLOOK**

While the near-term outlook remains cautious due to industry-wide pressures, the Company is focused on Rationalizing operating costs, including energy, chemicals, and labor and Exploring product diversification into value-added and technical textiles.

## **RISKS AND CONCERNS**

Losses during the year have impacted cash flows and working capital availability. Fluctuations in fiber and chemical prices are affecting cost structures. Due to reduced demand, machinery utilization has been sub-optimal.

The Company has initiated risk management processes to monitor and mitigate these exposures.

## **FINANCIAL/OPERATIONAL PERFORMANCE:**

The consolidated Revenues was Rs. 13.38 and Loss before tax was Rs. 67.32 and Loss after Tax was Rs. 63.98 as on 31.03.2026. The detailed performance has already been discussed in the Directors' Report under the column 'Financial Performance'.

## **INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY:**

The Company is maintaining an efficient and effective system of Internal Financial Control for the facilitation of speedy and accurate compilation of financial statements. The Company's internal control system is designed to ensure operational efficiency, protection and conservation of resources, accuracy and promptness in financial reporting and compliance with laws and regulations and procedures. Further, the statutory auditors of the Company have verified the systems and processes and confirmed that the internal financial controls system over financial reporting is operating effectively. Pursuant to the provisions of Section 138 of the Companies Act, 2013 read with Companies (Accounts) Rules, 2014, the Company has also appointed M/s. Bipin Bihari Singh as an Internal Auditor of the Company. The Company has in place adequate internal financial control systems with reference to the Financial Statements. The Internal Audit Reports are discussed with the Management and are reviewed by the Audit Committee of the Board which also reviews the adequacy and effectiveness of the internal controls in the Company. During the year, Company's Internal Controls were tested and no reportable weakness in the system was observed.

Apart from this, an Audit Committee consisting of two non-executive directors and one managing director has been constituted. All the significant audit observation and follow up action thereon are taken care of by the Audit Committee. The Committee oversees the adequacy of Internal Control. The Audit Committee met five times during the financial year under review. The Company has also established a Vigil Mechanism as per Section 177(9) of Companies Act, 2013 read with Rule 7 of the Companies (Meeting of Board and its Powers) Rules, 2014.

## HUMAN RESOURCES AND INDUSTRIAL RELATIONS:

Due to operational challenges, the Company undertook limited hiring during the year. Employee rationalization and role restructuring were initiated to manage fixed costs.

As of March 31, 2026, the total headcount stood at 1 (One).

Despite financial pressures, industrial relations remained stable, and employee morale was managed through transparent communication and partial continuity of welfare measures.

## DETAILS OF SIGNIFICANT CHANGES IN KEY FINANCIAL RATIOS:

As per SEBI (Listing Obligations and Disclosure Requirements) (Amendment) Regulations, 2018, the Company is required to provide details of significant changes (change of 25% or more as compared to immediately previous financial year) in key financial ratios. Accordingly, the Company has identified the following ratios as key financial ratios:-

| Ratio                            | Unit  | F.Y. 2025-2026 | F.Y. 2024-2025 | % Change |
|----------------------------------|-------|----------------|----------------|----------|
| Current Ratio                    | %     | 0.58           | 0.63           | -8.53    |
| Debt Equity Ratio                | %     | -3.22          | -4.02          | -19.99   |
| Return on Equity Ratio           | %     | -0.115         | -0.907         | -87.27   |
| Inventory Turnover Ratio         | %     | 0.31           | 0.26           | 18.09    |
| Trade Receivables Turnover Ratio | %     | 0.03           | 0.16           | -82.48   |
| Trade Payable Turnover Ratio     | %     | 0.000          | 0.979          | -100.00  |
| Net Capital Turnover Ratio       | times | -0.03          | -0.42          | -92.94   |
| Net Profit Ratio                 | %     | -4.7832        | -3.0111        | 58.85    |
| Return on Capital Employed       | %     | 0.199          | 1.807          | -88.99   |

## EXPLANATION FOR CHANGE OF 25% OR MORE IN KEY FINANCIAL RATIOS:

During the financial year 2025–2026, several key financial ratios witnessed significant changes of 25% or more, indicating notable shifts in the company's financial health and operations. The Current Ratio declined by 8.53%, reflecting weakened short-term liquidity, possibly due to reduced current assets or increased current liabilities. The Debt-Equity Ratio saw a sharp negative shift of 19.99%, indicating negative shareholders' equity or increased reliance on debt, which raises concerns about solvency. A decline of 87.27% in the Inventory Turnover Ratio suggests slower inventory movement, potentially due to reduced sales or overstocking. The Trade Receivables Turnover Ratio dropped by 82.48%, pointing to delays in customer collections. A 100% drop in the Trade Payables Turnover Ratio implies either minimal credit purchases or delayed supplier payments. The Net Capital Turnover Ratio turned negative with a 92.94% fall,

highlighting inefficient use of capital, likely due to negative working capital or reduced revenues.

The Net Profit Ratio deteriorated by 58.85%, indicating increased losses, while the Return on Capital Employed (ROCE) improved by 88.99%, moving from negative to positive, suggesting a marginal improvement in capital efficiency despite overall losses.

#### **ACCOUNTING TREATMENT:**

The financial statements of the Company for financial year 2024-2025 have been prepared in accordance with the applicable accounting principles in India and the Indian Accounting Standards (Ind AS) prescribed under Section 133 of the Companies Act, 2013 read with the rules made thereunder. The Company has followed accounting principles generally accepted in India, including the Indian Accounting Standards ('Ind AS') specified under Section 133 of the Companies Act, 2013 ('the Act') and other relevant provisions of the Act.

The significant accounting policies which are consistently applied are set out in the notes to the financial statements.

#### **CAUTIONARY STATEMENT:**

This report contains forward-looking statements based on certain assumptions and expectations of future events. Actual results could differ materially due to various factors beyond the Company's control, including economic conditions, changes in government regulations, tax laws, and other incidental factors.

**For Pact Industries Limited**

**Place: Ludhiana, Punjab**  
**Date : 7<sup>th</sup> September, 2026**

**(Harpreet Singh)**  
**Chairman and Managing Director**  
**DIN: 00570541**

**2026**

**PACT INDUSTRIES PVT. LTD.**

**FLOT NO. 303 HOTEL THE TAKSONZ OPP.  
RAILWAY STATION LUDHIANA (PUNJAB)  
PIN CODE : 141003**

**Balance Sheet and Profit & Loss A/c  
for the Year Ended 31.03.2026**

**[KOUL VIJH ASSOCIATES]**

**4TH FLOOR NOBLE ENCLAVE BHAI WALA CHOWK LUDHIANA Ph. E-  
Mail: Koulvindhca@gmail.com**

## INDEPENDENT AUDITOR'S REPORT

To The Board of Directors of **PACT INDUSTRIES LIMITED**

### Report on the audit of the Standalone Financial Results Opinion

We have audited the accompanying standalone quarterly financial results of PACT INDUSTRIES LIMITED for the quarter ended **31.03.2026** and the year-to-date results for the period from **01.04.2025-31.03.2026** to attached herewith, being submitted by the company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("LODR Regulations").

In our opinion and to the best of our information and according to the explanations given to us these standalone financial results are presented in accordance with the requirements of Regulation 33 of the LODR Regulations in this regard, and give a true and fair view in conformity with the recognition and measurement principles laid down in the applicable accounting standards and other accounting principles generally accepted in India of the net profit/loss and other comprehensive income and other financial information for the quarter ended **31.03.2026** as well as the year to date results for the period from **01.04.2025 to 31.03.2026**

### **Basis for Opinion**

We conducted our audit in accordance with the Standards on Auditing (SAS) specified under section 143(10) of the Companies Act, 2013 (the Act) our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Results section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial results under the provisions of the Companies Act, 2013 and the Rules.

Thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Emphasis of Matter Paragraph**

The credit facility taken earlier has been declared as non-performing assets by the bank during the F.Y. 2022-23, so no provision for interest has been made during F.Y. 2025-26

Our opinion is not modified in respect of this matter.

## **Management's Responsibilities for the Standalone Financial Results**

These quarterly financial results as well as the year to date standalone financial results have been prepared on the basis of the interim financial statements. The Company's Board of Directors are responsible for the preparation of these financial results that give a true and fair view of the net profit/loss and other comprehensive income and other financial information in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, Interim Financial Reporting' prescribed under Section 133 of the Act read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the LODR Regulations. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities, selection and application of appropriate accounting policies, making judgments and estimates that are reasonable and prudent, and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial results that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial results, the Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so

The Board of Directors are also responsible for overseeing the Company's financial reporting process

## **Auditor's Responsibilities for the Audit of the Standalone Financial Results**

Our objectives are to obtain reasonable assurance about whether the standalone financial results as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial results.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the standalone financial results, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

# SANJEEV RAJ & ASSOCIATES

CHARTERED ACCOUNTANTS



**Regd. Office: 193, First Floor, Nitesh Vihar, Dhandra Road, Ludhiana-141013**  
**Contact: +91 9417115387, CAKESHAVGUPTA@GMAIL.COM**

Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.

Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.

Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial results or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

Evaluate the overall presentation, structure and content of the standalone financial results, including the disclosures, and whether the financial results represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

**For Sanjeev Raj & Associates**  
**Chartered Accountants**  
**FRN: 015202N**

  
**CA Keshav Gupta**  
**(Partner)**  
**M.No. 553123**



**UDIN: 26553123VTWOJQ3649**

**Place: Ludhiana**  
**Date: 30-05-2026**

## **INDEPENDENT AUDITOR’S REPORT**

To the Members of

**PACT INDUSTRIES LIMITED**

**Report on Financial Statements**

### **Opinion**

1. We have audited the accompanying standalone financial statements of **PACT INDUSTRIES LIMITED** (“the Company”), which comprise the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year ended on that date, and notes to the financial statement including a summary of the significant accounting policies and other explanatory information (hereinafter referred to as “the Standalone financial statements”).

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 (“the Act”) in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules 2015 as amended (“Ind AS”) and other Accounting Principles Generally Accepted in India, of the state of affairs of the Company as at March 31, 2026 the profit and total comprehensive income, changes in equity and its cash flows for the year ended on that date.

### **Basis for Opinion**

2. We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing specified under section 143(10) of the Act (SAs). Our responsibilities under those Standards are further described in the *Auditor’s Responsibilities for the Audit of the Standalone Financial Statements* section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the independence requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules made there under, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI’s Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the standalone financial statements.

### **Material Uncertainty Related to Going Concern**

We draw attention to notes which indicates the following matters –

- The company has suffered a loss during the current F.Y. for Rs. 63.97 Lakhs (*Previous Year Rs 502.38 Lakhs*), resulting in significant erosion of Net Worth.
- The account of the company has been classified as Non-Performing Asset by its banker namely State Bank of India and subsequently recovery notices have been issued under relevant laws.

Our opinion is not modified in this regard.

### **Emphasis of Matter**

- a) The credit facility from bank have been classified as Non-Performing Assets by the bank, so no interest has been booked in the books of accounts.
- b) We draw attention to Note 32 of the financial statements, which describes that the company has filed an appeal with The Honorable CIT (A) under Income Tax Act, 1961 against the demand of Rs. 103.01 Lac.
- c) Further the appeal has been filed with The Honorable Commissioner - Appeal against the demand and penalty of Rs. 67.03 Lac plus interest raised by The Good and Service Tax Department.
- d) We draw attention to Note 43.1 of the financial statements, which describes that balances of parties under Trade Payables, Other Current Liabilities, Long Term Loans & Advances, Trade Receivables, Short Term Loans & Advances and Other Current Assets are subject to confirmation as none of the balance confirmations have been received during the course of audit. The unsecured loan o/s against directors have been set off with the related party debtors o/s on the basis of the confirmation received from the client on the letter head stating that both the parties don't have any objection in setting of the respective balances
- e) As per information and explanation provided to us the Good and Service Tax Department has conducted the survey on business premises of the company on 18.8.2023, however, the copy of the order is not provided to us.
- f) As per information and explanation given to us, the company has no bank account as on 31.03.2026 except of Non- performing Assets.

Our opinion is not modified in respect of these matters.

We further state that in the absence of relevant information with regard to point (c) we are unable to quantify the amount of impact over financial statements for the year ended 31.03.2026.

### **Key Audit Matters**

3. As all the matters are duly disclosed in the accompanying notes to accounts and financial statements so no other matters as a key audit matters is communicated.

### **Information Other than the Standalone Financial Statements and Auditor's Report Thereon**

4. The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexure to Board's Report, Business Responsibility Report and Sustainability Report, Corporate Governance and Shareholder's Information, but does not include the standalone financial statements and our auditor's report thereon.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Managements' Responsibility for the Financial Statements**

5. The company's Board of Directors is responsible for the matters stated in Section 134 (5) of The Companies Act, 2013 ("the Act") with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance, cash flows and changes in equity of the Company in accordance with the Accounting principles generally accepted in India, including the IND AS specified under section 133 of The Act, read with Rule 7 of the Companies (Accounts) Rules, 2014. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making

judgments and estimates that are reasonable and prudent; and design, implementation, and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, management and board of director is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The company's Board of Directors are responsible for overseeing the Company's financial reporting process.

#### **Auditors' Responsibility**

6. Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.
7. As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:
  - Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
  - Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements.

8. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
9. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.
10. From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report

because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### **11. Report on Other legal and Regulatory Requirements**

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub section (11) of section 143 of the Act, we give in the Annexure 'A' a statement on the matters specified in paragraphs 3 and 4 of the Order.
2. As required by section 143 (3) of the Act, based on our audit, we report that:
  - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
  - b) In our opinion, proper books of account as required by law have been kept by the Company so far as appears from our examination of those books;
  - c) The Balance Sheet, Statement of Profit and Loss, other comprehensive income, statement of change in Equity including Cash Flow Statement dealt with by this Report are in agreement with the books of account.
  - d) In our opinion, the aforesaid financial statement comply with the Ind AS specified under Section 133 of the Act 2013.
  - e) On the basis of written representations received from the directors as on March 31, 2026, and taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026, from being appointed as a director in terms of Section 164(2) of the Act.
  - f) With respect to the adequacy of the internal financial controls with reference to standalone financial statement of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure "B". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls with reference to Standalone financial Statement.
  - g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended:

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act.

- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:

- i) The company has disclosed the impact of pending litigation on its financial statements in its standalone financial statement. Refer to Note No. 32.1
- ii) As there are not any material foreseeable losses, on long term contracts, therefore the company has not made any provision, required under the applicable law or accounting standards.
- iii) There has been no delay in transferring amounts, required to be transferred if any, to the investor Education and Protection Fund by the Company.
- iv. a The Management has represented that to the best of its knowledge and belief no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity including foreign entity ("Intermediaries") with the understanding whether recorded in writing or otherwise that the Intermediary shall whether directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee security or the like on behalf of the Ultimate Beneficiaries;
- b The Management has represented that to the best of its knowledge and belief no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity including foreign entity ("Funding Parties") with the understanding whether recorded in writing or otherwise that the Company shall whether directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party("Ultimate Beneficiaries") or provide any guarantee security or the like on behalf of the Ultimate Beneficiaries;
- c Based on the audit procedures that have been considered reasonable and appropriate in the circumstances nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) as provided under (a) and(b) above contain any material misstatement.
- v. The company has neither declared a nor paid any dividend during the previous year as well as current year.
- VI Based on our examination, which included test checks, the Company has used accounting software for maintaining its books of account for the financial year ended March 31, 2026, which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with.

As proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 is applicable from April 1, 2023, reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 on preservation of audit trail as per the statutory requirements for record retention is not applicable for the financial year ended March 31, 2026

Place : LUDHIANA  
Date : 30.05.2026  
UDIN: 26553123VTWOJQ3649

For Sanjeev Raj & Associates  
Chartered Accountants  
FRN: 015202N

  
CA Keshav Gupta  
(Partner)  
M.No. 553123



### **ANNEXURE 'A' TO THE INDEPENDENT AUDITOR'S REPORT**

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of PACT INDUSTRIES LIMITED of even date)

To the best of our information and according to the explanations provided to us by the Company and the books of account and records examined by us in the normal course of audit we state that:

i. In respect of the Company's Property Plant and Equipment and Intangible Assets:

- (a) (A) The Company has maintained proper records showing full particulars including quantitative details and Situation of Property Plant and Equipment and the company has no right-of-use assets.
- (B) The Company has no intangible assets.
- (b) The Company has a program of physical verification of Property Plant and Equipment so to cover all the assets once every three years which in our opinion is reasonable having regard to the size of the Company and the nature of its assets. Pursuant to the program certain Property Plant and Equipment were due for verification during the year and were physically verified by the Management during the year. According to the information and explanations given to us no material discrepancies were noticed on such verification, also the same PPE has been leased out to Tannu Enterprise and the company is receiving the rent for the same on ARMS length price
- (c) As per information and explanation given to us, the company has no immovable property during the Year 2024-25, hence reporting under clause 3(i) (c) of the Order is not applicable.
- (d) The Company has not revalued any of its Property Plant and Equipment during the year.
- (e) As per information and explanation given to us ,no proceedings have been initiated during the year or are pending against the Company as at March 31 2026 for holding any benami property under the Benami Transactions (Prohibition) Act 1988 (as amended in 2016) and rules made there under.

- ii. (a) According to the information and explanations given to us, the inventory has been physically verified by the management during the year. In our opinion, the frequency of such verification is reasonable and procedures and coverage as followed by management were appropriate. No discrepancies were noticed on verification between the physical stocks and the book records that were 10% or more in the aggregate for each class of inventory
- (b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has been sanctioned working capital limits in excess of five crore rupees, in aggregate, from banks on the basis of security of current assets. The company has not provided the required documents with the auditors, due to which, we are unable to assess that whether the qtlly. /monthly statement filed with the bank / financial institute are in agreement with the books of accounts.
- iii. (a) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the company has not made any investments in, given any guarantee or security or granted any loans or advances which are characterized as loans, unsecured or secured, to LLPs, firms or companies or any other person during the year 2025-26. Hence reporting under sub clause a, b, c, d, e and f of clause 3 (iii) of the Order is not applicable.
- iv. As per information and explanation given to us, the company has not given any loans to directors or any other person in whom the director is interested, or made any investments. Hence reporting under clause (IV) of the Order is not applicable to the Company.
- v. The Company has not accepted any deposit or amounts which are deemed to be deposits. Hence reporting under clause 3(v) of the Order is not applicable.
- vi. The maintenance of cost records has not been specified by the Central Government under subsection (1) of section 148 of the Companies Act 2013 for the business activities carried out by the Company. Hence reporting under clause (VI) of the Order is not applicable to the Company
- vii. In respect of statutory dues:
  - (a) According to the information and explanations given to us, the Company is generally regular in depositing undisputed statutory dues including Goods and Services tax, Income Tax, TDS and other material statutory dues applicable to it with the appropriate authorities though there has been slight delay in few cases. There is no undisputed amounts other material statutory dues in arrears as at March 31 2026 for a period of more than six months from the date they became payable except of TDS found from the Income Tax portal for F.Y. 2022-23 Rs. 0.10 Lac, F.Y. 2020-21 Rs. 0.02 Lac and Rs. 0.63 Lac for prior to F.Y. 2020-21.
  - (b) According to the information and explanations given to us, the following dues are under dispute with Income Tax Department as on 31.03.2026

| <b>NATURE OF<br/>STATUTE</b> | <b>NATURE OF<br/>DUES</b>    | <b>FORUM WHERE<br/>DISPUTE IS PENDING</b> | <b>PERIOD</b>         | <b>AMOUNT (LAC)</b> |
|------------------------------|------------------------------|-------------------------------------------|-----------------------|---------------------|
| The I.T. Act, 1961           | Income Tax                   | The Commissioner- Appeal                  | A.Y 2016-17           | 31.56               |
| The I.T. Act, 1961           | Income Tax                   | The Commissioner- Appeal                  | A.Y 2017-18           | 71.45               |
| The Goods and Service Tax    | Excise Duty                  | The Commissioner- Appeal                  | F.Y. 2016-17          | 6.45+ Intt.         |
|                              | Penalty                      | The Commissioner- Appeal                  | F.Y. 2016-17          | 6.45                |
|                              | Penalty on MD Of the company | The Commissioner- Appeal                  | F.Y. 2016-17          | 6.45                |
| The Goods and Service Tax    | Excise Duty                  | The Commissioner- Appeal                  | F.Y. 2015-16          | 7.11+ Intt.         |
|                              | Penalty                      | The Commissioner- Appeal                  | F.Y. 2015-16          | 7.11                |
|                              | Penalty on MD of the company | The Commissioner- Appeal                  | F.Y. 2015-16          | 7.11                |
| The Goods and Service Tax    | Excise Duty                  | The Commissioner- Appeal                  | F.Y. 2015-16, 2016-17 | 13.15+ Intt.        |
|                              | Penalty                      | The Commissioner- Appeal                  | F.Y. 2015-16, 2016-17 | 0.05                |
|                              | Penalty on MD of the company | The Commissioner- Appeal                  | F.Y. 2015-16, 2016-17 | 13.15               |

- viii. There were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act ,1961 (43 of 1961).
- ix. (a) As per information and explanation given to us ,the Company has failed to repay the installments to the bank so the bank has declared the credit facility as a NPA (i.e. Non-Performing Assets)
- (b) As per information and explanation given to us, the Company has not been declared willful defaulter by any bank or financial institution or government or any government authority.
- (c) As per information and explanation given to us, the Company has not raised the term loan from the bank during the year, hence reporting under clause 3(ix)(c) of the Order is not applicable.
- (d) On an overall examination of the financial statements of the Company, the company has not raised any funds on short term basis have prima facie used during the year for long-term purposes, hence reporting under clause 3(ix)(d) of the Order is not applicable.
- (e) On an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, hence reporting under clause 3(ix)(e) of the Order is not applicable.

- (f) As per information and explanation given to us, the company has not raised loans during the year by pledging securities held in their subsidiaries, joint ventures or associate companies, hence reporting under clause 3(ix)(f) of the Order is not applicable.
- x. (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.
- (b) During the year the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable.
- xi. (a) As per information and explanation given to us, no fraud by the Company and no material fraud on the Company has been noticed or reported during the year.
- (b) As per information and explanation given to us, no report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules 2014 with the Central Government during the year and up to the date of this report.
- (c) We have taken into consideration the whistle blower complaints received by the Company during the year (and upto the date of this report) while determining the nature timing and extent of our audit procedures.
- xii. As per information and explanation given to us, the Company is not a Nidhi Company and hence reporting under clause (xii) of the Order is not applicable.
- xiii. In our opinion the Company is in compliance with Section 177 and 188 of the Companies Act 2013 with respect to applicable transactions with the related parties and the details of related party transactions have been disclosed in the standalone financial statements as required by the applicable accounting standards.
- xiv. (a) Based on information and explanations provided to us and our audit procedures ,in our opinion the company has an adequate internal audit system commensurate with the size and the nature of its business.
- (b) We have considered the internal audit reports for the year under audit issued to the company during the year and till date in determining the nature timing and extent of our audit procedures.
- xv. In our opinion during the year the Company has not entered into any non-cash transactions with its Directors or persons connected with its directors and hence provisions of section 192 of the Companies Act 2013 are not applicable to the Company.

- xvi. (a) The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, clause 3(xvi)(a) of the Order is not applicable.
- (b) The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, clause 3(xvi)(b) of the Order is not applicable.
- (c) The Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Accordingly, clause 3(xvi)(c) of the Order is not applicable.
- (d) According to the information and explanations provided to us during the course of audit, there is no such CIC's part of the group. Accordingly, the requirements of clause 3(xvi)(d) are not applicable.
- xvii. The Company has incurred cash losses of Rs.673.23 Lac during the financial year covered by our and cash loss of Rs.495 Lac during immediately preceding financial year.
- xviii. There has been no resignation of the statutory auditors of the Company during the year.
- xix. As referred to in 'Material uncertainty related to Going concern' paragraph in our main audit report and on the basis of the variation in the financial ratios, ageing of debtors, low sale , amount of loss suffered 2025-26 expected dates of realization of financial assets, payment of financial liabilities, other information accompanying the financial statements , NPA (Non-Performing Assets) Status of credit facility classified by the bank, our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions ,it seems to us and which causes us to believe that material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We however state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date will not get discharged by the Company as and when they fall due.
- xx. As the Section 135 of the Companies Act 2013 provides the threshold limit for applicability of the CSR to a Company: (a) net worth of the company to be Rs 500 crore or more; or (b) turnover of the company to be Rs 1000 crore or more; or (c) net profit of the company to be Rs 5 crore or more., So the provision of Corporate Social Responsibility not applicable to the company. Accordingly reporting under clause 3(xx) of the Order is not applicable for the year.
- xxi. The company has no group company . Accordingly reporting under clause 3(xxi) of the Order is not applicable for the year.

Place : LUDHIANA  
Dated : 30.05.2026

For Sanjeev Raj & Associates  
Chartered Accountants  
FRN: 015202N

  
CA Keshav Gupta  
(Partner)  
M.No. 553123



## **Annexure - B to the Independent Auditors' Report**

### **Report on the Internal Financial Control over Financial Reporting under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")**

We have audited the internal financial controls over financial reporting of **PACT INDUSTRIES LIMITED** ("the Company") as of 31 March 2026 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

#### **Management's Responsibility for Internal Financial Controls**

The company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

#### **Auditors' Responsibility**

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating

effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to standalone financial statements.

### **Meaning of Internal Financial Controls over Financial Reporting**

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

### **Inherent Limitations of Internal Financial Controls over Financial Reporting**

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

### **Opinion**

In our opinion and to the best of our information and according to the explanations given to us, the Company has in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31 March 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

**Place : LUDHIANA**  
**Dated : 30.05.2026**

**For Sanjeev Raj & Associates**  
**Chartered Accountants**  
**FRN: 015202N**

  
**CA Keshav Gupta**  
**(Partner)**  
**M.No. 553123**



## INDEPENDENT AUDITOR'S REPORT

To The Board of Directors of **PACT INDUSTRIES LIMITED**

### Report on the audit of the Standalone Financial Results Opinion

We have audited the accompanying standalone quarterly financial results of PACT INDUSTRIES LIMITED for the quarter ended **31.03.2026** and the year-to-date results for the period from **01.04.2025-31.03.2026** to attached herewith, being submitted by the company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("LODR Regulations").

In our opinion and to the best of our information and according to the explanations given to us these standalone financial results are presented in accordance with the requirements of Regulation 33 of the LODR Regulations in this regard, and give a true and fair view in conformity with the recognition and measurement principles laid down in the applicable accounting standards and other accounting principles generally accepted in India of the net profit/loss and other comprehensive income and other financial information for the quarter ended **31.03.2026** as well as the year to date results for the period from **01.04.2025 to 31.03.2026**

### **Basis for Opinion**

We conducted our audit in accordance with the Standards on Auditing (SAS) specified under section 143(10) of the Companies Act, 2013 (the Act) our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Results section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial results under the provisions of the Companies Act, 2013 and the Rules.

Thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Emphasis of Matter Paragraph**

The credit facility taken earlier has been declared as non-performing assets by the bank during the F.Y. 2022-23, so no provision for interest has been made during F.Y. 2025-26

Our opinion is not modified in respect of this matter.

## **Management's Responsibilities for the Standalone Financial Results**

These quarterly financial results as well as the year to date standalone financial results have been prepared on the basis of the interim financial statements. The Company's Board of Directors are responsible for the preparation of these financial results that give a true and fair view of the net profit/loss and other comprehensive income and other financial information in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, Interim Financial Reporting' prescribed under Section 133 of the Act read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the LODR Regulations. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities, selection and application of appropriate accounting policies, making judgments and estimates that are reasonable and prudent, and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial results that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial results, the Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so

The Board of Directors are also responsible for overseeing the Company's financial reporting process

## **Auditor's Responsibilities for the Audit of the Standalone Financial Results**

Our objectives are to obtain reasonable assurance about whether the standalone financial results as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial results.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the standalone financial results, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

# SANJEEV RAJ & ASSOCIATES

CHARTERED ACCOUNTANTS



**Regd. Office: 193, First Floor, Nitesh Vihar, Dhandra Road, Ludhiana-141013**  
**Contact: +91 9417115387, CAKESHAVGUPTA@GMAIL.COM**

Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.

Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.

Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial results or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

Evaluate the overall presentation, structure and content of the standalone financial results, including the disclosures, and whether the financial results represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

**For Sanjeev Raj & Associates**  
**Chartered Accountants**  
**FRN: 015202N**

  
**CA Keshav Gupta**  
**(Partner)**  
**M.No. 553123**



**UDIN: 26553123VTWOJQ3649**

**Place: Ludhiana**  
**Date: 30-05-2026**

| PACT INDUSTRIES LIMITED                                                                                                     |                                                    |                                                                                       |                           |
|-----------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|---------------------------------------------------------------------------------------|---------------------------|
| (CIN : L18101PB1993PLC013193)                                                                                               |                                                    |                                                                                       |                           |
| 303, Hotel The Taksonz, Opp. Railway Station, G.T. Road, Ludhiana                                                           |                                                    |                                                                                       |                           |
| BALANCE SHEET AS AT 31ST MARCH, 2026                                                                                        |                                                    |                                                                                       |                           |
| (Amt. In Rs.)                                                                                                               |                                                    |                                                                                       |                           |
| Particulars                                                                                                                 | Refer<br>Note No.                                  | AS AT 31ST MARCH<br>2026                                                              | AS AT 31ST<br>MARCH 2025  |
| <b>ASSETS</b>                                                                                                               |                                                    |                                                                                       |                           |
| <b>(1) Non Current Assets</b>                                                                                               |                                                    |                                                                                       |                           |
| (a) Property, Plant & Equipment                                                                                             | 3                                                  | 1,17,47,425.61                                                                        | 1,30,34,063.45            |
| (b) Capital Work-in-Progress                                                                                                |                                                    | -                                                                                     | -                         |
| (c) Other Intangible assets                                                                                                 |                                                    | -                                                                                     | -                         |
| (d) Financial Assets                                                                                                        |                                                    | -                                                                                     | -                         |
| - Investments                                                                                                               |                                                    | -                                                                                     | -                         |
| - Other Financial Assets                                                                                                    |                                                    | -                                                                                     | -                         |
| (e) Deferred tax assets (net)                                                                                               |                                                    | -                                                                                     | -                         |
| (f) Other non-current Assets                                                                                                | 4                                                  | 4,16,181.00                                                                           | 4,16,181.00               |
| <b>(2) Current Assets</b>                                                                                                   |                                                    |                                                                                       |                           |
| (a) Inventories                                                                                                             | 5                                                  | 1,51,43,627.00                                                                        | 2,00,06,215.00            |
| (b) Financial Assets                                                                                                        |                                                    |                                                                                       |                           |
| - Investments                                                                                                               |                                                    |                                                                                       |                           |
| - Trade receivables                                                                                                         | 6                                                  | 4,58,25,771.59                                                                        | 4,74,86,544.59            |
| - Cash and cash equivalents                                                                                                 | 7                                                  | 9,21,284.60                                                                           | 10,06,842.60              |
| - Bank Balances Other than above Loans                                                                                      |                                                    |                                                                                       |                           |
| - Other Financial Assets                                                                                                    | 8                                                  | -                                                                                     | -                         |
| (c) Other current assets                                                                                                    | 9                                                  | 8,97,166.50                                                                           | 8,56,873.00               |
| (d) Other Tax Assets (Net)                                                                                                  | 10                                                 |                                                                                       | -                         |
| <b>Total Assets</b>                                                                                                         |                                                    | <b>7,49,51,456.30</b>                                                                 | <b>8,28,06,719.64</b>     |
| <b>III. EQUITY AND LIABILITIES</b>                                                                                          |                                                    |                                                                                       |                           |
| <b>EQUITY</b>                                                                                                               |                                                    |                                                                                       |                           |
| (a) Equity Share Capital                                                                                                    | 11                                                 | 5,54,08,000.00                                                                        | 5,54,08,000.00            |
| (b) Other Equity                                                                                                            | 12                                                 | - 8,92,33,157.35 -                                                                    | - 8,28,35,326.84 -        |
| <b>Total Equity</b>                                                                                                         |                                                    | <b>- 3,38,25,157.35 -</b>                                                             | <b>- 2,74,27,326.84 -</b> |
| <b>Liabilities</b>                                                                                                          |                                                    |                                                                                       |                           |
| <b>(1) Non Current Liabilities</b>                                                                                          |                                                    |                                                                                       |                           |
| (a) Financial Liabilities                                                                                                   |                                                    |                                                                                       |                           |
| - Borrowings                                                                                                                | 13                                                 | -                                                                                     | -                         |
| (b) Provisions                                                                                                              |                                                    |                                                                                       |                           |
| (c) Deferred tax Liabilities (Net)                                                                                          | 14                                                 | 5,63,756.36                                                                           | 8,98,282.19               |
| (d) Other Non Current Liabilities                                                                                           |                                                    |                                                                                       |                           |
| <b>(1) Current Liabilities</b>                                                                                              |                                                    |                                                                                       |                           |
| (a) Financial Liabilities                                                                                                   |                                                    |                                                                                       |                           |
| - Borrowings                                                                                                                | 15                                                 | 10,76,50,739.29                                                                       | 10,80,22,533.29           |
| - Trade Payables                                                                                                            | 16                                                 | -                                                                                     | -                         |
| (i) Total Dues towards MSME                                                                                                 |                                                    |                                                                                       |                           |
| (ii) Total Dues other than MSME                                                                                             |                                                    |                                                                                       |                           |
| - Other Financial Liabilities                                                                                               | 17                                                 | 5,13,518.00                                                                           | 4,75,705.00               |
| (b) Other Current Liabilities                                                                                               | 18                                                 | -                                                                                     | -                         |
| (c) Provisions                                                                                                              | 19                                                 | 48,600.00                                                                             | 8,37,526.00               |
| (d) Current Tax Liabilites (Net)                                                                                            | 20                                                 | -                                                                                     | -                         |
| <b>Total Equity &amp; Liabilities</b>                                                                                       |                                                    | <b>7,49,51,456.30</b>                                                                 | <b>8,28,06,719.64</b>     |
| SIGNIFICANT ACCOUNTING POLICIES                                                                                             |                                                    | 1                                                                                     | -                         |
| See accompanying Notes to the Financial Statements                                                                          |                                                    | 2-61                                                                                  | -                         |
| <b>This is the Balance Sheet referred to in our Report of even date addressed to the Members of Pact Industries Limited</b> |                                                    |                                                                                       |                           |
| FOR AND ON BEHALF OF THE BOARD                                                                                              |                                                    | AUDITOR'S REPORT<br>SUBJECT TO OUR SEPRATE REPORT OF EVEN DATE                        |                           |
|                                                                                                                             |                                                    | For Sanjeev Raj & Associates<br>Chartered Accountants<br>FRN: 015202N                 |                           |
| (HARPREET SINGH)<br>MG. DIRECTOR<br>DIN: 00570541                                                                           | (ESHAAN SINGH TAKKAR)<br>DIRECTOR<br>DIN: 07194501 | CA Keshav Gupta<br>(Partner)<br>M.No. 553123                                          |                           |
| (SANJAY JAIN)<br>CFO (KMP) AAQPJ0106J                                                                                       |                                                    |  |                           |
| PLACE : LUDHIANA                                                                                                            |                                                    |                                                                                       |                           |
| DATE : 30.05.2026                                                                                                           |                                                    |                                                                                       |                           |
| UDIN : 26553123VTWOJQ3649                                                                                                   |                                                    |                                                                                       |                           |

| PACT INDUSTRIES LIMITED                                                                                              |                                                           |                                                                                                                                                                            |                       |                       |
|----------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------|
| (CIN : L18101PB1993PLC013193)                                                                                        |                                                           |                                                                                                                                                                            |                       |                       |
| 303, Hotel The Taksonz, Opp. Railway Station, G.T. Road, Ludhiana                                                    |                                                           |                                                                                                                                                                            |                       |                       |
| PROFIT & LOSS STATEMENT FOR THE PERIOD ENDED ON 31ST MARCH, 2026                                                     |                                                           |                                                                                                                                                                            |                       |                       |
| Sr. No                                                                                                               | Particulars                                               | Refer Note No.                                                                                                                                                             | AS AT 31ST MARCH 2026 | AS AT 31ST MARCH 2025 |
| I                                                                                                                    | Revenue from operations                                   | 21                                                                                                                                                                         | 1337564.00            | 16684731.00           |
| II                                                                                                                   | Other Income                                              | 22                                                                                                                                                                         | 0.00                  | 211.00                |
| III                                                                                                                  | Total Income ( I +II )                                    |                                                                                                                                                                            | 13,37,564.00          | 1,66,84,942.00        |
| IV                                                                                                                   | Expenses:                                                 |                                                                                                                                                                            |                       |                       |
|                                                                                                                      | Cost of materials consumed                                | 23                                                                                                                                                                         | 5,49,575.50           | 2,03,81,042.50        |
|                                                                                                                      | Purchase of Stock in Trade                                |                                                                                                                                                                            |                       | 0.00                  |
|                                                                                                                      | Change in Inventory in WIP,Finished and Traded Goods      | 24                                                                                                                                                                         | 48,62,588.00          | 4,71,107.00           |
|                                                                                                                      | Manufactruing Expenses                                    | 25                                                                                                                                                                         | 0.00                  | -                     |
|                                                                                                                      | Employee Benefit Expense                                  | 26                                                                                                                                                                         | 450000.00             | 150000.00             |
|                                                                                                                      | Financial Costs                                           | 27                                                                                                                                                                         | 0.00                  | 0.00                  |
|                                                                                                                      | Administrative Expenses                                   | 28                                                                                                                                                                         | 910724.00             | 42914130.48           |
|                                                                                                                      | Selling & Distribution Expenses                           | 29                                                                                                                                                                         | 10395.00              | 0.00                  |
|                                                                                                                      | Repair & Maintenance                                      | 30                                                                                                                                                                         | 0.00                  | 0.00                  |
|                                                                                                                      | Depreciation and Amortization Expense                     | 31                                                                                                                                                                         | 1286637.84            | 1288576.87            |
|                                                                                                                      | Total Expenses (IV)                                       |                                                                                                                                                                            | 80,69,920.34          | 6,42,62,642.85        |
| V                                                                                                                    | Profit before exceptional and extraordinary items and tax | (III - IV)                                                                                                                                                                 | 67,32,356.34          | 4,75,77,700.85        |
| VI                                                                                                                   | Less: Prior Period Items                                  |                                                                                                                                                                            | -                     | 19,87,858.00          |
| VII                                                                                                                  | Profit before extraordinary items and tax (V - VI)        |                                                                                                                                                                            | 67,32,356.34          | 4,95,65,558.85        |
| VIII                                                                                                                 | Extraordinary Items                                       |                                                                                                                                                                            | -                     | -                     |
| IX                                                                                                                   | Profit before tax (VII - VIII)                            |                                                                                                                                                                            | 67,32,356.34          | 4,95,65,558.85        |
| X                                                                                                                    | Tax Expenses:                                             | 32                                                                                                                                                                         |                       |                       |
|                                                                                                                      | (1) Current tax                                           |                                                                                                                                                                            | -                     | -                     |
|                                                                                                                      | (2) Deferred tax                                          |                                                                                                                                                                            | 3,34,525.83           | 6,73,256.25           |
| XI                                                                                                                   | Profit(Loss) from the continuing operations (IX-X)        | (IX-X)                                                                                                                                                                     | 63,97,830.51          | 5,02,38,815.10        |
| XII                                                                                                                  | Profit/(Loss) from discontinuing operations               |                                                                                                                                                                            | -                     | -                     |
|                                                                                                                      | Loss on Sale of Fixed Assets                              |                                                                                                                                                                            | -                     | -                     |
| XIII                                                                                                                 | Tax expense of discontinuing operations                   |                                                                                                                                                                            | -                     | -                     |
| XIV                                                                                                                  | Profit/(Loss) from Discontinuing operations (XII - XIII)  |                                                                                                                                                                            | 63,97,830.51          | 5,02,38,815.10        |
| XV                                                                                                                   | Profit/(Loss) for the period (XI + XIV)                   |                                                                                                                                                                            | 63,97,830.51          | 5,02,38,815.10        |
| XVI                                                                                                                  | Earning per equity share:                                 |                                                                                                                                                                            |                       |                       |
|                                                                                                                      | (1) Basic                                                 | 33                                                                                                                                                                         | 0.12                  | 0.91                  |
|                                                                                                                      | (2) Diluted                                               |                                                                                                                                                                            | 0.12                  | 0.91                  |
| SIGNIFICANT ACCOUNTING POLICIES                                                                                      |                                                           | 1                                                                                                                                                                          |                       |                       |
| See accompanying Notes to the Financial Statements                                                                   |                                                           | 2-61                                                                                                                                                                       |                       |                       |
| This is the Balance Sheet referred to in our Report of even date addressed to the Members of Pact Industries Limited |                                                           |                                                                                                                                                                            |                       |                       |
| FOR AND ON BEHALF OF THE BOARD                                                                                       |                                                           | AUDITOR'S REPORT                                                                                                                                                           |                       |                       |
|                                                                                                                      |                                                           | SUBJECT TO OUR SEPRATE REPORT OF EVEN DATE                                                                                                                                 |                       |                       |
|                                                                                                                      |                                                           | For Sanjeev Raj & Associates                                                                                                                                               |                       |                       |
|                                                                                                                      |                                                           | Chartered Accountants                                                                                                                                                      |                       |                       |
|                                                                                                                      |                                                           | FRN: 015202N                                                                                                                                                               |                       |                       |
| (HARPREET SINGH)                                                                                                     | (ESHAAN SINGH TAKKAR)                                     |   |                       |                       |
| MG. DIRECTOR                                                                                                         | DIRECTOR                                                  |                                                                                                                                                                            |                       |                       |
| DIN: 00570541                                                                                                        | DIN: 07194501                                             | CA Keshav Gupta                                                                                                                                                            |                       |                       |
|                                                                                                                      | (SANJAY JAIN)                                             | (Partner)                                                                                                                                                                  |                       |                       |
|                                                                                                                      | CFO (KMP) AAQPJ0106J                                      | M.No. 553123                                                                                                                                                               |                       |                       |
| PLACE : LUDHIANA                                                                                                     |                                                           |                                                                                                                                                                            |                       |                       |
| DATE : 30.05.2026                                                                                                    |                                                           |                                                                                                                                                                            |                       |                       |
| UDIN : 26553123VTWOJQ3649                                                                                            |                                                           |                                                                                                                                                                            |                       |                       |

**PACT INDUSTRIES LIMITED**

**Standalone Statement of Changes in Equity for the year ended March 31, 2026**

**STATEMENT OF CHANGE IN EQUITY**

**A. EQUITY SHARE CAPITAL**

**1 Current Reporting Period**

| Balance as at 01.04.2025 | Changes in Equity Share Capital due to prior period errors | Restated balance as at 01.04.2025 | Changes in equity share capital during the current year | Balance as at 31.03.2026 |
|--------------------------|------------------------------------------------------------|-----------------------------------|---------------------------------------------------------|--------------------------|
| 55408000.00              | 0                                                          | 55408000.00                       | 0                                                       | 55408000.00              |

**2 Previous Reporting Period**

| Balance as at 01.04.2024 | Changes in Equity Share Capital due to prior period errors | Restated balance as at 01.04.2024 | Changes in equity share capital during the current year | Balance as at 31.03.2025 |
|--------------------------|------------------------------------------------------------|-----------------------------------|---------------------------------------------------------|--------------------------|
| 55408000.00              | 0                                                          | 55408000.00                       | 0                                                       | 55408000.00              |

REFER TO NOTE NO. 9

**2 Other Equity**

| Particulars                                          | Note No. | Reserves and Surplus  |                    |                      |                        |                     | Other Comprehensive Income                            |                                                | Total other Equity    |
|------------------------------------------------------|----------|-----------------------|--------------------|----------------------|------------------------|---------------------|-------------------------------------------------------|------------------------------------------------|-----------------------|
|                                                      |          | Securities Premium    | Capital Reserve    | Depreciation Reserve | Statutory Reserve Fund | General Reserve     | Surplus/(deficit) in the Statement of Profit and Loss | Equity Instruments through Other Comprehensive |                       |
| <b>As at April 1, 2025</b>                           | 10       | 2,04,00,000.00        | 4,90,000.00        | -                    | -                      | 22,00,000.00        | 40,57,779.92                                          | -                                              | 1,90,32,220.08        |
| Profit for the year                                  |          | -                     | -                  | -                    | -                      | -                   | 63,97,830.51                                          | -                                              | 63,97,830.51          |
| MAT (A.Y. 2024-25)                                   |          | -                     | -                  | -                    | -                      | -                   | -                                                     | -                                              | -                     |
| - Depreciation written back                          |          | -                     | -                  | -                    | -                      | -                   | -                                                     | -                                              | -                     |
|                                                      |          | 2,04,00,000.00        | 4,90,000.00        | -                    | -                      | 22,00,000.00        | 1,04,55,610.43                                        | -                                              | 1,26,34,389.57        |
| Transactions with owners in their capacity as owners |          |                       |                    |                      |                        |                     |                                                       |                                                |                       |
| -Previous Year's adjustment                          |          | -                     | -                  | -                    | -                      | -                   | -                                                     | -                                              | -                     |
| Trf. To dep. To the respective assets                |          | -                     | -                  | -                    | -                      | -                   | -                                                     | -                                              | -                     |
|                                                      |          |                       |                    |                      |                        |                     |                                                       |                                                | -                     |
| <b>As at March 31, 2026</b>                          |          | <b>2,04,00,000.00</b> | <b>4,90,000.00</b> | <b>-</b>             | <b>-</b>               | <b>22,00,000.00</b> | <b>1,04,55,610.43</b>                                 | <b>-</b>                                       | <b>1,26,34,389.57</b> |
| <b>Balance as at 01.04.2024</b>                      |          | 2,04,00,000.00        | 4,90,000.00        | -                    | -                      | 22,00,000.00        | 40,57,779.92                                          | -                                              | 1,90,32,220.08        |
| Profit for the year                                  |          | -                     | -                  | -                    | -                      | -                   | 5,02,38,815.11                                        | -                                              | 5,02,38,815.11        |
| Depreciation for the year                            |          | -                     | -                  | -                    | -                      | -                   | -                                                     | -                                              | -                     |
| Other comprehensive income                           |          | -                     | -                  | -                    | -                      | -                   | -                                                     | -                                              | -                     |
|                                                      |          | 2,04,00,000.00        | 4,90,000.00        | -                    | -                      | 22,00,000.00        | 5,42,96,595.03                                        | -                                              | 3,12,06,595.03        |
| Transactions with owners in their capacity as owners |          |                       |                    |                      |                        |                     |                                                       |                                                |                       |
| -Previous Year's adjustment                          |          | -                     | -                  | -                    | -                      | -                   | -                                                     | -                                              | -                     |
| -Loss on sale of assets                              |          | -                     | -                  | -                    | -                      | -                   | -                                                     | -                                              | -                     |
| Trf. Of Dep.to the respective assets                 |          | -                     | -                  | -                    | -                      | -                   | -                                                     | -                                              | -                     |
| <b>As at March 31, 2025</b>                          |          | <b>2,04,00,000.00</b> | <b>4,90,000.00</b> | <b>-</b>             | <b>-</b>               | <b>22,00,000.00</b> | <b>5,42,96,595.03</b>                                 | <b>-</b>                                       | <b>3,12,06,595.03</b> |

Significant Accounting Policies

The accompanying 2- 59 notes forms integral part of the Standalone Ind AS financial statements.

**Nature and purpose of Reserve**

- Securities Premium Reserve is used to record the premium on issue of shares. The reserve can be utilised only for Limited purpose such as issuance of bonus shares in accordance with the provisions of the Companies Act, 2013.
- The retained earnings represents the accumulation of net undistributed profit for every year.
- A capital reserve is a line item in the equity section of a company's balance sheet that indicates the cash on hand that can be used for future expenses or to offset any capital losses. It is derived from the accumulated capital surplus of a company and is created out of its profit.
- General reserve is referred to as the reserve fund that is created by keeping aside a part of profit earned by the business during the course of an accounting period for fulfilling various business needs like meeting contingencies, offsetting future losses, enhancing the working capital, paying dividends .

**PACT INDUSTRIES LIMITED**

Notes to the Standalone Financial Statement for the year ended March 31, 2026

**3 Property, Plant and Equipment**

| Particulars                                     | Own Assets            |                        |                   |                             |                       | Leased Assets        |                             |          | Total                 |
|-------------------------------------------------|-----------------------|------------------------|-------------------|-----------------------------|-----------------------|----------------------|-----------------------------|----------|-----------------------|
|                                                 | Plant & Machinery     | Furniture and fixtures | Office Equipments | Data Processing machineries | Vehicles              | Plant and equipments | Data Processing machineries | Vehicles |                       |
| <b>Gorss Carrying Amount</b>                    |                       |                        |                   |                             |                       |                      |                             |          |                       |
| Cost as at April 1, 2024                        | 1,51,65,751.88        | 2251142.10             | 85000.00          | 507380.90                   | 11302347.29           | -                    | -                           | -        | 2,93,11,622.17        |
| Addition                                        | -                     | -                      | 0.00              | -                           | -                     | -                    | -                           | -        | -                     |
| Disposal and transfers                          | -                     | -                      | -                 | -                           | -                     | -                    | -                           | -        | -                     |
| <b>Closing gross carrying amount</b>            | <b>1,51,65,751.88</b> | <b>22,51,142.10</b>    | <b>85,000.00</b>  | <b>5,07,380.90</b>          | <b>1,13,02,347.29</b> | <b>-</b>             | <b>-</b>                    | <b>-</b> | <b>2,93,11,622.17</b> |
| <b>Accumulated depreciation</b>                 |                       |                        |                   |                             |                       |                      |                             |          |                       |
| Opening accumulated depreciation                | 33,20,194.10          | 782776.79              | 32797.00          | 477906.66                   | 10375307.30           | -                    | -                           | -        | 1,49,88,981.85        |
| Depreciation charge during the year             | 9,69,664.33           | 2,11,692.50            | 8,075.00          | 4,105.04                    | 95,040.00             | -                    | -                           | -        | 12,88,576.87          |
| Disposal and transfers                          | -                     | -                      | -                 | -                           | -                     | -                    | -                           | -        | -                     |
| <b>Closing accumulated depreciation</b>         | <b>42,89,858.43</b>   | <b>9,94,469.29</b>     | <b>40,872.00</b>  | <b>4,82,011.70</b>          | <b>1,04,70,347.30</b> | <b>-</b>             | <b>-</b>                    | <b>-</b> | <b>1,62,77,558.72</b> |
| <b>Net carrying amount as at March 31, 2025</b> | <b>1,08,75,893.45</b> | <b>12,56,672.81</b>    | <b>44,128.00</b>  | <b>25,369.20</b>            | <b>8,31,999.99</b>    | <b>-</b>             | <b>-</b>                    | <b>-</b> | <b>1,30,34,063.45</b> |
| <b>Gorss Carrying Amount</b>                    |                       |                        |                   |                             |                       |                      |                             |          |                       |
| Opening gross carrying amount                   | 1,51,65,751.88        | 22,51,142.10           | 85,000.00         | 5,07,380.90                 | 1,13,02,347.29        | -                    | -                           | -        | 2,93,11,622.17        |
| Addition                                        | -                     | -                      | -                 | -                           | -                     | -                    | -                           | -        | -                     |
| Disposal and transfers                          | -                     | -                      | -                 | -                           | -                     | -                    | -                           | -        | -                     |
| <b>Closing gross carrying amount</b>            | <b>1,51,65,751.88</b> | <b>22,51,142.10</b>    | <b>85,000.00</b>  | <b>5,07,380.90</b>          | <b>1,13,02,347.29</b> | <b>-</b>             | <b>-</b>                    | <b>-</b> | <b>2,93,11,622.17</b> |
| <b>Accumulated depreciation</b>                 |                       |                        |                   |                             |                       |                      |                             |          |                       |
| Opening accumulated depreciation                | 42,89,858.43          | 9,94,469.29            | 40,872.00         | 4,82,011.70                 | 1,04,70,347.30        | -                    | -                           | -        | 1,62,77,558.72        |
| Depreciation charge during the year             | 9,69,664.34           | 2,13,858.50            | 8,075.00          | -                           | 95,040.00             | -                    | -                           | -        | 12,86,637.84          |
| Disposal and transfers                          | -                     | -                      | -                 | -                           | -                     | -                    | -                           | -        | -                     |
| <b>Closing accumulated depreciation</b>         | <b>52,59,522.77</b>   | <b>12,08,327.79</b>    | <b>48,947.00</b>  | <b>4,82,011.70</b>          | <b>1,05,65,387.30</b> | <b>-</b>             | <b>-</b>                    | <b>-</b> | <b>1,75,64,196.56</b> |
| <b>Net carrying amount as at March 31, 2026</b> | <b>9906229.11</b>     | <b>1042814.31</b>      | <b>36053.00</b>   | <b>25369.20</b>             | <b>736959.99</b>      | <b>-</b>             | <b>-</b>                    | <b>-</b> | <b>11747425.61</b>    |

**Notes:-**

1. Weighing Scale & Generator has been Merged with Plant & Machinery and Electric Installation with Furniture & Fixture
2. None of the assets has been revalued during 2025-26.
3. The company has no capital work in progress as on 31.03.2026.
4. All the assets mentioned above are held in the name of company except of Vehicle for which copy of RC in the name of the company of one vehicle has been provided.

**PACT INDUSTRIES LIMITED****Notes to the Standalone Financial Statement for the year ended March 31, 2026****(Amt. in Rs.)****Note No. 4:****OTHER NON CURRENT ASSETS**

|                                             | <b>AS AT<br/>MARCH 31, 2026</b> | <b>AS AT<br/>MARCH 31, 2025</b> |
|---------------------------------------------|---------------------------------|---------------------------------|
| 1 Adv. for capital goods to related Parties |                                 |                                 |
| 2 Prepaid Ins.                              |                                 |                                 |
| 3 Security to Lanlord                       |                                 |                                 |
| 4 Sec. with Electricity Board               |                                 |                                 |
| 6 MAT A.Y. 2022-23                          | 1,47,236                        | 1,47,236                        |
| 7 MAT A.Y. 2021-22                          | 2,68,945                        | 2,68,945                        |
| <b>Total in `</b>                           | <b>4,16,181.00</b>              | <b>4,16,181.00</b>              |

**Note No. 6 :****INVENTORIES**

|                                                                                               |                       |                       |
|-----------------------------------------------------------------------------------------------|-----------------------|-----------------------|
| a) Raw Material                                                                               | -                     |                       |
| b) Work in Progress                                                                           | -                     |                       |
| c) Finished Goods                                                                             | -                     |                       |
| d) Stock in Trade                                                                             | 1,50,93,497.00        | 1,99,56,085.00        |
| e) Scrap                                                                                      | -                     |                       |
| f) Consumeable Store                                                                          | 50,130.00             | 50,130.00             |
| (Valued at cost or Net realiseable Price whichever is less as<br>Certified by the directors ) |                       |                       |
| <b>Total in `</b>                                                                             | <b>1,51,43,627.00</b> | <b>2,00,06,215.00</b> |

**Note No. 7****TRADE RECEIVABLES**

|                                                                                                              |                       |                       |
|--------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------|
| 1 a) Trade Receivable , Considered Good : Secured                                                            | 4,58,25,771.59        | 4,74,86,544.59        |
| b) Trade Receivable Unsecured, Considered Good : Unsecured                                                   |                       |                       |
| c) Trade Receivable which have significant increase in Credit Risk                                           |                       |                       |
| d) Trade Receivable -Credit impaired                                                                         |                       |                       |
| Less:- Prov. for doubt debt                                                                                  | -                     | -                     |
| 2 Debits due by the company, firm and other entity in which<br>directors is a Partner , director or a member | -                     | -                     |
| 3 Trade Receivable ageing Schedule - as per detail attached                                                  | -                     | -                     |
| <b>Total in `</b>                                                                                            | <b>4,58,25,771.59</b> | <b>4,74,86,544.59</b> |
| Less ECL                                                                                                     |                       | -                     |
|                                                                                                              | <b>4,58,25,771.59</b> | <b>4,74,86,544.59</b> |

**PACT INDUSTRIES LIMITED****(Amt. in Rs.)****Notes to the Standalone Financial Statement for the year ended March 31, 2026****Note No. 8**

| <b>CASH &amp; CASH EQUIVALENT</b> |                                     | <b>AS AT<br/>MARCH 31, 2026</b> | <b>AS AT<br/>MARCH 31, 2025</b> |
|-----------------------------------|-------------------------------------|---------------------------------|---------------------------------|
| <b>A</b>                          | <b>Balances with banks</b>          | -                               |                                 |
| 1                                 | Cash on hand                        | 9,21,284.60                     | 6,35,048.60                     |
| 2                                 | Cheque in Hand                      | -                               | -                               |
| 3                                 | FDR's WITH BANK                     |                                 |                                 |
|                                   | FDR WITH YES BANK 4392903           |                                 |                                 |
|                                   | OD AGAINST ABOVE SAID FDR (4053689) | -                               | 3,71,794.00                     |
| <b>Total in `</b>                 |                                     | <b>9,21,284.60</b>              | <b>10,06,842.60</b>             |

**Note No. 9.:**

|                               |                                         |          |          |
|-------------------------------|-----------------------------------------|----------|----------|
| <b>OTHER FINANCIAL ASSETS</b> |                                         |          |          |
| 1                             | Advance to Suppliers to related parties | -        | -        |
| 2                             | Cheque in Hand                          | -        | -        |
| 3                             | Securities Deposits                     |          |          |
| <b>Total in `</b>             |                                         | <b>-</b> | <b>-</b> |

**Note No. 10:**

|                                       |                              |                    |                    |
|---------------------------------------|------------------------------|--------------------|--------------------|
| <b>OTHER CURRENT ASSETS</b>           |                              |                    |                    |
| 1                                     | Advance to Suppliers         | 2,000.00           | -                  |
| <b>Balance With Govt. Authorities</b> |                              |                    |                    |
|                                       | <b>Gst Recievable</b>        | 30,270.5           | 9,777              |
|                                       | OLD INCOME TAX               | 49,944.00          | 43,947.00          |
|                                       | Refund A.Y. 2024-25          | 67,820.00          | 67,820.00          |
|                                       | Refund A.Y. 2023-24          | 1,37,630.00        | 1,37,630.00        |
| 2                                     | Refund A.Y. 2022-23          | 2,99,500.00        | 2,99,500.00        |
|                                       | Refund A.Y. 2025-26          | 42,820.00          |                    |
| 3                                     | GST Credit Ledger            |                    |                    |
| 4                                     | Receivable Ags Appeal Excise | 2,67,182.00        | 2,49,382.00        |
| 5                                     | TDS                          | -                  | 48,817.00          |
| <b>Total in `</b>                     |                              | <b>8,97,166.50</b> | <b>8,56,873.00</b> |

**PACT INDUSTRIES LIMITED**

**Notes to the Standalone Financial Statement for the year ended March 31, 2026**

**Note No. 11:**

**(Amt. in Rs.)**

| Particulars                        | As at 31 March 2026 |                       | As at 31 March 2025 |                       | As at April 1, 2024 |                       |
|------------------------------------|---------------------|-----------------------|---------------------|-----------------------|---------------------|-----------------------|
|                                    | Number              |                       | Number              |                       | Number              |                       |
| <b>Share Capital</b>               |                     |                       |                     |                       |                     |                       |
| <b>Authorised Share</b>            |                     |                       |                     |                       |                     |                       |
| Equity Shares of Rs. 1 each        | 6,00,00,000         | 6,00,00,000.00        | 6,00,00,000         | 6,00,00,000.00        | 6,00,00,000         | 6,00,00,000.00        |
| Preference Shares of Rs. 10/- each | 10,00,000           | 10000000.00           | 10,00,000           | 10000000.00           | 1000000             | 10000000.00           |
| <b>Issued and Subscribed</b>       |                     |                       |                     |                       |                     |                       |
| Equity Shares of Rs. 1 each        | 5,54,08,000         | 5,54,08,000.00        | 5,54,08,000         | 5,54,08,000.00        | 5,54,08,000         | 5,54,08,000.00        |
| Preference Shares of Rs. 10/- each | -                   | -                     | -                   | -                     | -                   | -                     |
| <b>Paid Up</b>                     |                     |                       |                     |                       |                     |                       |
| Equity Shares of Rs. 1 each        | 5,54,08,000         | 5,54,08,000.00        | 5,54,08,000         | 5,54,08,000.00        | 5,54,08,000         | 5,54,08,000.00        |
| Preference Shares of Rs. 10/- each | -                   | -                     | -                   | -                     | -                   | -                     |
| <b>Total</b>                       | <b>5,54,08,000</b>  | <b>5,54,08,000.00</b> | <b>5,54,08,000</b>  | <b>5,54,08,000.00</b> | <b>5,54,08,000</b>  | <b>5,54,08,000.00</b> |

**a. DETAIL OF SHAREHOLDERS HOLDING SHARES MORE THAN 5% (Equity Shares)**

**Name of Shareholder**

- 1 Kartar Finvest Pvt. Ltd.
- 2 S. Gurdeep Singh
- 3 S. Harpreet Singh
- 4 S. Tarunjeet Singh
- 5 S. Avtar Singh

| Equity Shares       |              |                     |              |
|---------------------|--------------|---------------------|--------------|
| As at 31 March 2026 |              | As at 31 March 2025 |              |
| No. of Shares held  | % of Holding | No. of Shares held  | % of Holding |
| 6600000             | 11.91        | 6600000             | 11.91        |
| 4267000             | 7.70         | 4267000             | 7.70         |
| 4468100             | 8.06         | 4468100             | 8.06         |
| 2857500             | 5.16         | 2857500             | 5.16         |
| 2927000             | 5.28         | 2927000             | 5.28         |

**b. Reconciliation of Equity Shares**

**Particulars**

- 1 Shares outstanding at the beginning of the year
- 2 Shares Issued during the year
- 3 Shares bought back during the year
- 4 Any other movement (please specify)
- 5 Shares outstanding at the end of the year

| Equity Shares       |             |                     |             |
|---------------------|-------------|---------------------|-------------|
| As at 31 March 2026 |             | As at 31 March 2025 |             |
| Number              | Amount      | Number              | Amount      |
| 55408000            | 55408000.00 | 55408000            | 55408000.00 |
| 0                   | 0.00        | 0                   | 0           |
| 0                   | 0           | 0                   | 0           |
| 0                   | 0           | 0                   | 0           |
| 55408000            | 55408000.00 | 55408000            | 55408000.00 |

**c) Terms and rights attached to equity shares**

- i The company has one issued class of Share i.e. Equity Share having a par value of Rs. 1/- per share. Each shareholders is eligible for one vote for per share held.
- ii In the event of liquidation of the Company, the holder of equity shares will be entitled to receive remaining assets of the Company.
- iii The distribution will be proportion to the number of equity shares held by the shareholder.
- iv The Board of Directors have recommended a dividend of Nil (Previous year Nil per equity share)

**PACT INDUSTRIES LIMITED**

**d) Details of Shares held by Promoters AS ON 31.03.2026**

| Sr. No | SHARES HELD BY PROMOTORS AS ON 31.03.2023  | Equity Shares |                    |              |                           |
|--------|--------------------------------------------|---------------|--------------------|--------------|---------------------------|
|        |                                            |               | No. of Shares held | % of Holding | % Changes during the year |
|        | <b>EQUITY SHARES</b>                       |               |                    |              |                           |
| 1      | S. Harpreet Singh                          |               | 44,68,100          | 8.06%        | 0.00%                     |
| 2      | S. Gurdeep Singh                           |               | 42,67,000          | 7.70%        | 0.00%                     |
| 3      | S. Avtar Singh                             |               | 29,27,000          | 5.28%        | 0.00%                     |
| 4      | S. Tarunjeet Singh                         |               | 28,57,500          | 5.16%        | 0.00%                     |
| 5      | S. Charan Preet Singh                      |               | 21,44,000          | 3.87%        | 0.00%                     |
| 6      | Mrs. Tanu Preet kaur                       |               | 20,20,000          | 3.65%        | 0.00%                     |
| 7      | Mrs. Kartar Kaur                           |               | 11,80,000          | 2.13%        | 0.00%                     |
| 8      | Mrs. Ashwani Paul Kaur                     |               | 8,25,000           | 1.49%        | 0.00%                     |
| 9      | Kartar Finvest Pvt. Ltd.                   |               | 66,00,000          | 11.91%       | 0.00%                     |
| 10     | Preet Builders Pvt. Ltd.                   |               | 25,00,000          | 4.51%        | 0.00%                     |
| 11     | Kartarz Hotel Estate Pvt. Ltd.             |               | 24,40,000          | 4.40%        | 0.00%                     |
| 12     | The Khalsa Nirbhai Transport               |               | 17,43,000          | 3.15%        | 0.00%                     |
| 13     | Kartar Colonizers Pvt. Ltd.                |               | 16,00,000          | 2.89%        | 0.00%                     |
| 14     | Taksonz Developers And Infrastructure Ltd. |               | 8,50,000           | 1.53%        | 0.00%                     |
| 15     | A.K Financial Consultants Pvt. Ltd.        |               | 3,50,000           | 0.63%        | 0.00%                     |

Note:- The company has only one Class of Issued ,Subscribed and Paid up share capital i.e. Equity Shares

**Notes to the Standalone Financial Statement for the year ended March 31, 2026**

**Note No. 12:**

|                     |                                                   | (Amt. in Rs)            |                         |
|---------------------|---------------------------------------------------|-------------------------|-------------------------|
|                     |                                                   | AS AT<br>MARCH 31, 2026 | AS AT<br>MARCH 31, 2025 |
| <b>OTHER EQUITY</b> |                                                   |                         |                         |
| A                   | <b><u>Security Premium</u></b>                    |                         |                         |
|                     | Opening Balance                                   | 2,04,00,000.00          | 2,04,00,000.00          |
|                     | Add: Share Premium on Shares Issued               | -                       | -                       |
|                     | <b>Closing Balance</b>                            | <b>2,04,00,000.00</b>   | <b>2,04,00,000.00</b>   |
| B                   | <b><u>Capital Reserve</u></b>                     |                         |                         |
|                     | Opening Balance                                   | 4,90,000.00             | 4,90,000.00             |
|                     | Add: Current Year Transfer                        | -                       | -                       |
|                     | Less: Written Back in Current Year                | -                       | -                       |
|                     | <b>Closing Balance</b>                            | <b>4,90,000.00</b>      | <b>4,90,000.00</b>      |
| C                   | <b><u>Depreciation Reserve</u></b>                |                         |                         |
|                     | Opening Balance                                   | -                       | -                       |
|                     | Add: Current Year's Depreciation                  | -                       | -                       |
|                     | Less: Written Back                                | -                       | -                       |
|                     | <b>Closing Balance</b>                            | <b>-</b>                | <b>-</b>                |
| D                   | <b><u>General Reserve</u></b>                     |                         |                         |
|                     | Opening Balance                                   | 22,00,000.00            | 22,00,000.00            |
|                     | Add: Current Year Transfer                        | -                       | -                       |
|                     | Less: Written Back in Current Year                | -                       | -                       |
|                     | <b>Closing Balance</b>                            | <b>22,00,000.00</b>     | <b>22,00,000.00</b>     |
| E                   | <b><u>Surplus (Profit &amp; Loss Account)</u></b> |                         |                         |
|                     | Opening Balance                                   | - 10,59,25,326.84       | - 5,56,86,511.74        |
|                     | Add: Net Profit for the current year              | - 63,97,830.51          | - 5,02,38,815.10        |
|                     | Add: Earlier Year Adjustment( MAT A.Y. 2022-23)   |                         |                         |
|                     | Less: Op. Balance of DTA                          |                         | -                       |

|                                     |          |                         |                         |
|-------------------------------------|----------|-------------------------|-------------------------|
| <b>PACT INDUSTRIES LIMITED</b>      |          |                         |                         |
| Closing Blance                      | E        | - 11,23,23,157.35       | - 10,59,25,326.84       |
| <b>F Other Comprehensive Income</b> |          |                         |                         |
| Opening balance                     |          | -                       | -                       |
| (Less): Changees during the year    |          | -                       | -                       |
| <b>Closing Blance</b>               | <b>F</b> | -                       | -                       |
| <b>Total in `</b>                   |          | <b>- 8,92,33,157.35</b> | <b>- 8,28,35,326.84</b> |

**Note No.13:**

**LONG TERM BORROWINGS (NON-CURRENT)**

|                                                              |                      |   |   |
|--------------------------------------------------------------|----------------------|---|---|
| <b>1 Secured Loans</b>                                       |                      |   |   |
| <b>1 Secured Loans</b>                                       |                      |   |   |
| <b>A Term Loan (Car Loan)</b>                                |                      | - | - |
| Less: Installments Due Next Year Shown as Current Liabilites |                      | - | - |
| ( Sec. By Hyp. Of Car)                                       | <b>A.</b>            | - | - |
| <b>B CECL</b>                                                |                      | - | - |
| Less: Installments Due Next Year Shown as Current Liabilites |                      | - | - |
| ( Sec. by all current assets of the company)                 | <b>B</b>             | - | - |
| <b>C GECL (COVID-19)</b>                                     |                      | - | - |
| Less: Installments Due Next Year Shown as Current Liabilites |                      | - | - |
| ( Sec. by all current assets of the company)                 | <b>C</b>             | - | - |
| <b>D Term Loan (for Machinery)</b>                           |                      | - | - |
| Less: Installments Due Next Year Shown as Current Liabilites |                      | - | - |
| ( Sec. By Hyp. Of new machinery installed)                   | <b>D</b>             | - | - |
| <b>E WCTL</b>                                                |                      | - | - |
| Less: Installments Due Next Year Shown as Current Liabilites |                      | - | - |
| ( Sec. by all current assets of the company)                 | <b>D</b>             | - | - |
| <b>F GECL 2.00</b>                                           |                      | - | - |
| Less: Installments Due Next Year Shown as Current Liabilites |                      | - | - |
| ( Sec. by all current assets of the company)                 | <b>D</b>             | - | - |
| <b>G FITL</b>                                                |                      | - | - |
| Less: Installments Due Next Year Shown as Current Liabilites |                      | - | - |
| ( Sec. by all current assets of the company)                 | <b>D</b>             | - | - |
| <b>Total</b>                                                 | <b>A+B+C+D+E+F+G</b> | - | - |
| <b>2 Unsecured Loans</b>                                     |                      |   |   |
| <b>A Loans from directors &amp; their relaitves</b>          |                      | - | - |
| <b>Total</b>                                                 |                      | - | - |

**Note:-**

- Credit Limit has been restructured during the year vide sanctioned letter dt. 18.10.2021. Interest on Cash Credit Limit trfd. To FITL for 2 years and the Installment of which will be start w.e.f. Sept. 2023.

**PACT INDUSTRIES LIMITED**

2. Credit Limit except of GECL1.00 and GECL 2.00 has been secured by Collateral securities also of commerical plot Msg. 1251.24 in the name of Mrs. Tanupreet Kaur W/o S. Harpreet Singh, director of the company
3. Further secured by personal guarantee of S. Harpreet Singh, Taranpreet Kaur & S. Eshaan Singh and Corporate guarantee of Preet Builders P. Ltd. And Kartar Finvest P. Ltd.
4. The company has made the default in repayment of some of the installments due in 2022-23 against the loan as mentiond in S.No. A,C,D,E and F and the bank has declared the credit facility as NPA (i.e. Non Performing Assets).
5. No interest has been booked after the date of NPA .
6. The Unsecured loan in the name of directors have been adjusted with the realted part debtors o/s by the management after receiving confirmation from both the parties that neither of them have any problem with the above said settlemet being made

| NOTE 14                                     |                        |            |                 |           |             |             |
|---------------------------------------------|------------------------|------------|-----------------|-----------|-------------|-------------|
| COMPUTATION OF DEFERRED TAX ASSET/LIABILITY |                        |            |                 |           |             |             |
| PARTICULARS                                 | COMPANIES A INCOME TAX | DIFFERENCE | ASSET/LIABILITY | AMOUNT    | TAX 26. %   |             |
| CLOSING WDV.                                | 13034063.45            | 9579131.93 | 34,54,931.52    | Liability | 3454931.516 | 898282.1943 |
| Loss                                        |                        | -          | asset           | 0         | 0           | 0           |
|                                             |                        |            |                 | 0         | 0           | 0           |
| DEFERRED TAX LIA                            | 13034063.45            | 9579131.93 | 34,54,931.52    | Liability | 3454931.516 | 898282.1943 |
| Required as on 31.3.25                      | 898282.1943            |            |                 |           |             |             |
| Op. DTL                                     | 225025.94              |            |                 |           |             |             |
| Prov. To be made                            | 673256.2543            |            |                 |           |             |             |

**PACT INDUSTRIES LIMITED**

**Notes to the Standalone Financial Statement for the year ended March 31, 2026**

**Note No. 15:**

(Amt. in Rs)

| SHORT TERM BORROWINGS (CURRENT)                                                                                                                                                            | AS AT                  | AS AT                  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|------------------------|
|                                                                                                                                                                                            | MARCH 31, 2026         | MARCH 31, 2025         |
| 1 <u>Secured</u>                                                                                                                                                                           |                        |                        |
| (a) Loans repayable on demand (Cash Credit Lmit)                                                                                                                                           |                        |                        |
| State Bank of India (C/C)                                                                                                                                                                  | 6,54,35,606.31         | 6,58,07,400.31         |
| (b) State Bank of India (SLC)                                                                                                                                                              | 50,99,293.08           | 50,99,293.08           |
| © Term Loan (Car Loan)                                                                                                                                                                     | 8,01,716.90            | 8,01,716.90            |
| (d) GECL (COVID-19)                                                                                                                                                                        | 73,00,796.00           | 73,00,796.00           |
| (e) Term Loan (for Machinery)                                                                                                                                                              | 97,13,926.00           | 97,13,926.00           |
| (f) WCTL                                                                                                                                                                                   | 47,69,613.00           | 47,69,613.00           |
| (g) GECL 2.00                                                                                                                                                                              | 52,86,557.00           | 52,86,557.00           |
| (h) FITL                                                                                                                                                                                   | 92,43,231.00           | 92,43,231.00           |
| <b>Current maturities of Long Term borrowing</b>                                                                                                                                           |                        |                        |
| ( c ) Repayment of Term Loan                                                                                                                                                               | -                      | -                      |
| (Secured by First charge on all current assets by way of Hyp. of all types of stock & Receivables (present & future ) and Equitable mortgage of commercial plot in the name of director .) |                        |                        |
| NOTE: The bank has declared the credit facility as NPA (i.e. Non Performing Assets) during 2022-23..                                                                                       |                        |                        |
| <b>Total</b>                                                                                                                                                                               | <b>10,76,50,739.29</b> | <b>10,80,22,533.29</b> |

**Note No.16:**

**TRADE PAYABLES**

|                                                  |          |          |
|--------------------------------------------------|----------|----------|
| a <u>Sundry Creditors for Materiel/Supplies:</u> |          |          |
| Dues towards MSME Units                          |          | -        |
| Other than MSME Units                            | 0.00     | 0.00     |
| <b>Total in `</b>                                | <b>-</b> | <b>-</b> |

**PACT INDUSTRIES LIMITED**

b Trade payable ageing

**Trade Payables ageing schedule as on 31.03.2026**

| PARTICULARS              | Outstanding for following periods from due date of payment 2026 |             |             |                   |                |
|--------------------------|-----------------------------------------------------------------|-------------|-------------|-------------------|----------------|
|                          | Less than 1 Years                                               | 1-2 Years   | 2-3 Years   | More than 3 Years | Total          |
| (i) MSME                 | 0.00                                                            | 0.00        |             |                   | 0.00           |
| (ii) Others              | 2000.00                                                         | 0.00        | 0.00        | 0                 | 2000.00        |
| (iii) Disputed Due-MSME  | 0                                                               | 0           | 0           | 0                 | 0.00           |
| (iv) Disputed Due-Others | 0.00                                                            | 0           | 0           | 0                 | 0.00           |
|                          | <b>2000.00</b>                                                  | <b>0.00</b> | <b>0.00</b> | <b>0.00</b>       | <b>2000.00</b> |
|                          |                                                                 |             |             |                   |                |

**Trade Payables ageing schedule as on 31.03.2025**

| PARTICULARS              | Outstanding for following periods from due date of payment 2025 |             |             |                   |             |
|--------------------------|-----------------------------------------------------------------|-------------|-------------|-------------------|-------------|
|                          | Less than 1 Years                                               | 1-2 Years   | 2-3 Years   | More than 3 Years | Total       |
| (i) MSME                 | 0.00                                                            | 0.00        | 0           | 0                 | 0.00        |
| (ii) Others              | 0.00                                                            | 0.00        | 0.00        | 0                 | 0.00        |
| (iii) Disputed Due-MSME  | 0                                                               | 0           | 0           | 0                 | 0.00        |
| (iv) Disputed Due-Others | 0.00                                                            | 0           | 0           | 0                 | 0.00        |
|                          | <b>0.00</b>                                                     | <b>0.00</b> | <b>0.00</b> | <b>0.00</b>       | <b>0.00</b> |
|                          |                                                                 |             |             |                   |             |

Note:- The company has paid the payments beyond the limit specified MSME Act, but neither paid any interest nor made provision of interest to be paid during the year 2022-23.

**Note No. 17 :**

**OTHER FINANCIAL LIABILITIES**

|   |                                 |                    |                    |
|---|---------------------------------|--------------------|--------------------|
| 1 | Cheque issued but not presented | -                  | -                  |
| 2 | Expenses Creditors              | 5,13,518.00        | 4,75,705.00        |
|   |                                 | -                  | -                  |
|   | <b>Total in `</b>               | <b>5,13,518.00</b> | <b>4,75,705.00</b> |

**Note No. 18 :**

**OTHER CURRENT LIABILITIES**

|   |                        |          |          |
|---|------------------------|----------|----------|
| 1 | Advance from Customers | -        | -        |
|   | <b>Total in `</b>      | <b>-</b> | <b>-</b> |

**Note No. 19 :**

**SHORT TERM PROVISIONS**

|   |                                        |                  |                    |
|---|----------------------------------------|------------------|--------------------|
| 1 | <b>Provision For Employees Benefit</b> |                  |                    |
|   | Salary payable                         | 15,000.00        | 7,84,154.00        |
|   | <b>OTHERS</b>                          |                  |                    |
|   | Audit Fees Payable                     |                  | -                  |
|   | GST RCM Payable                        | 21,600.00        |                    |
|   | TDS Payable                            | 12,000.00        | 31,772.00          |
|   | Electricity Exp. Payable               |                  | -                  |
|   | Professional Tax Payable               | -                | 21,600.00          |
|   | <b>Total in `</b>                      | <b>48,600.00</b> | <b>8,37,526.00</b> |

NOTE 14

**PACT INDUSTRIES LIMITED**

F.Y. 2025-26

A.Y. 2026-27

**COMPUTATION OF DEFERRED TAX ASSET/LIABILITY**

| PARTICULARS             | COMPANIES ACT      | INCOME TAX        | DIFFERENCE        | ASSET/LIABILITY | AMOUNT            | TAX 26.0%        |
|-------------------------|--------------------|-------------------|-------------------|-----------------|-------------------|------------------|
| CLOSING WDV.            | 11747425.61        | 9579131.93        | 2168293.68        | Liability       | 2168293.68        | 563756.36        |
| Loss                    |                    |                   | 0.00              | asset           | 0.00              | 0.00             |
|                         |                    |                   |                   |                 | 0.00              | 0.00             |
| <b>DEFERRED TAX LIA</b> | <b>11747425.61</b> | <b>9579131.93</b> | <b>2168293.68</b> | Liability       | <b>2168293.68</b> | <b>563756.36</b> |

Required as on 31.3.23 563756.36

Op. DTL 898282.19

**Prov. To be made -334525.83**

# PACT INDUSTRIES LIMITED

## Notes to the Standalone Financial Statement for the year ended March 31, 2026

(Amt. In Rs.)

### Note No.21:

|   |                         | AS AT<br>MARCH 31, 2026 | AS AT<br>MARCH 31, 2025 |
|---|-------------------------|-------------------------|-------------------------|
|   | REVENUE FROM OPERATIONS |                         |                         |
| 1 | Sales & Other Income    | 13,37,564.00            | 1,66,84,731.00          |
|   | <b>Total in `</b>       | <b>13,37,564.00</b>     | <b>1,66,84,731.00</b>   |

### Note No.22:

|   |                   |          |               |
|---|-------------------|----------|---------------|
|   | OTHER INCOME      |          |               |
| 1 | Rebate & Discount | -        | 211.00        |
|   | <b>Total in `</b> | <b>-</b> | <b>211.00</b> |

### Note No. 23:

|   |                                           |                    |                       |
|---|-------------------------------------------|--------------------|-----------------------|
|   | COST OF MATERIAL CONSUMED                 |                    |                       |
|   | <u>DIRECT/PRODUCTIONS EXPENSES/TRADED</u> |                    |                       |
|   | Opening Stock                             | -                  | 22,10,350.00          |
| 1 | Purchase                                  | 5,49,575.50        | 1,81,70,692.50        |
|   | Less: Closing Stock                       |                    | -                     |
|   | <b>Material Consumed</b>                  | <b>5,49,575.50</b> | <b>2,03,81,042.50</b> |

### Note No.24:

#### CHANGES IN INVENTORIES OF FINISHED GOODS, STOCK IN

#### 1 Inventories ( Op. Stock)

|  |                  |                       |                       |
|--|------------------|-----------------------|-----------------------|
|  | Finished Goods   |                       | 3,19,845.00           |
|  | Traded Goods     | 1,99,56,085.00        | 1,66,31,641.00        |
|  | WIP              |                       | 6,17,120.00           |
|  | Scrap            |                       | 19,16,372.00          |
|  | <b>Total (A)</b> | <b>1,99,56,085.00</b> | <b>1,94,84,978.00</b> |

#### 2 Inventories ( Closing Stock)

|  |                         |                       |                       |
|--|-------------------------|-----------------------|-----------------------|
|  | Finished Goods          |                       |                       |
|  | Traded Goods            | 1,50,93,497.00        | 1,99,56,085.00        |
|  | W-I-P                   |                       |                       |
|  | Scrap                   |                       |                       |
|  | <b>Total (B)</b>        | <b>1,50,93,497.00</b> | <b>1,99,56,085.00</b> |
|  | <b>Total in ` (A-B)</b> | <b>48,62,588.00</b>   | <b>- 4,71,107.00</b>  |

## **PACT INDUSTRIES LIMITED**

### **Notes to the Standalone Financial Statement for the year ended March 31, 2026**

#### **PACT INDUSTRIES LIMITED**

Notes to the Standalone Financial Statement for the year ended March 31, 2026

(Amt. In Rs.)

**Note No.25:**

| <b>MANUFACTURING EXPENSES</b> |                       | <b>AS AT</b>          |                       |
|-------------------------------|-----------------------|-----------------------|-----------------------|
|                               |                       | <b>MARCH 31, 2026</b> | <b>MARCH 31, 2025</b> |
| <b>A</b>                      | <b>Opening Stock</b>  |                       |                       |
|                               | Consumeables Stores   | 50,130.00             | 50,130.00             |
|                               | Add : Purchase        |                       |                       |
|                               | Less:- Closing Stock  | 50,130.00             | 50,130.00             |
|                               | <b>Consumption A.</b> | <b>-</b>              | <b>-</b>              |
| <b>B</b>                      | <b>Cartage Inward</b> | <b>-</b>              | <b>-</b>              |
|                               | Electricity Chagres   |                       |                       |
|                               | Wages Expenses        |                       |                       |
|                               | <b>B.</b>             | <b>-</b>              | <b>-</b>              |
|                               | <b>TOTAL A +B</b>     | <b>-</b>              | <b>-</b>              |

**Note No. 26:**

| <b>EMPLOYEE BENEFIT EXPENSES</b> |                         | <b>AS AT</b>          |                       |
|----------------------------------|-------------------------|-----------------------|-----------------------|
|                                  |                         | <b>MARCH 31, 2026</b> | <b>MARCH 31, 2025</b> |
| 1                                | Salaries and incentives | 4,50,000.00           | 1,50,000.00           |
| 2                                | Directors Remuneration  | -                     | -                     |
|                                  | <b>Total in `</b>       | <b>4,50,000.00</b>    | <b>1,50,000.00</b>    |

**Note No. 27:**

| <b>FINANCE COST</b> |                            | <b>AS AT</b>          |                       |
|---------------------|----------------------------|-----------------------|-----------------------|
|                     |                            | <b>MARCH 31, 2026</b> | <b>MARCH 31, 2025</b> |
| 1                   | Bank Charges               | -                     | -                     |
| 2                   | Bank Interest on C/C & SLC | -                     | -                     |
| 3                   | Bank Intt. on Loan         | -                     | -                     |
|                     | <b>Total in `</b>          | <b>-</b>              | <b>-</b>              |

## Notes to the Standalone Financial Statement for the year ended March 31, 2026

## Notes to the Standalone Financial Statement for the year ended March 31, 2026

|                                | AS AT<br>MARCH 31, 2026<br>₹ | (Amt. In Rs.)<br>AS AT<br>MARCH 31, 2025<br>₹ |
|--------------------------------|------------------------------|-----------------------------------------------|
| <b>ADMINISTRATIVE EXPENSES</b> |                              |                                               |
| AGM Exp.                       |                              |                                               |
| Audit Fees                     | 50,000.00                    | 85,000.00                                     |
| Bad Debts Written Off          | -                            | 4,16,58,407.00                                |
| Conveyance Exp.                |                              |                                               |
| Depository Charges             | 1,04,273.68                  | 66,523.86                                     |
| ECL                            |                              |                                               |
| Fees & Taxes                   | 3,63,622.72                  | 81,507.36                                     |
| General Expenses               | 7,821.00                     | 7,410.00                                      |
| Insurance                      | 19,529.60                    | 78,123.72                                     |
| Legal & Professional Charges   | 1,20,000.00                  | 1,10,000.00                                   |
| Late deposit of Tax and GST    | -                            | 6,64,512.00                                   |
| Listing Fees                   | -                            | 55,000.00                                     |
| Publication charges            | 25,472.00                    |                                               |
| Rebate                         | 5.00                         |                                               |
| Rent                           | 1,20,000.00                  | 96,000.00                                     |
| RTA Charges                    | 1,00,000.00                  | 11,646.54                                     |
| Rebate                         |                              |                                               |
| Telephone Expenses             |                              |                                               |
| <b>Total in `</b>              | <b>9,10,724.00</b>           | <b>4,29,14,130.48</b>                         |

| 28.1 PAYMENT MADE TO AUDITOR |                           |            |            |
|------------------------------|---------------------------|------------|------------|
| SR NO.                       | PARTICULARS<br>AS AUDITOR | 31.03.2026 | 31.03.2025 |
|                              | AUDIT FEES                | 85,000.00  | 85,000.00  |

|                                            |                  |          |
|--------------------------------------------|------------------|----------|
| <b>SELLING &amp; DISTRIBUTION EXPENSES</b> |                  |          |
| Advertisement Expenses                     | 10,395.00        | -        |
|                                            | -                | -        |
| <b>Total in `</b>                          | <b>10,395.00</b> | <b>-</b> |

|                                 |          |          |
|---------------------------------|----------|----------|
| <b>REPAIR &amp; MAINTANANCE</b> |          |          |
| Car & maintenance               |          |          |
| Machinery Repair                |          |          |
| Truck Repair & Running Exp.     | -        | -        |
| <b>Total in `</b>               | <b>-</b> | <b>-</b> |

| DEPRECIATION & AMORTIZATION EXPENSES |                     |                     |
|--------------------------------------|---------------------|---------------------|
| Depreciation                         | 12,86,637.84        | 12,88,576.87        |
| Preliminary Exp. W/off               | -                   | -                   |
| <b>Total in `</b>                    | <b>12,86,637.84</b> | <b>12,88,576.87</b> |

## **PACT INDUSTRIES LIMITED**

**Notes to the Standalone Financial Statement for the year ended March 31, 2026**

## **PACT INDUSTRIES LIMITED**

**Notes to the Standalone Financial Statement for the year ended March 31, 2026**

**Note No. 32:**

|                                                                 | (Amt. In Rs.)  |                  |
|-----------------------------------------------------------------|----------------|------------------|
|                                                                 | AS AT          | AS AT            |
|                                                                 | MARCH 31, 2026 | MARCH 31, 2025   |
| <b>A. TAXATION</b>                                              |                |                  |
| <b>Income Tax as recognised in the statement of P/L account</b> |                |                  |
| <b>Current Tax</b>                                              | -              | -                |
| Deffered Tax                                                    | - 3,34,525.83  | 6,73,256.25      |
| <b>Total Income Tax Expenses recognised during current year</b> | - 3,34,526     | 6,73,256         |
| <b>B. RECONCILIATION OF TOTAL TAX EXPENSES</b>                  |                |                  |
| Reconciliation of profit before tax to taxable profit           | - 67,32,356.34 | - 4,73,55,208.85 |
| Add: Exp. not deductible in determining the taxable profit      |                |                  |
| Less: Difference of depreciation                                | -              | -                |
| Add: Expenses to be add back in determining the taxable profit  | -              | -                |
| Less: Profit on sale of F.A. Exempted Income                    | -              | -                |
| <b>TAXABLE PROFIT /(Loss)</b>                                   | - 67,32,356    | - 4,73,55,209    |
| Income Tax expenses at effective rate                           | -              | -                |
| Income Tax under MAT                                            | -              | -                |
| Effective rate of Tax MAT                                       | 15.60%         | 15.60%           |
| Effective rate of Tax                                           | 26%            | 26%              |
| Average Rate of Tax on Total Net Profit                         | -              | -                |
| <b>Total Income Tax Expenses recognised during current year</b> | -              | -                |
| <b>C. RECONCILIATION OF DEFERRED TAX ASSETS/LIABILITIES</b>     |                |                  |
| Deffered Tax assets relates to Fixed Assets                     | -              | -                |
| Deffered Tax assets relates to Loss                             | -              | -                |
| <b>Total Income Tax Expenses recognised during current year</b> | -              | -                |

## PACT INDUSTRIES LIMITED

### Notes to the Standalone Financial Statement for the year ended March 31, 2026

**Note No. 33:**

**EARNING PER SHARE**

|                                                        |   |             |   |             |
|--------------------------------------------------------|---|-------------|---|-------------|
| Net profit after tax available for Equity Shareholders | - | 63,97,831   | - | 4,80,28,465 |
| Weighted Average number of Equity shares               |   | 5,54,08,000 |   | 5,54,08,000 |
| Basic Earning Per Share in Rs.                         | - | 0.12        | - | 0.87        |
| Diluted Earning Per Share in Rs.                       | - | 0.12        | - | 0.87        |

**Note No. 34:**

**RELATED PARTY TRANSACTIONS**

Name of Related Party

|                       |                         |
|-----------------------|-------------------------|
| 1 S. Harpreet Singh   | Managing Director       |
| 2 Eshann Singh Takkar | Add. Director           |
| 3 Sh. Sanjay Jain     | Chief Financial Officer |
| 4 Mrs. Jasjeet Kaur   | Director                |
| 5 Mrs. Sashneet Kaur  | Add. Director           |

Kartar Alloys Pvt. Ltd

Pact Automobiles

Preet Steels

Preet Builders P. Ltd.

Tanu Enterprises

Enterprise over which KMP or Their  
relatives are able to exercise significant  
influence

| Particulars                           | 31.03.2026 | 31.03.2025  |
|---------------------------------------|------------|-------------|
| Harpreet Singh                        |            |             |
| REMUNERATION                          |            |             |
| LOAN TAKEN                            | 2,59,045   | 80,233      |
| LOAN REPAID                           | 2,59,045   | 80,233      |
| RELATIVES OF KEY MANAGERIAL PERSONNEL |            |             |
| PARAV SINGH                           |            |             |
| REMUNERATION                          | -          | -           |
| ASSOCIATE CONCERN                     |            |             |
| KARTAR ALLOYS P. LTD                  |            |             |
| SALE                                  | -          | -           |
| PURCHASE                              | 0          | 15243271.67 |
| ASSOCIATE CONCERN                     |            |             |
| PREET STEELS                          |            |             |
| SALE                                  | 472590     | 15237254    |
| PURCHASE                              | 648499     | 2806595     |
| ASSOCIATE CONCERN                     |            |             |
| ADVANCE TAKEN                         | -          | 4,53,000    |
| ADVANCE REPAID                        | -          | 4,53,000    |
| RENT PAID                             | -          | 3,00,000    |

## SCHEDULE 35

|   |                                 | Ratios     |                                                   |                |                                     |  |                    |
|---|---------------------------------|------------|---------------------------------------------------|----------------|-------------------------------------|--|--------------------|
|   |                                 | 31.03.2026 |                                                   |                | 31.03.2025                          |  |                    |
| 1 | Current Ratio                   | :          | CA<br>CL                                          | 0.58           | 0.63                                |  | Variation<br>-8.53 |
|   |                                 |            | <u>62787849.69</u><br>108212857.29                |                | <u>69356475.19</u><br>109335764.29  |  |                    |
| 2 | Debt Equity Ratio               | :          | Total Debt<br>Shareholder Fund                    | -3.22          | -4.02                               |  | -19.99             |
|   |                                 |            | <u>108776613.65</u><br>-33825157.35               |                | <u>110234046.48</u><br>-27427326.84 |  |                    |
| 3 | Return on Equity Ratio          | :          | Net Income<br>Shareholder Equity                  | -0.115         | -0.907                              |  | -87.27             |
|   |                                 |            | <u>-6397830.51</u><br>55408000.00                 |                | <u>-50238815.10</u><br>55408000.00  |  |                    |
| 4 | Inventory Turnover Ratio        | :          | Cost of goods Sold<br>Av. Inventory               | 0.31           | 0.26                                |  | 18.09              |
|   |                                 |            | <u>5412163.50</u><br>17574921.00                  |                | <u>19909935.50</u><br>76348136.13   |  |                    |
| 5 | Trade Receivable Turnover Ratio | :          | Net Credit Sale<br>Av. Account recoverable        | 0.03           | 0.16                                |  | -82.48             |
|   |                                 |            | <u>1337564.00</u><br>46656158.09                  |                | <u>16684731.00</u><br>101956702.34  |  |                    |
| 6 | Trade Payable Turnover Ratio    | :          | Net Credit Purchase<br>Av. Account Payable        | 0.000          | 0.979                               |  | -100.00            |
|   |                                 |            | <u>0.00</u><br>0.00                               |                | <u>18170692.50</u><br>18553043.85   |  |                    |
| 7 | Net Capital Turnover Ratio      | :          | Total Sale<br>NWC                                 | -0.03<br>times | -0.42<br>times                      |  | -92.94             |
|   |                                 |            | <u>1337564.00</u><br>-45425007.60                 |                | <u>16684731.00</u><br>-39979289.10  |  |                    |
| 8 | Net Profit Ratio                | :          | Net Profit after Tax<br>Net Sale                  | -4.7832        | -3.0111                             |  | 58.85              |
|   |                                 |            | <u>-6397830.51</u><br>1337564.00                  |                | <u>-50238815.10</u><br>16684731.00  |  |                    |
| 9 | Return on capital Employed      | :          | Earning before interest & tax<br>Capital Employed | 0.199          | 1.807                               |  | -88.99             |
|   |                                 |            | <u>-6732356.34</u><br>-33825157.35                |                | <u>-49565558.85</u><br>-27427326.84 |  |                    |

**SIGNIFICANT ACCOUNTING POLICIES FORMING PART OF THE FINANCIAL STATEMENTS**

**1. CORPORATE INFORMATION:-**

Pact Industries Limited company incorporated in India under the Companies Act, 1956 (now 2013) which is engaged in trading of steel & iron, textile as well as mfg. of agriculture equipments during the year 2025-26

The company is a public limited company incorporated and domiciled in India and having its registered office at 303, Hotel The Taksonz, Opp. Railway Station, G.T. Road, Ludhiana and factory at G.T. Road, Opp. Toyota Globe, Jugiana, Ludhiana, Punjab India. The company has its primary listing on BSE Limited and MCX Stock Exchange in India.

**2. SIGNIFICANT ACCOUNTING POLICIES:**

**i) BASIS OF PREPARATION AND PRESENTATION OF FINANCIAL STATEMENTS**

**2.1 Basis of Preparation and compliance with Ind AS**

The financial statements of the Company have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time) and presentation requirements of Division II of Schedule III to the Companies Act, 2013, (Ind AS compliant Schedule III), as applicable to the Financial Statement.

These Financial Statements include Balance Sheet, Statement of Profit and Loss, Statement of Changes in Equity and Statement of Cash Flows and Notes, comprising a summary of significant accounting policies and other explanatory information and comparative information in respect of the preceding period.

The financial statements have been prepared on a historical cost basis, except for the following assets and liabilities which have been measured at fair value or revalued amount:

- Derivative financial instruments,
- Certain other financial assets and liabilities which have been measured at fair value (refer accounting policy regarding financial instruments).

For all periods up to and including the year ended 31 March 2017, the Company prepared its financial statements in accordance with accounting standards notified under Companies (Accounting Standard) Rule, 2006 (Indian GAAP). The company has adopted the Ind AS first time and prepared the financial statement accordance with Ind AS for the year ending 31<sup>st</sup> March 2018 and thereafter. The financial statements have been prepared on a historical cost basis. The accounting policies have been consistently applied except

where a newly issued Ind AS accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use.

#### • **FUNCTIONAL AND PRESENTATION CURRENCY :-**

The Company's Financial Statements are presented in Indian Rupees which is also its functional currency and all values are rounded to the **nearest Lac** except when otherwise indicated.

### 2.2 **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

#### **A. Current versus Non-Current Classification**

The Company presents assets and liabilities in the balance sheet based on current/non-current classification.

**An asset is treated as current when it is:**

- Expected to be realised or intended to be sold or consumed in normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realised within twelve months after the reporting period, or
- Cash or Cash Equivalent unless restricted from being exchanged or used to settle liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

**A liability is treated as current when:**

- It is expected to be settled in normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve Months after the reporting period.
- All other liabilities are classified as non-current.

Deferred Tax Assets and Liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and their realization in Cash and cash equivalents. The Company has identified **twelve months** as its operating cycle.

#### **B. Fair Value Measurement**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or Liability

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

Fair value measurements are categorized into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices in active markets for identical assets or liabilities that entity can access at measurement date;
- Level 2 inputs are inputs, other than quoted prices included in Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

For assets and liabilities that are recognized in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

## **C. Foreign Currency**

### **(i) Functional and Presentation Currency**

The financial statements of the Company are presented using Indian Rupee (Rs.) in Lac, which is also our functional currency i.e. currency of the primary economic environment in which the company operates.

### **(ii) Transactions and Balances**

Foreign currency transactions are translated into the respective functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are recognized in profit or loss.

**D. Property, Plant and Equipment**

PPE is recognized when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. PPE is stated at original cost net of tax/duty credits availed, if any, less accumulated depreciation and cumulative impairment, if any. Property, Plant and Equipment acquired on hire purchase basis are recognized at their cash values. Cost includes professional fees related to the acquisition of PPE and for qualifying assets, borrowing costs capitalized in accordance with the company's accounting policy.

PPE not ready for the intended use as on the date of the Balance Sheet are disclosed as "Capital Work In Progress". (Also refer to policies on leases, borrowing costs, impairment of assets and foreign currency transactions).

Depreciation is recognized using **Straight Line Method** so as to write off the cost of the assets (other than freehold land & immovable properties) less their residual values over their useful lives specified in Schedule II to the Companies Act, 2013, or in the case of assets where the useful life was determined by technical evaluation, over the useful life so determined. Depreciation method is reviewed at each financial year end to reflect the expected pattern of consumption of the future economic-benefits embodied in the asset. The estimated useful life and residual values are also reviewed at each financial year end and the effect of any change in the estimates of useful life/residual value is accounted on prospective basis.

Where cost of a part of the asset ("asset component") is significant to total cost of the asset and useful life of that part is different from the useful life of the remaining asset, useful life of that significant part is determined separately and such asset component is depreciated over its separate useful life.

Depreciation on additions to / deductions from, owned assets is calculated pro rata to the period of use.

Depreciation charge for impaired assets is adjusted in future periods in such a manner that the revised carrying amount of the asset is allocated over its remaining useful life.

Assets acquired under finance leases are depreciated on a straight line basis over the lease term. Where there is reasonable certainty that the company shall obtain ownership of the assets at the end of the lease term, such assets are depreciated based on the useful life prescribed under Schedule II to the Companies Act, 2013 or based on the useful life adopted by the company for similar assets.

Freehold land is not depreciated.

**E. Intangible Assets**

Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less accumulated amortization. Internally generated intangible assets, excluding capitalized development costs, are not capitalized and expenditure is reflected in the statement of profit and loss in the year in which the expenditure is incurred.

Intangible assets not ready for the intended use on the date of the Balance Sheet are disclosed as "Intangible Assets under Development".

Intangible assets are amortized on Straight-Line Basis over the estimated useful life. The method of amortization and useful life is reviewed at the end of each accounting year with the effect of any changes in the estimate being accounted for on a prospective basis.

Amortization on impaired assets is provided by adjusting the amortization charge in the remaining periods so as to allocate the asset's revised carrying amount over its remaining useful life.

**F. Impairment of Non-Financial Assets**

The Company assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating units' (CGU) net selling price and its value in use. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely, independent of those from other assets or groups of assets. Where the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining net selling price, recent market transactions are taken into account, if available. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators. Impairment losses on non-financial asset, including impairment on inventories, are recognized in the statement of profit and loss, except for properties previously revalued with the revaluation surplus taken to OCI. For such properties, the impairment is recognized in OCI up to the amount of any previous revaluation surplus.

After impairment, depreciation is provided on the revised carrying amount of the asset over its remaining useful life.

An assessment is made at each reporting date to determine whether there is an indication that previously recognized impairment losses no longer exist or have decreased. If such indication exists, the Group estimates the asset's or CGU's recoverable amount. A previously recognized impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognized. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in the statement of profit or loss unless the asset is carried at a revalued amount, in which case, the reversal is treated as a revaluation increase.

Intangible assets with indefinite useful lives are tested for impairment annually at the CGU level, as appropriate; and when circumstances indicate that the carrying value may be impaired.

**G. Non-Current Assets Held For Sale**

The Company classifies non-current assets and disposal groups as 'Held for Sale' if their carrying amounts will be recovered principally through a sale rather than through continuing use and sale is highly probable i.e. actions required to complete the sale indicate that it is unlikely that significant changes to the sale will be made or that the decision to sell will be withdrawn.

Non-current assets held for sale and disposal groups are measured at the lower of their carrying amount and the fair value less costs to sell. Assets and liabilities classified as held for sale are presented separately in the balance sheet.

Property, Plant and Equipment and intangible assets once classified as held for sale are not depreciated or amortized.

**H. Earnings per Share**

Basic EPS amounts are calculated by dividing the profit for the year attributable to the shareholders of the Company by the weighted average number of equity shares outstanding as at the end of reporting period.

Diluted EPS amounts are calculated by dividing the profit attributable to the shareholders of the Company by the weighted average number of equity shares outstanding during the year plus the weighted average number of Equity shares that would be issued on conversion of all the dilutive potential equity shares into equity shares.

**I. Cash and Cash Equivalents**

Cash and Cash Equivalent in the balance sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value.

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the Company's cash management.

**J. Contingent Liabilities and Contingent Assets**

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the company or a present obligation that is not recognized because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognized because it cannot be measured reliably. The company does not recognize a contingent liability but discloses its existence in the financial statements.

Contingent assets are only disclosed when it is probable that the economic benefits will flow to the entity.

**K. Investment Property**

Properties, including those under construction, held to earn rentals and/or capital appreciation are classified as investment property and measured and reported at cost, including transaction costs.

Depreciation is recognized using Straight-Line method so as to write off the cost of the investment property less their residual values over their useful lives specified in Schedule II to the Companies Act, 2013 or in case of assets where the useful life was determined by technical evaluation, over the useful life so determined. Depreciation method is reviewed at each financial year end to reflect the expected pattern of consumption of the future benefits embodied in the investment property. The estimated useful life and residual values are also reviewed at each financial year end and the effect of any change in the estimates of useful life/ residual value is accounted on prospective basis. Freehold land and properties under construction are not depreciated.

An investment property is derecognized upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the disposal. Any gain or loss arising on derecognizing of property is recognized in the Statement of Profit and Loss in the same period.

**L. Inventories**

Inventories which comprise raw material, work in progress, finished goods, traded goods and stores and spares are valued at the lower of cost and net realizable value. The basis of determining costs for various categories of inventories is as follows:

**i Raw Materials**

Raw Material is valued at lower of cost or net realizable value. Cost ascertained on FIFO Basis includes all the purchase price, duties and taxes which are not recoverable from government authorities, freight inwards and other expenditure directly attributable to the acquisition.

Net realizable value is the estimated selling price, in the ordinary course of business, less estimated costs of completion and estimated costs necessary to make the sale.

**ii Stores & Spares and Consumables**

It includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition.

**iii Work-In-Progress**

Lower of cost and net realizable value. Cost includes direct materials and labour and a proportion of manufacturing overheads based on normal operating capacity.

**iv Traded Goods**

Lower of cost and net realizable value. Cost ascertained on FIFO Basis includes all the purchase price, duties and taxes which are not recoverable from government authorities, freight inwards and other costs incurred in bringing to their present location and condition.

Net realizable value is the estimated selling price, in the ordinary course of business, less estimated costs of completion and estimated costs necessary to make the sale.

**M. Financial Instruments**

**i. Initial Recognition**

Financial instruments i.e. Financial Assets and Financial Liabilities are recognized when the Company becomes a party to the contractual provisions of the instruments. Financial instruments are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial instruments (other than financial instruments at fair value through profit or loss) are added to or deducted from the fair value of the financial instruments, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial instruments assets or financial liabilities at fair value through profit or loss are recognized in profit or loss.

**ii Financial Assets**

**Subsequent Measurement**

All recognized financial assets are subsequently measured at amortized cost using effective interest method except for financial assets carried at fair value through Profit and Loss (FVTPL) or fair value through Other Comprehensive Income (FVTOCI).

**1) Equity Investments in Subsidiaries, Associates and Joint Venture**

The Company accounts for its investment in subsidiaries, joint ventures and associates and other equity investments in subsidiary companies at cost in accordance with Ind AS 27 - 'Separate Financial Statements'.

**2) Equity Investments (other than investments in subsidiaries, associates and joint venture)**

All equity investments falling within the scope of **Ind-AS 109** are mandatorily measured at Fair Value through Profit and Loss (FVTPL) with all fair value changes recognized in the Statement of Profit and Loss.

The Company has an irrevocable option of designating certain equity instruments as FVTOCI. Option of designating instruments as FVTOCI is done on an instrument-by-instrument basis. The classification made on initial recognition is irrevocable.

If the Company decides to classify an equity instrument as FVTOCI, then all fair value changes on the instrument are recognized in the Statement of Other Comprehensive Income (SOI). Amounts from SOI are not subsequently transferred to profit and loss, even on sale of investment.

**3) Investment in Preference Shares**

Investment in preference shares are classified as debt instruments and carried at amortized cost if they are not convertible into equity instruments and are not held to collect contractual cash flows. Other Investment in preference shares which are classified as debt instruments are carried at FVTPL.

Investment in convertible preference shares of subsidiary, associate and joint venture companies are treated as equity instruments and carried at cost. Other Investment in convertible preference shares which are classified as equity instruments are mandatorily carried at FVTPL.

#### **4) De-recognition**

A financial asset is primarily derecognized when the rights to receive cash flows from the asset have expired, or the Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a pass through arrangement; and with that-

- a. the Company has transferred substantially all the risks and rewards of the asset, or
- b. the Company has neither transferred nor retained substantially all the risks and Rewards of the asset, but has transferred control of the asset.

#### **5) Impairment of Financial Assets**

The Company assesses at each date of balance sheet whether a financial asset or a group of financial assets is impaired. **Ind AS 109** requires expected credit losses to be measured through a loss allowance. The Company recognizes lifetime expected losses for all trade receivables and/or contract assets that do not constitute a financing transaction. For all other financial assets, expected credit losses are measured at an amount equal to the 12 month expected credit losses or at an amount equal to the life time expected credit losses if the credit risk on the financial asset has increased significantly since initial recognition.

### **iii Financial Liabilities**

#### **Classification**

Financial liabilities and equity instruments issued by the Company are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

#### **Subsequent measurement**

The company have all the borrowings at floating interest rate. Being variable interest rate, it is not possible to estimate future cash flows. Borrowings are recognized initially at an amount equal to the principal receivable or payable on maturity. So, re-estimating the future cash flows has no significant impact on the carrying value of Borrowings. Transaction costs are not material to be included in the EIR calculation. So the carrying value is being considered as amortized cost for all the borrowings bearing a floating interest rate. For trade and other payables maturing within one year from the balance sheet date, the carrying are amortized Cost.

Financial Liabilities recognized at FVTPL, including derivatives, are subsequently measured at fair value.

#### **1) Compound Financial Instruments**

Compound financial instruments issued by the company is an instrument which creates a financial liability on the issuer and which can be converted into fixed number of equity shares at the option of the holders.

Such instruments are initially recognized by separately accounting the liability and the equity components. The liability component is initially recognized at the fair value of a comparable liability that does not have an equity conversion option. The equity component is initially recognized as the difference between the fair value of the compound financial instrument as a whole and the fair value of the liability component. The directly attributable transaction costs are allocated to the liability and the equity components in proportion to their initial carrying amounts.

Subsequent to initial recognition, the liability component of the compound financial instrument is measured at amortized cost using the effective interest method. The equity component of a compound financial instrument is not re-measured subsequently.

## **2) Financial Guarantee Contracts**

Financial guarantee contracts are initially recognized as a liability at fair value. The liability is subsequently measured at carrying amount less amortization or amount of loss allowance determined as per impairment requirements of **Ind AS 109**, whichever is higher. Amortization is recognized as finance income in the Statement of Profit and Loss.

## **3) De-Recognition**

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires.

### **Offsetting Financial Instruments**

Financial assets and liabilities are offset and the net amount is reported in the balance sheet where there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously.

### **Re-classification of Financial Instruments**

The Company determines classification of financial assets and liabilities on initial recognition. After initial recognition, no re-classification is made for financial assets, such as equity instruments designated at FVTPL or FVTOCI and financial liabilities or financial assets which are debt instruments, a reclassification is made only if there is a change in the business model for managing those assets.

## **N. Revenue Recognition**

### **i Revenue**

Revenue from contracts with customers is recognized when control of the goods is transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services. The Company has generally concluded that it is the principal in its revenue arrangements because it typically controls the goods before transferring them to the customer.

### **Sale of Goods**

Revenue from sale of products is recognized at the point in time when control of the asset is transferred to the customer.

## **2) Insurance & Other Claims**

Revenue in respect of claims is recognized when no significant uncertainty exists with regard to the amount to be realized and the ultimate collection thereof.

### **ii Contract Balances**

#### **1. Contract Assets**

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Company performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognized for the earned consideration that is conditional.

Contract assets represent revenue recognized in excess of amounts billed and include unbilled receivables. Unbilled receivables, which represent an unconditional right to payment subject only to the passage of time, are reclassified to accounts receivable when they are billed under the terms of the contract.

#### **2) Trade Receivables**

A receivable represents the Company's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment of the consideration is due).

#### **3) Contract Liabilities**

A contract liability is the obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Company transfers goods or services to the customer, a contract liability is recognized when the payment is made, or the payment is due (whichever is earlier). Contract liabilities are recognized as revenue when the Company performs under the contract.

Contract liabilities include unearned revenue which represent amounts billed to clients in excess of revenue recognized to date and advances received from customers. For contracts where progress billing exceeds, the aggregate of contract costs incurred to date plus recognized profits (or minus recognized losses, as the case may be), the surplus is shown as contract liability and termed as unearned revenue. Amounts received before the related work is performed are disclosed in the balance sheet as contract liability and termed as advances received from customers.

Interest income on bank deposits and advances to vendors is recognized on a time proportion basis taking into account the amount outstanding and the applicable interest rate. Interest income is included under the head "**Other Income**" in the statement of profit and loss.

### **O. Borrowing Costs**

Borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalized during the period of time that is required to complete and prepare the asset for its intended use or sale. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale.

#### **i Borrowing Cost under Service Concession Arrangements**

Borrowing costs attributable to the construction of qualifying assets under service concession arrangement classified as intangible asset, are capitalized to the date of its intended use. Borrowing costs attributable to concession arrangement classified as financial assets are charged to Statement of Profit and Loss in the period in which such costs are incurred.

ii Other borrowing costs are charged to Statement of Profit and Loss in the period in which they are incurred.

**P. Provisions**

Provisions are recognized when the Company has a present legal or constructive obligation as a result of past events for which it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated as at the balance sheet date. Provisions are measured based on management's estimate required to settle the obligation at the balance sheet date and are discounted using a rate that reflects the time value of money. When discounting is used, the increase in the provision due to the passage of time is recognized as a finance cost.

**Other Litigation Claims**

Provision for litigation related obligation represents liabilities that are expected to materialize in respect of matters in appeal.

**Onerous Contracts**

A provision for onerous contracts is measured at the present value of the lower expected costs of terminating the contract and the expected cost of continuing with the contract. Before a provision is established, the Company recognizes impairment on the assets with the contract.

**Q. Taxes**

Income tax expense for the period is the tax payable on the current period's taxable income based on the applicable income tax rate and changes in deferred tax assets and liabilities attributable to temporary differences. The current income tax charge is calculated in accordance with the provisions of the Income Tax Act 1961.

Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted at the end of the reporting period and are expected to apply when the related deferred income tax asset is realized or the deferred income tax liability is settled.

Deferred tax liabilities are recognized for all taxable temporary differences and deferred tax assets are recognized for all deductible temporary differences and brought forward losses only if it is probable that future taxable profit will be available to realize the temporary differences. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously.

Current and deferred tax is recognized in profit or loss, except to the extent that it relates to items recognized in other comprehensive income or directly in equity. In this case, the tax is also recognized in other comprehensive income or directly in equity, respectively.

## **R. Employee Benefits**

### **Short-Term Employee Benefits**

-The undiscounted amount of short-term employee benefits expected to be paid in exchange for the services rendered by employees are recognised as an expense during the period when the employees render the services.

### **Post-Employment Benefits Defined Contribution Plans**

The company has not got registration under ESI and EPF Act so not paying any contribution towards provident fund and ESI.

### **Defined Benefit Plans**

No provisions has been made for Gratuity during the year 2025-26.

Place : LUDHIANA  
Date : 30.05.2026  
UDIN: 26553123VTWOJQ3649

**For Sanjeev Raj & Associates**  
**Chartered Accountants**  
**FRN: 015202N**

  
**CA Keshav Gupta**  
**(Partner)**  
**M.No. 553123**



If undelivered please return to:

# **PACT INDUSTRIES LIMITED**

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